

# **MTA 2023 BUDGET AND 2023-2026 FINANCIAL PLAN ADOPTION MATERIALS**

**MTA Finance Committee  
MTA Board Meeting**

**December 19, 2022  
December 21, 2022**

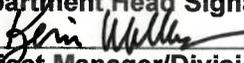
# MTA 2023 Budget and 2023-2026 Financial Plan Adoption Materials

## Table of Contents

I.	Staff Summary MTA Consolidated 2023 Budget and 2023-2026 Financial Plan.....	I-1
II.	Agencies' Staff Summaries – 2023 Budget and 2023-2026 Financial Plan:	
	Bridges and Tunnels.....	II-1
	Construction & Development.....	II-11
	Long Island Rail Road.....	II-21
	MTA Grand Central Madison Concourse Operating Company.....	II-31
	Metro-North Railroad.....	II-37
	MTA Headquarters.....	II-47
	Inspector General.....	II-57
	First Mutual Transportation Assurance Co. (FMTAC).....	II-63
	New York City Transit.....	II-67
	MTA Bus Company.....	II-77
	Staten Island Railway.....	II-87

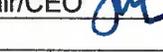
**I. Staff Summary MTA Consolidated  
2023 Budget and 2023-2026  
Financial Plan**

# Staff Summary

<b>Subject</b> MTA 2023 Budget and 2023-2026 Financial Plan
<b>Department</b> Chief Financial Officer
<b>Department Head Name</b> Kevin Willens
<b>Department Head Signature</b> 
<b>Project Manager/Division Head</b> David E. Keller 

<b>Date</b> December 16, 2022
<b>Vendor Name</b>
<b>Contract Number</b>
<b>Contract Manager Name</b>
<b>Table of Contents Ref #</b>

Board Action					
Order	To	Date	Approval	Info	Other
1	Finance Comm.	12/19			
2	Board	12/21			

Internal Approvals			
Order	Approval	Order	Approval
1	OMB 		
2	Legal 		
3	Chair/CEO 		

**Purpose:**

The purpose of this staff summary is to secure MTA Board (i) adoption of the accompanying **2023 Final Proposed Budget and the Four-Year Financial Plan 2023-2026 (“November Plan” or “Plan”)**, which includes approving the 2022 November Forecast and Plan Adjustments (items below the baseline), and (ii) authorization of Budget and Plan adjustments, including MTA policy actions, as set forth below in this Staff Summary.

**Discussion:**

This document summarizes the **November Plan**, which was presented to the Board for information purposes at the MTA Board meeting held on November 30, 2022, and projects ending cash balances of \$0 for 2022 and 2023, with 2023 balanced assuming \$600 million of additional government funding or MTA actions. Annual deficits of \$1.2 billion in 2024 and 2025, and a deficit of \$1.6 billion in 2026, remain. The deficits are lower from prior plans, and these reductions are achieved through MTA operating efficiencies, using the benefit from federal COVID funds to reduce debt, liability and operating costs throughout the Plan period, and the cash repayment (rather than long-term bonding) of the Federal Reserve loan. The MTA Board will be updated in February on the outlook for legislative actions with respect to the assumed \$600 million of additional funding and whether additional cost savings actions, revenue generation, or a rescheduling of the use of federal COVID funds over the financial plan period is required (see attachment A).

The July Plan projected annual balanced budgets through 2024, with unfunded deficits of approximately \$2.5 billion in both 2025 and 2026. The balanced budgets were only achieved with the federal COVID relief funds awarded to the MTA, which totaled \$15.1 billion since the start of the pandemic. MTA received \$4.0 billion in 2020 from the Coronavirus Aid, Relief and Economic Security (CARES) Act, \$4.1 billion in 2021 from the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) and \$7.0 billion in 2022 from the American Rescue Plan Act of 2021 (ARPA).

This federal funding covers the structural imbalance in MTA’s finances in the near-term. Without federal COVID relief funds, each year of the Plan would be in substantial deficit. In addition, the deficits in the July Plan would have been higher without the assumed 4% fare and toll increases in 2023 and 2025 that were built into the Plan. The 2026 annual deficit would have reached approximately \$3 billion without such increases being implemented.

Since the July Plan, ridership recovery remained steady at about 61% of the pre-pandemic level through the summer, and then moved upwards to 63% in September and 64% in October and is tracking the midpoint projection based on the recent McKinsey updated analysis.

## The November Plan

The November Plan will use the same ridership forecast that was set forth in the July Plan based on the midpoint ridership recovery derived from the McKinsey analysis dated July 2022. The November Plan, before the use of federal COVID aid, shows improvement in 2022, but worsening deficits in the out-years of the Plan.

Before the use of federal COVID relief funds to offset deficits, the November Plan has projected deficits of \$1.9 billion in 2022, \$2.6 billion in 2023, \$2.8 billion in 2024, and \$3.0 billion in 2025 and 2026.

At the start of 2023, approximately \$5.6 billion of COVID funds will remain to cover MTA deficits. This funding will cover only a portion of the deficits projected for 2023 through 2026, which total \$11.4 billion. The November Plan proposes to lower these deficits through a series of MTA actions, including applying the benefit of COVID funds to offset MTA liabilities and cover a portion of the deficits in each year of the Plan.

To close the 2023 deficit, and reduce the deficits in the out-years, several actions are being proposed:

### MTA Operating Efficiencies

MTA operating agencies are engaged in an ambitious effort to identify innovative ways of doing business more efficiently and, as a result, reduce expenses and improve service to customers. Operating Agency and Headquarters leadership have identified concrete initiatives to generate sizeable savings and help address the fiscal cliff. The operating efficiency initiatives will generate \$100 million in 2023, increasing to \$400 million in 2024, \$408 million in 2025 and \$416 million in 2026.

### Savings from Deficit Note Repayment

MTA will use a portion of federal COVID aid to repay, rather than long-term bond, the Federal Reserve Municipal Liquidity Facility Bond Anticipation Note at maturity, eliminating debt service costs of \$558 million during the Plan period.

### Increase 2023 Fare and Toll Revenue Targets

MTA is proposing a 2023 fare and toll increase yielding approximately 5.5% in additional fare and toll revenue. This action is estimated to generate \$201 million in 2023, \$362 million in 2024, \$369 million in 2025 and \$375 million in 2026 and is reflected in Other Below-the-Line Adjustments in the Plan Adjustments section.

### Applying the benefit of federal COVID funds to reduce debt and operating costs through 2026

MTA is proposing to use the value created from the remaining federal COVID funds to both offset a portion of the deficits and reduce debt and liability costs throughout the entire financial plan period.

### New Government Funding or Additional MTA Actions

The 2023 budget assumes \$600 million in additional government funding and/or additional MTA actions, both of which have not yet been specified. If no additional government funding is made available, MTA actions could include further expense reduction, additional revenues, or acceleration of federal COVID aid to achieve balance for 2023 that would have otherwise been used to reduce deficits in the years after 2023.

## The “Bottom Line”

The cumulative impact of changes since the July Plan is a balanced budget in 2023 assuming \$600 million of additional government funding or MTA actions as discussed above. Annual deficits of \$1.2 billion in 2024 and 2025, and a deficit of \$1.6 billion in 2026 remain. The deficit reductions are achieved through MTA operating efficiencies, applying the benefit of federal COVID funds to reduce debt and operating costs throughout the Plan period, and the cash repayment (rather than long-term bonding) of the Federal Reserve loan. The MTA Board

will be updated in February on the outlook for legislative actions with respect to the assumed \$600 million of additional funding and whether additional cost savings actions, revenue generation, or a rescheduling of the benefit of federal COVID funds over the financial plan period is required.

## Risks to MTA's Financial Future

Even with federal funding, the financial plan is out of balance, with ridership forecast to recover slowly over the Plan period and remain substantially below pre-pandemic levels. Additional risks to the Plan include:

***New government funding does not materialize.*** The Plan anticipates \$600 million in new government funding to balance the 2023 budget, but if that does not materialize the MTA will need to take actions to replace this assumed funding in order to achieve budget balance in 2023.

***Ridership improvements can fall short of projections.*** Should ridership be lower than the midpoint forecast between the “high case” and “low case” McKinsey scenarios, loss of projected revenue could be significant.

***Economy slows or falls into recession.*** The dedicated taxes MTA relies on to cover its operating budget are sensitive to economic downturns, and a significant and sustained decline in economic activity could reduce dedicated tax receipts.

***Inflation remains stubbornly high.*** The Plan assumes inflation subsides to just under 5 percent in 2023 and reverts to about two percent annually in 2024 from current levels.

***Achieving affordable wage settlements.*** The MTA is committed to honoring the terms of its existing contracts and is committed to negotiating affordable wage settlements with its unions. At the conclusion of existing labor contracts, the Plan assumes annual wage increases of two percent.

***Implementation of biennial fare and toll increases in 2023 and 2025.*** Through 2026, the Plan assumes a combined \$1.8 billion in additional fare and toll revenue from the projected 2023 and 2025 fare and toll increases, including an approximate 5.5% fare and toll increase in 2023, followed by a 4% fare and toll increase in 2025.

***Finding and implementing innovative operational efficiencies.*** The MTA must remain focused on existing cost control efforts, not only to avoid “backsliding” but also address the expectation of achieving operational efficiencies.

## Recommendation:

It is recommended that the Board:

- Adopt the 2023 Final Proposed Budget and Four-Year Financial Plan 2023-2026 (November Plan), which includes approving the 2022 November Forecast and Plan Adjustments (items below the baseline). The approval of this Plan will supersede prior Board Plan approvals for this period.
- Authorize MTA staff to initiate administrative procedures required for the consideration, but not implementation, of fare and toll changes in 2023. Administrative procedures include any required notices and conducting any required hearings. Only after required public notices and public hearings have been held will specific proposed fare and toll changes be submitted to the Board for approval.
- Adopt the Supplemental Resolution for the Establishment of an Interim Redemption Subaccount under the Metropolitan Transportation Authority Payroll Mobility Tax Obligation Resolution dated December 21, 2022. This Supplemental Resolution creates an Interim Redemption Subaccount which will be funded with proceeds of the Series 2020A Notes and any other amounts determined by an Authorized Officer for the purpose of redeeming the Series 2020A Notes at or before maturity. The Board authorizes the Chair,

Chief Financial Officer, or their designees to redeem the Series 2020A Notes at or prior to maturity from amounts on deposit in the Interim Redemption Subaccount. The timing of such redemption shall be determined by the Chief Financial Officer.

- Authorize the Chief Financial Officer or his designee to apply funds consistent with the approved budget and financial plan which targets operating deficits directly, debt savings, retiree health expenses and/or pension costs.
- Authorize staff, under the guidance and direction of the Chair/CEO, Chief Financial Officer, or their designees to take actions to implement the policy actions set forth in the Plan.
- Authorize technical adjustments to MTA budgets and forecasts of a non-material nature in the 2023 February Plan.
- Authorize adjustment of MTA budgets and forecasts to reflect labor settlements approved from time to time by the Board.
- Authorize staff, under the guidance and direction of the Chairman/CEO, the Chief Financial Officer, or their designees (including the MTA Treasurer), to take additional budget and cash management actions, as has been done in past budgets, to draw on the general reserve and/or make budget adjustments to respond to unexpected expenses or revenue/subsidy shortfalls, and other actions described below:

#### Advance of Bridges and Tunnels Operating Surplus

The Board is requested to authorize Bridges and Tunnels to advance to MTA and MTA New York City Transit, to the extent funds are available, all or part of the estimated operating surplus for the year 2022.

#### Uses of MTA MRT-2 Corporate Account Monies

Unlike many other forms of intergovernmental aid, these subsidy monies, by statute, can be allocated at the Board's discretion. It is recommended that the Board authorize that these funds be used as set forth in the Plan, authorize staff to administer these funds in a manner consistent with the Plan, and to temporarily help stabilize cash-flow requirements. As in the past, the advance of funds to the MTA and its affiliates and subsidiaries to stabilize cash-flow requirements may be made, provided they are repaid prior to the end of the fiscal year in which made.

#### Uses of Payroll Mobility Tax (and Replacement Funds) and MTA Aid

Like the MRT-2 Corporate Account moneys, these subsidy monies, by statute, can be allocated at the Board's discretion. It is recommended that the Board authorize that the revenues from the PMT (and Replacement Funds) be released as needed: (i) for pledged revenues by MTA to secure and be applied to the payment of bonds to be issued in the future, to fund capital projects of MTA, its subsidiaries, and MTA New York City Transit and its subsidiary and (ii) to pay capital costs, including debt service of MTA, its subsidiaries, and MTA New York City Transit and its subsidiary. It is further recommended that the Board authorize that subject to the provisions of any such pledge, or in the event there is no such pledge, the PMT Revenues be used by MTA to pay for costs, including operating and capital costs of MTA, its subsidiaries and MTA New York City Transit and its subsidiary.

Further, it is recommended that the Board authorize that the revenues in the MTA Aid Trust Account (derived from four fees and taxes imposed in the Metropolitan Commuter Transportation District – a supplemental motor vehicle license fee, a supplemental motor vehicle registration fee, a tax on medallion taxicab rides, and a supplemental tax on passenger car rentals) be released as needed and used as pledged revenues by MTA or pledged to the Triborough Bridge and Tunnel Authority to secure debt of MTA Bridges and Tunnels. Further, subject to the provisions of such pledge, or in the event there is no such pledge, the Board authorizes the release of these

funds to be used by MTA for the payment of operating and capital costs of the MTA and its subsidiaries, and MTA New York City Transit, and its subsidiary.

### Inter-Agency Loans

The Board is requested to authorize staff acting under Section 1266 (6-a) of the Public Authorities Law, to enter into inter-agency loan agreements among the MTA and its affiliates and subsidiaries. This authorization would allow the temporary movement of funds among agencies to meet cash flow requirements for operating or capital purposes resulting from a mismatch between the receipt of subsidies and other monies and cash flow needs. The statute requires that any such inter-agency loans be repaid no later than the end of the next succeeding calendar year.

### Use of Stabilization Reserve: Provision for Prompt Payment of Contractual Obligations

In 1996, the Board approved the establishment of a Stabilization Reserve, to be held by the MTA Treasurer (the "Treasurer"), to stabilize MTA Agencies' cash flow requirements. The fund consists of two accounts, the MTA New York City Transit Account (the "Transit Account") and the MTA Commuter Railroad Account (the "Commuter Railroad Account"). The Board is requested to authorize the use of any balances in such accounts, plus any amounts authorized to be transferred to such accounts, to meet the cash flow requirements of MTA New York City Transit, MTA Long Island Rail Road and MTA Metro-North Railroad, and to authorize New York City Transit to pay to the Treasurer for deposit in the Transit Account such amounts as it deems necessary to accomplish the purpose thereof, consistent with this Plan; and the Treasurer to pay into the Commuter Railroad Account, such amounts as are deemed necessary to accomplish the purpose thereof, consistent with this Plan. The Treasurer, upon request of New York City Transit, shall pay to MTA New York City Transit such amounts as are necessary to meet cash flow requirements of MTA New York City Transit and shall transfer from the Commuter Railroad Account such amounts as are necessary to meet the cash flow requirements of MTA Long Island Rail Road and MTA Metro-North Railroad. The Treasurer shall also use such funds as from time to time may be necessary or convenient to timely make debt service payments on MTA bonds.

## ATTACHMENT A

### METROPOLITAN TRANSPORTATION AUTHORITY November Financial Plan 2023 - 2026 MTA Consolidated Accrued Statement of Operations By Category (\\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Non-Reimbursable</b>						
<b>Operating Revenues</b>						
Farebox Revenue	\$3,048	\$3,989	\$4,513	\$4,653	\$4,773	\$4,913
Toll Revenue	2,170	2,323	2,323	2,332	2,335	2,338
Other Revenue	4,706	679	996	1,059	845	822
Capital and Other Reimbursements	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$9,924</b>	<b>\$6,991</b>	<b>\$7,832</b>	<b>\$8,045</b>	<b>\$7,953</b>	<b>\$8,073</b>
<b>Operating Expenses</b>						
<b>Labor:</b>						
Payroll	\$5,214	\$5,516	\$5,934	\$6,103	\$6,237	\$6,392
Overtime	965	1,129	911	877	908	927
Health and Welfare	1,405	1,479	1,693	1,807	1,922	2,049
OPEB Current Payments	722	764	846	918	995	1,079
Pension	1,410	1,368	1,386	1,313	1,256	1,195
Other Fringe Benefits	816	1,051	1,071	1,119	1,173	1,228
Reimbursable Overhead	(372)	(399)	(440)	(443)	(432)	(437)
<b>Total Labor Expenses</b>	<b>\$10,160</b>	<b>\$10,909</b>	<b>\$11,402</b>	<b>\$11,694</b>	<b>\$12,060</b>	<b>\$12,433</b>
<b>Non-Labor:</b>						
Electric Power	\$430	\$587	\$655	\$619	\$622	\$634
Fuel	163	287	260	231	219	221
Insurance	26	43	68	101	124	157
Claims	426	433	449	458	469	483
Paratransit Service Contracts	346	407	475	505	527	561
Maintenance and Other Operating Contracts	765	903	1,007	940	984	960
Professional Services Contracts	499	711	641	633	618	627
Materials and Supplies	486	610	755	830	867	861
Other Business Expenses	200	251	262	254	266	267
<b>Total Non-Labor Expenses</b>	<b>\$3,341</b>	<b>\$4,232</b>	<b>\$4,572</b>	<b>\$4,570</b>	<b>\$4,696</b>	<b>\$4,770</b>
<b>Other Expense Adjustments:</b>						
Other	\$21	\$17	\$28	\$23	\$24	\$25
General Reserve	(335)	185	190	195	200	205
<b>Total Other Expense Adjustments</b>	<b>(\$314)</b>	<b>\$202</b>	<b>\$218</b>	<b>\$218</b>	<b>\$224</b>	<b>\$230</b>
<b>Total Expenses Before Non-Cash Liability Adjs.</b>	<b>\$13,187</b>	<b>\$15,343</b>	<b>\$16,192</b>	<b>\$16,482</b>	<b>\$16,980</b>	<b>\$17,433</b>
Depreciation	\$3,159	\$3,176	\$3,203	\$3,249	\$3,299	\$3,349
GASB 75 OPEB Expense Adjustment	1,075	1,405	1,456	1,455	1,451	1,445
GASB 68 Pension Expense Adjustment	(917)	(69)	(53)	(147)	(73)	(124)
Environmental Remediation	37	6	6	6	6	6
<b>Total Expenses After Non-Cash Liability Adjs.</b>	<b>\$16,541</b>	<b>\$19,861</b>	<b>\$20,804</b>	<b>\$21,045</b>	<b>\$21,663</b>	<b>\$22,109</b>
Conversion to Cash Basis: Non-Cash Liability Adjs.	(\$3,354)	(\$4,518)	(\$4,611)	(\$4,563)	(\$4,683)	(\$4,676)
Debt Service	2,787	3,145	3,210	3,320	3,464	3,339
<b>Total Expenses with Debt Service</b>	<b>\$15,974</b>	<b>\$18,488</b>	<b>\$19,402</b>	<b>\$19,802</b>	<b>\$20,444</b>	<b>\$20,771</b>
Dedicated Taxes & State and Local Subsidies	\$7,679	\$8,689	\$8,562	\$8,680	\$9,072	\$9,210
<b>Net Surplus/(Deficit) After Subsidies and Debt Service</b>	<b>\$1,628</b>	<b>(\$2,808)</b>	<b>(\$3,009)</b>	<b>(\$3,077)</b>	<b>(\$3,419)</b>	<b>(\$3,488)</b>
Conversion to Cash Basis: GASB Account	\$0	\$0	\$0	\$0	\$0	\$0
Conversion to Cash Basis: All Other	(961)	865	0	252	132	291
<b>Cash Balance Before Prior-Year Carryover</b>	<b>\$668</b>	<b>(\$1,943)</b>	<b>(\$3,008)</b>	<b>(\$2,825)</b>	<b>(\$3,287)</b>	<b>(\$3,197)</b>
Below the Line Adjustments	\$0	\$776	\$3,008	\$1,635	\$2,048	\$1,575
Prior Year Carryover Balance	499	1,166	0	0	0	0
<b>Net Cash Balance</b>	<b>\$1,166</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1,190)</b>	<b>(\$1,239)</b>	<b>(\$1,622)</b>

## Attachment A

### METROPOLITAN TRANSPORTATION AUTHORITY November Financial Plan 2023 - 2026 Plan Adjustments (\\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Balance Before Prior-Year Carryover</b>	<b>\$668</b>	<b>(\$1,943)</b>	<b>(\$3,008)</b>	<b>(\$2,825)</b>	<b>(\$3,287)</b>	<b>(\$3,197)</b>
<b>Fare and Toll Increases:</b>						
<i>Fare/Toll Increase, June 2023 (4% Yield)</i>		\$0	\$159	\$271	\$277	\$283
<i>Subsidy Impacts - Fare/Toll Increase, June 2023</i>		0	(8)	(9)	(7)	(7)
<i>Fare/Toll Increase, April 2025 (4% Yield)</i>		0	0	0	220	292
<i>Subsidy Impacts- Fare/Toll Increase, April 2025</i>		<u>0</u>	<u>0</u>	<u>0</u>	<u>(10)</u>	<u>(9)</u>
<b>Subtotal</b>		<b>\$0</b>	<b>\$151</b>	<b>\$262</b>	<b>\$479</b>	<b>\$558</b>
<i>MTA Operating Efficiencies Phase 1</i>		\$0	\$44	\$48	\$46	\$46
<i>FEMA COVID Reimbursement</i>		0	250	100	250	149
<i>Provision for Increased Pension Costs</i>		0	(83)	(176)	(263)	(344)
<i>Debt Service from Long-Term Deficit Financing</i>		<u>0</u>	<u>0</u>	<u>(178)</u>	<u>(190)</u>	<u>(190)</u>
<b>Subtotal</b>		<b>\$0</b>	<b>\$211</b>	<b>(\$207)</b>	<b>(\$157)</b>	<b>(\$339)</b>
<b>Subtotal: Remaining Cash Deficit</b>		<b>(\$1,943)</b>	<b>(\$2,646)</b>	<b>(\$2,770)</b>	<b>(\$2,965)</b>	<b>(\$2,978)</b>
<b>MTA Actions to Close Deficit</b>						
<i>MTA Operating Efficiencies Phase 2</i>		\$0	\$100	\$400	\$408	\$416
<i>Additional Fare/Toll Revenue Above Base Assumptions</i>		0	50	100	100	100
<i>Savings from Deficit Note Repayment*</i>		0	111	178	190	190
<i>Federal COVID Funds for Operating and Debt Costs</i>		<u>776</u>	<u>1,785</u>	<u>902</u>	<u>1,028</u>	<u>650</u>
<b>Subtotal</b>		<b>\$776</b>	<b>\$2,046</b>	<b>\$1,580</b>	<b>\$1,726</b>	<b>\$1,356</b>
<b>Total Identified Below-the-Line Adjustments</b>		<b>\$776</b>	<b>\$2,408</b>	<b>\$1,635</b>	<b>\$2,048</b>	<b>\$1,575</b>
<b>Subtotal: Remaining Cash Deficit</b>		<b>(\$1,166)</b>	<b>(\$600)</b>	<b>(\$1,190)</b>	<b>(\$1,239)</b>	<b>(\$1,622)</b>
<b>New Government Funding or Additional MTA Actions</b>		<b>\$0</b>	<b>\$600</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL ADJUSTMENTS</b>		<b>\$776</b>	<b>\$3,008</b>	<b>\$1,635</b>	<b>\$2,048</b>	<b>\$1,575</b>
<i>Prior Year Carryover Balance</i>	\$499	\$1,166	\$0	\$0	\$0	\$0
<b>Net Cash Surplus/(Deficit)</b>	<b>\$1,166</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1,190)</b>	<b>(\$1,239)</b>	<b>(\$1,622)</b>

\* includes proposed Redemption Account earnings.

[THIS PAGE INTENTIONALLY LEFT BLANK]

**II. Agencies Staff Summaries  
2023 Budget and 2023-2026  
Financial Plan**

# **Bridges and Tunnels**

# Staff Summary

Subject MTA B&T 2023 Budget and 2023-2026 Financial Plan Adoption
Department Office of the Chief Financial Officer
Department Head Name Kevin Willens, Chief Financial Officer
Department Head Signature 
Project Manager Name David Keller

Date December 7, 2022
Vendor Name
Contract Number
Contract Manager Name
Table of Contents Ref #

Board Action					
Order	To	Date	Approval	Info	Other
1	B&T Committee	12/19/22		X	
2	Finance Committee	12/19/22	X		
3	MTA Board	12/21/22	X		

Internal Approvals			
Order	Approval	Order	Approval
3	President	1	OMB
2	Financial Liaison		

Internal Approvals (cont.)							
Order	Approval	Order	Approval	Order	Approval	Order	Approval
							Other

**PURPOSE:**

To secure MTA Board adoption of the MTA Bridges and Tunnels' (B&T) 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

**DISCUSSION**

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November, provides sufficient funding to maintain B&T's planned service levels, as well as MTA's commitment to provide safe, reliable, and efficient transportation service to the metropolitan New York region. The baseline projections exclude the estimated impacts from projected toll increases, and MTA policy actions. These impacts will be presented as part of MTA consolidated materials.

B&T forecasts that \$1,808.6 million will be provided in baseline net operating income for 2022 and \$1,777.6 million for 2023.

**Central Business District Tolling Program**

B&T continues its work on the Central Business District Tolling Program (CBDTP), which aims to reduce congestion in Manhattan's Central Business District (CBD) and generate sufficient net revenue to support \$15 billion for the MTA 2020-2024 Capital Program and subsequent capital programs. The CBDTP, which was authorized by the MTA Reform and Traffic Mobility Act, enacted in April 2019, will impose a toll for vehicles entering or remaining in the CBD, defined as Manhattan south of and inclusive of 60th Street, not including the FDR Drive or the West Side Highway (which includes the Battery Park underpass and or any surface roadway portion of the Hugh L. Carey Tunnel that connects to West Street).

While the goal was to implement the program in 2021, the MTA did not receive approval from the Federal Highway Administration (FHWA) to proceed with the federally required Environment Assessment (EA) until March 2021. On August 10, 2022, the EA was released for public review as part of the formal public comment period, which also included six public hearings, and meetings of the Environmental Justice Technical Advisory Group and Environmental Justice Stakeholder Working Group. Subsequent to the closing of the public comment period on September 23, 2022, the FHWA and MTA began and are currently coordinating to review and respond to each of the thousands of comments received. Taking into account the EA analysis, the comments and responses to them, and any modifications as a result of those comments, FHWA will then determine whether there are no significant effects or whether any significant effects have been mitigated so they are no longer significant. If a favorable decision is issued by FHWA, a Finding of No Significant Impact (FONSI) will be issued and the notice to proceed to our contractor can follow. The contractor will have up to 310 days to complete the design, development, installation, and testing, and then commence toll collection. Until the commencement of operations, implementation costs will be funded through B&T PAYGO and other capital resources, all of which will be reimbursed by generated revenue when the program becomes fully operable.

## 2022 NOVEMBER FORECAST- BASELINE

The 2022 November Forecast projects \$2,345.4 million in Non-reimbursable revenues, of which \$2,322.8 million is from Toll Revenue. Total Non-reimbursable expenses before depreciation and other post-employment benefits are projected to be \$536.7 million, consisting of \$251.5 million in labor expenses and \$285.2 million in non-labor expenses. Total Support to Mass Transit is projected to be \$1,429.5 million. Reimbursable revenue and expenses are both forecast at \$29.5 million. Total end-of-year positions are budgeted at 1,369, including 1,238 Non-reimbursable positions and 131 Reimbursable positions.

## 2023 FINAL PROPOSED BUDGET- BASELINE

The 2023 Final Proposed Budget projects nearly \$2,343.0 million in Non-reimbursable revenues, of which \$2,322.8 million is from Toll Revenue. Total Non-reimbursable expenses before depreciation and other post-employment benefits are projected to be \$565.4 million, consisting of \$263.3 million in labor expenses and \$302.1 million in non-labor expenses. Total Support to Mass Transit is projected to be \$1,315.0 million. Reimbursable revenue and expenses are both forecast at \$31.2 million. Total end-of-year positions are currently budgeted at 1,375 including 1,244 Non-reimbursable positions and 131 Reimbursable positions.

## IMPACT ON FUNDING

The 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

## RECOMMENDATION

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026 for MTA Bridges and Tunnels.

**MTA BRIDGES AND TUNNELS**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Toll Revenue	\$2,169.877	\$2,322.776	\$2,322.793	\$2,332.317	\$2,335.350	\$2,337.687
Other Operating Revenue	24.515	21.224	18.936	18.936	18.936	18.936
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
Investment Income	0.094	1.376	1.240	1.240	1.240	1.240
<b>Total Revenues</b>	<b>\$2,194.486</b>	<b>\$2,345.376</b>	<b>\$2,342.969</b>	<b>\$2,352.493</b>	<b>\$2,355.526</b>	<b>\$2,357.863</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$110.696	\$121.000	\$127.089	\$129.631	\$132.415	\$135.255
Overtime	13.863	24.387	24.562	26.096	26.789	27.443
Health and Welfare	30.759	32.674	35.766	37.385	39.134	40.960
OPEB Current Payments	24.652	30.395	31.823	33.319	34.885	36.524
Pension	32.416	30.255	28.759	23.292	19.373	15.572
Other Fringe Benefits	14.895	21.480	23.628	23.516	23.892	23.892
Reimbursable Overhead	(7.892)	(8.668)	(8.356)	(8.523)	(8.523)	(8.523)
<b>Total Labor Expenses</b>	<b>\$219.390</b>	<b>\$251.524</b>	<b>\$263.271</b>	<b>\$264.716</b>	<b>\$267.964</b>	<b>\$271.123</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$3.977	\$8.349	\$8.339	\$7.811	\$7.888	\$8.096
Fuel	1.765	6.831	5.858	5.211	4.930	4.983
Insurance	11.007	13.191	14.887	17.715	21.400	25.998
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	122.742	159.568	165.708	168.953	176.922	178.090
Professional Services Contracts	37.602	38.267	48.222	48.343	48.480	48.863
Materials and Supplies	3.300	4.100	3.473	3.507	3.495	3.577
Other Business Expenses	47.259	54.906	55.611	55.650	55.702	55.746
<b>Total Non-Labor Expenses</b>	<b>\$227.651</b>	<b>\$285.212</b>	<b>\$302.098</b>	<b>\$307.190</b>	<b>\$318.817</b>	<b>\$325.353</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$447.041</b>	<b>\$536.736</b>	<b>\$565.369</b>	<b>\$571.907</b>	<b>\$586.781</b>	<b>\$596.476</b>
Depreciation	\$201.356	\$202.000	\$202.491	\$202.491	\$202.491	\$202.491
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	61.350	38.505	38.777	39.484	40.254	41.115
GASB 68 Pension Expense Adjustment	(45.917)	(45.268)	(43.995)	(38.974)	(35.469)	(32.110)
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses After Depreciation and GASB Adjs.</b>	<b>\$663.831</b>	<b>\$731.974</b>	<b>\$762.642</b>	<b>\$774.907</b>	<b>\$794.057</b>	<b>\$807.972</b>
Less: Depreciation	201.356	202.000	202.491	202.491	202.491	202.491
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Exp Adjustment	61.350	38.505	38.777	39.484	40.254	41.115
GASB 68 Pension Exp Adjustment	(45.917)	(45.268)	(43.995)	(38.974)	(35.469)	(32.110)
<b>Total Expenses</b>	<b>\$447.041</b>	<b>\$536.736</b>	<b>\$565.369</b>	<b>\$571.907</b>	<b>\$586.781</b>	<b>\$596.476</b>
<b>Net Surplus/(Deficit)</b>	<b>\$1,747.445</b>	<b>\$1,808.640</b>	<b>\$1,777.600</b>	<b>\$1,780.587</b>	<b>\$1,768.745</b>	<b>\$1,761.387</b>

**MTA BRIDGES AND TUNNELS**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Toll Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	18.973	29.464	31.189	30.838	30.958	31.101
Investment Income	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$18.973</b>	<b>\$29.464</b>	<b>\$31.189</b>	<b>\$30.838</b>	<b>\$30.958</b>	<b>\$31.101</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$6.102	\$12.432	\$13.259	\$13.525	\$13.603	\$13.684
Overtime	0.957	1.538	1.985	1.039	1.039	1.060
Health and Welfare	1.452	1.993	2.746	2.801	2.816	2.831
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	1.823	3.328	3.333	3.406	3.424	3.443
Other Fringe Benefits	0.747	1.504	1.511	1.545	1.552	1.560
Reimbursable Overhead	7.892	8.668	8.356	8.523	8.523	8.523
<b>Total Labor Expenses</b>	<b>\$18.973</b>	<b>\$29.464</b>	<b>\$31.189</b>	<b>\$30.838</b>	<b>\$30.958</b>	<b>\$31.101</b>
<b>Non-Labor:</b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenses</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$18.973</b>	<b>\$29.464</b>	<b>\$31.189</b>	<b>\$30.838</b>	<b>\$30.958</b>	<b>\$31.101</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA BRIDGES AND TUNNELS**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Non-Reimbursable / Reimbursable</b>						
Page 1 of 2						
<b>Operating Revenue</b>						
Toll Revenue	\$2,169.877	\$2,322.776	\$2,322.793	\$2,332.317	\$2,335.350	\$2,337.687
Other Operating Revenue	24.515	21.224	18.936	18.936	18.936	18.936
Capital and Other Reimbursements	18.973	29.464	31.189	30.838	30.958	31.101
Investment Income	0.094	1.376	1.240	1.240	1.240	1.240
<b>Total Revenues</b>	<b>\$2,213.459</b>	<b>\$2,374.840</b>	<b>\$2,374.159</b>	<b>\$2,383.331</b>	<b>\$2,386.484</b>	<b>\$2,388.964</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$116.799	\$133.432	\$140.349	\$143.156	\$146.019	\$148.939
Overtime	14.820	25.925	26.546	27.135	27.828	28.503
Health and Welfare	32.210	34.667	38.512	40.186	41.949	43.791
OPEB Current Payments	24.652	30.395	31.823	33.319	34.885	36.524
Pension	34.239	33.583	32.091	26.698	22.797	19.015
Other Fringe Benefits	15.642	22.985	25.139	25.061	25.444	25.452
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$238.362</b>	<b>\$280.987</b>	<b>\$294.460</b>	<b>\$295.554</b>	<b>\$298.922</b>	<b>\$302.224</b>
<b>Non-Labor:</b>						
Electric Power	\$3.977	\$8.349	\$8.339	\$7.811	\$7.888	\$8.096
Fuel	1.765	6.831	5.858	5.211	4.930	4.983
Insurance	11.007	13.191	14.887	17.715	21.400	25.998
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	122.742	159.568	165.708	168.953	176.922	178.090
Professional Services Contracts	37.602	38.267	48.222	48.343	48.480	48.863
Materials and Supplies	3.300	4.100	3.473	3.507	3.495	3.577
Other Business Expenses	47.259	54.906	55.611	55.650	55.702	55.746
<b>Total Non-Labor Expenses</b>	<b>\$227.651</b>	<b>\$285.212</b>	<b>\$302.098</b>	<b>\$307.190</b>	<b>\$318.817</b>	<b>\$325.353</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$466.014</b>	<b>\$566.200</b>	<b>\$596.559</b>	<b>\$602.745</b>	<b>\$617.739</b>	<b>\$627.577</b>
Depreciation	\$201.356	\$202.000	\$202.491	\$202.491	\$202.491	\$202.491
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	61.350	38.505	38.777	39.484	40.254	41.115
GASB 68 Pension Expense Adjustment	(45.917)	(45.268)	(43.995)	(38.974)	(35.469)	(32.110)
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses After Depreciation and GASB Adjs.</b>	<b>\$682.803</b>	<b>\$761.438</b>	<b>\$793.831</b>	<b>\$805.745</b>	<b>\$825.015</b>	<b>\$839.073</b>
Less: Depreciation	201.356	202.000	202.491	202.491	202.491	202.491
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Exp Adjustment	61.350	38.505	38.777	39.484	40.254	41.115
GASB 68 Pension Exp Adjustment	(45.917)	(45.268)	(43.995)	(38.974)	(35.469)	(32.110)
<b>Total Expenses</b>	<b>\$466.014</b>	<b>\$566.200</b>	<b>\$596.559</b>	<b>\$602.745</b>	<b>\$617.739</b>	<b>\$627.577</b>
<b>Net Surplus/(Deficit)</b>	<b>\$1,747.445</b>	<b>\$1,808.640</b>	<b>\$1,777.600</b>	<b>\$1,780.587</b>	<b>\$1,768.745</b>	<b>\$1,761.387</b>

**MTA BRIDGES AND TUNNELS**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations by Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Non-Reimbursable / Reimbursable</b>						
Page 2 of 2						
<b>Net Surplus/(Deficit)</b>	<b>\$1,747.445</b>	<b>\$1,808.640</b>	<b>\$1,777.600</b>	<b>\$1,780.587</b>	<b>\$1,768.745</b>	<b>\$1,761.387</b>
<b><u>Deductions from Income:</u></b>						
Less: Capitalized Assets	\$7.976	\$17.017	\$28.431	\$23.308	\$24.014	\$24.532
B&T Capital Reserves & Prepaid Exp.	(0.609)	0.000	0.000	0.000	0.000	0.000
GASB 45 Reserves	0.000	0.000	0.000	0.000	0.000	0.000
<b>Adjusted Net Surplus/(Deficit)</b>	<b>\$1,740.078</b>	<b>\$1,791.624</b>	<b>\$1,749.169</b>	<b>\$1,757.278</b>	<b>\$1,744.732</b>	<b>\$1,736.855</b>
Less: Debt Service	\$689.072	\$688.995	\$782.555	\$781.337	\$846.185	\$877.654
Less: Contribution to the Capital Program	13.878	0.000	0.000	0.000	0.000	0.000
<b>Income Available for Distribution</b>	<b>\$1,037.129</b>	<b>\$1,102.629</b>	<b>\$966.614</b>	<b>\$975.942</b>	<b>\$898.546</b>	<b>\$859.201</b>
<b><u>Distributable To:</u></b>						
MTA - Investment Income	\$0.094	\$1.376	\$1.240	\$1.240	\$1.240	\$1.240
MTA - Distributable Income	573.208	599.032	534.680	535.757	498.605	477.738
NYCT - Distributable Income	463.826	502.220	430.694	438.944	398.701	380.222
<b>Total Distributable Income</b>	<b>\$1,037.129</b>	<b>\$1,102.629</b>	<b>\$966.614</b>	<b>\$975.942</b>	<b>\$898.546</b>	<b>\$859.201</b>
<b><u>Actual Cash Transfers:</u></b>						
MTA - Investment Income - Prior Year	\$0.763	\$0.094	\$1.376	\$1.240	\$1.240	\$1.240
MTA - Cash Surplus Transfer	519.226	643.560	541.115	535.650	502.320	479.825
NYCT - Cash Surplus Transfer	408.746	538.174	437.847	438.119	402.726	382.070
<b>Total Cash Transfers</b>	<b>\$928.736</b>	<b>\$1,181.828</b>	<b>\$980.338</b>	<b>\$975.009</b>	<b>\$906.286</b>	<b>\$863.135</b>
<b>SUPPORT TO MASS TRANSIT:</b>						
Total Revenue	\$2,213.459	\$2,374.840	\$2,374.159	\$2,383.331	\$2,386.484	\$2,388.964
Total Expenses Before Non-Cash Liability Adjs.	466.014	566.200	596.559	602.745	617.739	627.577
<b>Net Operating Income</b>	<b>\$1,747.445</b>	<b>\$1,808.640</b>	<b>\$1,777.600</b>	<b>\$1,780.587</b>	<b>\$1,768.745</b>	<b>\$1,761.387</b>
<b><u>Deductions from Operating Income:</u></b>						
B&T Debt Service	\$336.054	\$362.133	\$434.132	\$452.961	\$510.051	\$550.080
Contribution to the Capital Program	13.878	0.000	0.000	0.000	0.000	0.000
Capitalized Assets	7.976	17.017	28.431	23.308	24.014	24.532
B&T Capital Reserves	(0.609)	0.000	0.000	0.000	0.000	0.000
GASB Reserves	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Deductions from Operating Income</b>	<b>\$357.299</b>	<b>\$379.150</b>	<b>\$462.562</b>	<b>\$476.270</b>	<b>\$534.064</b>	<b>\$574.612</b>
<b>Total Support to Mass Transit</b>	<b>\$1,390.147</b>	<b>\$1,429.491</b>	<b>\$1,315.038</b>	<b>\$1,304.317</b>	<b>\$1,234.681</b>	<b>\$1,186.775</b>

**MTA BRIDGES AND TUNNELS**  
**November Financial Plan 2023 - 2026**  
**Traffic Volume (Utilization) and Toll Revenue**  
(in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
--	----------------	------------------------------	-------------------------------------	------	------	------

**TRAFFIC VOLUME**

Total Traffic Volume

	307.302	326.535	327.037	328.378	328.805	329.134
--	---------	---------	---------	---------	---------	---------

**TOLL REVENUE**

Toll Revenue

	\$2,169.877	\$2,322.776	\$2,322.793	\$2,332.317	\$2,335.350	\$2,337.687
--	-------------	-------------	-------------	-------------	-------------	-------------

**MTA BRIDGES & TUNNELS**  
**November Financial Plan 2023-2026**  
**Total Positions by Function and Department**  
**Non-Reimbursable/Reimbursable and Full-time/Full-time Equivalents**

FUNCTION/DEPARTMENT	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Executive	6	13	13	13	13	13
Law <sup>(1)</sup>	8	12	12	12	12	12
CFO <sup>(2)</sup>	12	17	17	17	17	17
Administration	25	34	34	34	34	34
EEO	0	1	1	1	1	1
<b>Total Administration</b>	<b>51</b>	<b>77</b>	<b>77</b>	<b>77</b>	<b>77</b>	<b>77</b>
<b>Operations</b>						
Revenue Management	47	60	66	66	66	66
Central Business District Tolling Program	5	47	47	47	47	47
Operations (Non-Security)	42	54	54	54	54	54
<b>Total Operations</b>	<b>94</b>	<b>161</b>	<b>167</b>	<b>167</b>	<b>167</b>	<b>167</b>
<b>Maintenance</b>						
Maintenance	182	205	205	205	205	205
Operations - Maintainers	153	183	183	183	183	183
<b>Total Maintenance</b>	<b>335</b>	<b>388</b>	<b>388</b>	<b>388</b>	<b>388</b>	<b>388</b>
<b>Engineering/Capital</b>						
Engineering & Construction	121	123	123	123	123	123
Health & Safety	7	9	9	9	9	9
Law <sup>(1)</sup>	15	18	18	18	18	18
Planning & Budget Capital	6	8	8	8	8	8
<b>Total Engineering/Capital</b>	<b>149</b>	<b>158</b>	<b>158</b>	<b>158</b>	<b>158</b>	<b>158</b>
<b>Public Safety</b>						
Operations (Security)	457	540	540	540	540	540
Internal Security - Operations	28	45	45	45	45	45
<b>Total Public Safety</b>	<b>485</b>	<b>585</b>	<b>585</b>	<b>585</b>	<b>585</b>	<b>585</b>
<b>Total Positions</b>	<b>1,114</b>	<b>1,369</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>
<i>Non-Reimbursable</i>	1,022	1,238	1,244	1,244	1,244	1,244
<i>Reimbursable</i>	92	131	131	131	131	131
<i>Total Full-Time</i>	1,114	1,369	1,375	1,375	1,375	1,375
<i>Total Full-Time Equivalents</i>	0	0	0	0	0	0

(1) Includes Legal and Procurement staff.

(2) Includes Controller and Operating Budget staff

(3) Includes Human Resources and Administration staff.

**MTA BRIDGES AND TUNNELS**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Occupational Group**  
**Non-Reimbursable and Reimbursable**

FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	12	28	28	28	28	28
Professional/Technical/Clerical	39	49	49	49	49	49
Operational Hourlies	0	0	0	0	0	0
<b>Total Administration Headcount</b>	<b>51</b>	<b>77</b>	<b>77</b>	<b>77</b>	<b>77</b>	<b>77</b>
<b>Operations</b>						
Managers/Supervisors	51	73	73	73	73	73
Professional/Technical/Clerical	43	88	94	94	94	94
Operational Hourlies (1)	0	0	0	0	0	0
<b>Total Operations Headcount</b>	<b>94</b>	<b>161</b>	<b>167</b>	<b>167</b>	<b>167</b>	<b>167</b>
<b>Maintenance</b>						
Managers/Supervisors	23	27	27	27	27	27
Professional/Technical/Clerical	7	11	11	11	11	11
Operational Hourlies (2)	305	350	350	350	350	350
<b>Total Maintenance Headcount</b>	<b>335</b>	<b>388</b>	<b>388</b>	<b>388</b>	<b>388</b>	<b>388</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	30	34	34	34	34	34
Professional/Technical/Clerical	119	124	124	124	124	124
Operational Hourlies	0	0	0	0	0	0
<b>Total Engineering Headcount</b>	<b>149</b>	<b>158</b>	<b>158</b>	<b>158</b>	<b>158</b>	<b>158</b>
<b>Public Safety</b>						
Managers/Supervisors	124	179	179	179	179	179
Professional/Technical/Clerical	23	36	36	36	36	36
Operational Hourlies (3)	338	370	370	370	370	370
<b>Total Public Safety Headcount</b>	<b>485</b>	<b>585</b>	<b>585</b>	<b>585</b>	<b>585</b>	<b>585</b>
<b>Total Positions</b>						
Managers/Supervisors	<b>240</b>	<b>341</b>	<b>341</b>	<b>341</b>	<b>341</b>	<b>341</b>
Professional/Technical/ Clerical	<b>231</b>	<b>308</b>	<b>314</b>	<b>314</b>	<b>314</b>	<b>314</b>
Operational Hourlies	<b>643</b>	<b>720</b>	<b>720</b>	<b>720</b>	<b>720</b>	<b>720</b>
<b>Total Positions</b>	<b>1,114</b>	<b>1,369</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>	<b>1,375</b>

(1) Represents Bridge and Tunnel Officers. These positions are paid annually, not hourly.

(2) Represents maintenance personnel. These positions are paid annually, not hourly.

(3) Represents Bridge and Tunnel Officers performing public safety. These positions are paid annually, not hourly.

[THIS PAGE INTENTIONALLY LEFT BLANK]

# **Construction & Development**

# Staff Summary

Subject MTA C&D 2023 Budget and 2023-2026 Financial Plan Adoption
Department Office of the Chief Financial Officer
Department Head Name Kevin Willens, Chief Financial Officer
Department Head Signature 
Project Manager Name David Keller

Date December 7, 2022
Vendor Name NA
Contract Number NA
Contract Manager Name NA
Table of Contents Ref # NA

Board Action					
Order	To	Date	Approval	Info	Other
1	C&D Committee	12/19/2022		X	
2	Finance Committee	12/19/2022	X		
3	MTA Board	12/21/2022	X		

Internal Approvals			
Order	Approval	Approval	Info
1	OMB		
2	C&D VP Financial Operations	 Christina Tsiatsiou	
3	C&D President		

**Purpose:**

To secure MTA Board adoption of the MTA Construction & Development (MTA C&D) 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

**Discussion:**

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November 2022, provides funding to maintain MTA Construction & Development's (MTA C&D) commitment to rebuild, improve, and expand the MTA's extensive network of subway, bus, commuter rail, bridge, and tunnel infrastructure. MTA C&D identifies, prioritizes, develops and builds the capital infrastructure projects needed to renew and enhance the MTA's extensive assets. Together, these projects constitute the MTA's Capital Program, which aims to ensure that MTA's assets continue to perform and provide our customers with the safe, fast, and reliable service they depend on and improve access for all users, regardless of age or physical ability.

The Financial Plan contains MTA C&D's operational costs to support transit-oriented development, broadband wireless, advertising, planning, as well as capital program management functions. In addition, Reimbursable expenses – primarily for work performed in support of the MTA Capital Program, property developments (including West Side Yard, Atlantic Yards, Grand Hyatt Commodore, 40 Quay Street, and 347 Madison Avenue), and the "pass-through" charges for digital advertising and West Side Yard development – are included in the Financial Plan. MTA C&D projections do not include the estimated impacts of MTA consolidated below-the-line adjustments, which are presented as part of MTA consolidated materials.

**2022 November Forecast - Baseline:**

The 2022 November Forecast reflects Non-Reimbursable expenses before depreciation of \$12.6 million, consisting of \$5.0 million in labor expenses and \$7.6 million in non-labor expenses. Reimbursable expenses and revenue are projected to be \$91.3 million, consisting of \$39.2 million in labor expenses and \$52.1 million in non-labor expenses.

Baseline positions remain unchanged from the July Plan at 212 positions, consisting of 32 Non-reimbursable positions and 180 Reimbursable positions.

## **2023 Final Proposed Budget - Baseline:**

The 2023 Final Proposed Budget reflects Non-Reimbursable expenses before depreciation and non-cash items of \$4.4 million consisting of \$5.9 million in labor expenses and a credit of (\$1.5) million in non-labor expenses. The credit of (\$1.5) million in non-labor expenses reflects a \$1.8 million recovery of expenses related to Broadband and Advertising functions due to timing shifts. Reimbursable expenses and revenue are projected to be \$83.4 million, consisting of \$37.0 million in labor expenses and \$46.5 million in non-labor expenses.

Baseline positions remain unchanged from the July Financial Plan at 212 positions, consisting of 32 Non-reimbursable positions and 180 Reimbursable positions.

## **Impact on Funding:**

The 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

## **Recommendation:**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026 for MTA Construction & Development.

**MTA CONSTRUCTION & DEVELOPMENT**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	44.169	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$44.169</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$6.625	\$3.607	\$4.087	\$4.169	\$4.252	\$4.337
Overtime	0.017	0.000	0.000	0.000	0.000	0.000
Health and Welfare	1.025	0.694	0.880	0.923	0.969	1.016
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.889	0.355	0.499	0.525	0.552	0.582
Other Fringe Benefits	0.520	0.318	0.386	0.395	0.542	0.416
Reimbursable Overhead	(2.421)	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$6.656</b>	<b>\$4.975</b>	<b>\$5.851</b>	<b>\$6.011</b>	<b>\$6.315</b>	<b>\$6.352</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$4.259	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.010	0.005	0.005	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	60.352	0.117	0.117	0.000	0.000	0.000
Professional Services Contracts	1.089	7.258	(1.822)	1.005	1.006	1.007
Materials and Supplies	0.291	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	1.564	0.208	0.206	0.034	0.035	0.035
<b>Total Non-Labor Expenses</b>	<b>\$67.564</b>	<b>\$7.588</b>	<b>(\$1.494)</b>	<b>\$1.039</b>	<b>\$1.040</b>	<b>\$1.043</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$74.220</b>	<b>\$12.563</b>	<b>\$4.358</b>	<b>\$7.050</b>	<b>\$7.355</b>	<b>\$7.395</b>
Depreciation	\$8.038	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$82.258</b>	<b>\$12.563</b>	<b>\$4.358</b>	<b>\$7.050</b>	<b>\$7.355</b>	<b>\$7.395</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$38.088)</b>	<b>(\$12.563)</b>	<b>(\$4.358)</b>	<b>(\$7.050)</b>	<b>(\$7.355)</b>	<b>(\$7.395)</b>

**MTA CONSTRUCTION & DEVELOPMENT**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	32.307	91.321	83.425	73.059	87.903	91.383
<b>Total Revenues</b>	<b>\$32.307</b>	<b>\$91.321</b>	<b>\$83.425</b>	<b>\$73.059</b>	<b>\$87.903</b>	<b>\$91.383</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$14.786	\$28.987	\$26.098	\$26.620	\$27.152	\$27.694
Overtime	0.004	0.000	0.000	0.000	0.000	0.000
Health and Welfare	1.830	5.012	5.110	5.207	5.460	5.724
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	1.773	2.663	3.315	3.485	3.661	3.853
Other Fringe Benefits	1.052	2.533	2.427	2.484	2.553	2.619
Reimbursable Overhead	2.421	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$21.865</b>	<b>\$39.196</b>	<b>\$36.951</b>	<b>\$37.795</b>	<b>\$38.825</b>	<b>\$39.891</b>
<b>Non-Labor:</b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.001	0.005	0.005	0.005	0.005	0.005
Insurance	0.000	0.031	0.034	0.038	0.042	0.046
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	3.138	5.059	4.476	3.307	3.421	3.538
Professional Services Contracts	6.751	45.615	40.365	30.320	44.017	46.306
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.552	1.416	1.594	1.594	1.594	1.596
<b>Total Non-Labor Expenses</b>	<b>\$10.442</b>	<b>\$52.125</b>	<b>\$46.474</b>	<b>\$35.263</b>	<b>\$49.078</b>	<b>\$51.491</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$32.307</b>	<b>\$91.321</b>	<b>\$83.425</b>	<b>\$73.059</b>	<b>\$87.903</b>	<b>\$91.383</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA CONSTRUCTION & DEVELOPMENT**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable / Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	44.169	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	32.307	91.321	83.425	73.059	87.903	91.383
<b>Total Revenues</b>	<b>\$76.476</b>	<b>\$91.321</b>	<b>\$83.425</b>	<b>\$73.059</b>	<b>\$87.903</b>	<b>\$91.383</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$21.411	\$32.595	\$30.185	\$30.788	\$31.404	\$32.032
Overtime	0.021	0.000	0.000	0.000	0.000	0.000
Health and Welfare	2.855	5.707	5.990	6.130	6.428	6.741
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	2.662	3.018	3.814	4.009	4.213	4.436
Other Fringe Benefits	1.572	2.851	2.813	2.879	3.095	3.036
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$28.521</b>	<b>\$44.170</b>	<b>\$42.803</b>	<b>\$43.806</b>	<b>\$45.140</b>	<b>\$46.243</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$4.259	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.010	0.010	0.010	0.005	0.005	0.005
Insurance	0.000	0.031	0.034	0.038	0.042	0.046
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	63.490	5.176	4.593	3.307	3.421	3.538
Professional Services Contracts	7.840	52.873	38.543	31.324	45.022	47.313
Materials and Supplies	0.291	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	2.116	1.625	1.800	1.628	1.628	1.631
<b>Total Non-Labor Expenses</b>	<b>\$78.006</b>	<b>\$59.713</b>	<b>\$44.980</b>	<b>\$36.302</b>	<b>\$50.118</b>	<b>\$52.534</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$106.527</b>	<b>\$103.884</b>	<b>\$87.783</b>	<b>\$80.108</b>	<b>\$95.259</b>	<b>\$98.777</b>
Depreciation	\$8.038	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$114.565</b>	<b>\$103.884</b>	<b>\$87.783</b>	<b>\$80.108</b>	<b>\$95.259</b>	<b>\$98.777</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$38.088)</b>	<b>(\$12.563)</b>	<b>(\$4.358)</b>	<b>(\$7.050)</b>	<b>(\$7.355)</b>	<b>(\$7.395)</b>

**MTA CONSTRUCTION & DEVELOPMENT**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	43.647	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	\$51.244	\$91.321	\$83.425	\$73.059	\$87.903	\$91.383
<b>Total Receipts</b>	<b>\$94.891</b>	<b>\$91.321</b>	<b>\$83.425</b>	<b>\$73.059</b>	<b>\$87.903</b>	<b>\$91.383</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$21.135	\$32.595	\$30.185	\$30.788	\$31.404	\$32.032
Overtime	0.020	0.000	0.000	0.000	0.000	0.000
Health and Welfare	2.779	5.707	5.990	6.130	6.428	6.741
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	2.122	3.018	3.814	4.009	4.213	4.436
Other Fringe Benefits	1.522	2.851	2.813	2.879	3.095	3.036
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$27.578</b>	<b>\$44.170</b>	<b>\$42.803</b>	<b>\$43.806</b>	<b>\$45.140</b>	<b>\$46.243</b>
<b>Non-Labor:</b>						
Electric Power	\$4.107	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.013	0.010	0.010	0.005	0.005	0.005
Insurance	0.000	0.031	0.034	0.038	0.042	0.046
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	58.042	5.176	4.593	3.307	3.421	3.538
Professional Services Contracts	28.987	52.873	38.543	31.324	45.022	47.313
Materials and Supplies	0.259	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	1.845	1.625	1.800	1.628	1.628	1.631
<b>Total Non-Labor Expenditures</b>	<b>\$93.254</b>	<b>\$59.713</b>	<b>\$44.980</b>	<b>\$36.302</b>	<b>\$50.118</b>	<b>\$52.534</b>
<b>Other Expenditure Adjustments:</b>						
Other	\$22.658	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$22.658</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$143.490</b>	<b>\$103.884</b>	<b>\$87.783</b>	<b>\$80.108</b>	<b>\$95.259</b>	<b>\$98.777</b>
<b>Net Cash Balance</b>	<b>(\$48.598)</b>	<b>(\$12.563)</b>	<b>(\$4.358)</b>	<b>(\$7.050)</b>	<b>(\$7.355)</b>	<b>(\$7.395)</b>

**MTA CONSTRUCTION & DEVELOPMENT**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Other Operating Revenue	(\$0.522)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Capital and Other Reimbursements	21.358	0.000	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>\$20.836</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$0.276	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Overtime	0.001	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.076	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.539	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.050	0.000	0.000	0.000	0.000	0.000
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	(2.421)	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>(\$1.478)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Non-Labor:</b>						
Electric Power	\$0.152	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	(0.003)	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	5.448	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	(21.147)	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.032	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.271	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenditures</b>	<b>(\$15.248)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Other Expenditure Adjustments:</b>						
Other Expense Adjustments	(\$22.658)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expenditure Adjustments</b>	<b>(\$22.658)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>(\$39.384)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>(\$18.548)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
Depreciation	\$8.038	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>(\$10.510)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA CONSTRUCTION & DEVELOPMENT**  
**November Financial Plan 2023-2026**  
**Total Positions by Function and Department**  
**Non-Reimbursable/ Reimbursable and Full-Time Positions/Full-Time Equivalents**

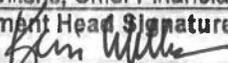
Function/Department	2021 Actual	2022 November Forecast	2023 Final Proposed Budget	2024	2025	2026
<b>Non-Reimbursable</b>						
Capital Program Management	4	9	9	9	9	9
Dir. Of Facilities and Support	4					
Office Services	12					
Transit Oriented Development	6	7	7	7	7	7
Real Estate Operations	21					
Deputy CDO, Planning	7	4	4	4	4	4
Spec. Project Develop/Planning	4	7	7	7	7	7
Transit Advertising & Media	2	5	5	5	5	5
GCT Development						
<b>Total Non-Reimbursable</b>	60	32	32	32	32	32
<b>Reimbursable</b>						
<b>Administration</b>						
MTA C&D	22	34	34	34	34	34
<b>Engineering/Capital</b>						
MTA C&D	46	113	113	113	113	113
East Side Access	25	13	13	13	13	13
Security Program	2					
Second Avenue Subway	9	8	8	8	8	8
Lower Manhattan Projects	4					
7 Line Extension	1					
Penn Station Access	5	6	6	6	6	6
LIRR 3rd Track	4	1	1	1	1	1
Canarsie Line Reconstruction	4					
LIRR Concourse Train Hall	3	5	5	5	5	5
<b>Total Engineering/Capital</b>	103	146	146	146	146	146
<b>Total Baseline Positions</b>	185	212	212	212	212	212
<i>Non-Reimbursable</i>	<b>60</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>
<i>Reimbursable</i>	125	180	180	180	180	180
<i>Total Full-Time</i>	185	212	212	212	212	212
<i>Total Full-Time Equivalents</i>	185	212	212	212	212	212

**MTA CONSTRUCTION & DEVELOPMENT**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Occupational Group**  
**Non-Reimbursable and Reimbursable**

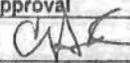
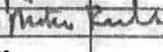
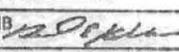
FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	52	48	48	48	48	48
Professional/Technical/Clerical	30	18	18	18	18	18
Operational Hourlies	0	0	0	0	0	0
<b>Total Administration Headcount</b>	<b>82</b>	<b>66</b>	<b>66</b>	<b>66</b>	<b>66</b>	<b>66</b>
<b>Operations</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Operations Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Maintenance</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Maintenance Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	103	146	146	146	146	146
Operational Hourlies	0	0	0	0	0	0
<b>Total Engineering Headcount</b>	<b>103</b>	<b>146</b>	<b>146</b>	<b>146</b>	<b>146</b>	<b>146</b>
<b>Public Safety</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Public Safety Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Positions</b>						
Managers/Supervisors	52	48	48	48	48	48
Professional/Technical/ Clerical	133	164	164	164	164	164
Operational Hourlies	0	0	0	0	0	0
<b>Total Positions</b>	<b>185</b>	<b>212</b>	<b>212</b>	<b>212</b>	<b>212</b>	<b>212</b>

[THIS PAGE INTENTIONALLY LEFT BLANK]

# **Long Island Rail Road**

<b>Subject</b> LIRR 2023 Budget & 2023-2026 Financial Plan Adoption	<b>Date</b> December 6, 2022
<b>Department</b> Office of the Chief Financial Officer	<b>Vendor Name</b>
<b>Department Head Name</b> Kevin Willens, Chief Financial Officer	<b>Contract Number</b>
<b>Department Head Signature</b> 	<b>Contract Manager Name</b>
<b>Project Manager Name</b> David Keller 	<b>Table of Contents Ref #</b>

Board Action					
Order	To	Date	Approval	Info	Other
1	MNR & LIRR Committee	12/19/22		X	
2	Finance Committee	12/19/22	X		
3	MTA Board	12/21/22	X		

Internal Approvals			
Order	Approval	Order	Approval
3	President 		VP Svc Ping Tech & CPM
2	Financial Liaison 		VP Mkt Dev & Public Affairs
	Sr. VP Operations		General Counsel
	VP Labor Relations	1	OMB 

Internal Approvals (cont.)							
Order	Approval	Order	Approval	Order	Approval	Order	Approval

**Purpose**

To secure MTA Board adoption of the MTA Long Island Rail Road's (LIRR) 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023 – 2026.

**Discussion**

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November 2022, provides funding to maintain the LIRR's commitment to delivering safe, secure, and reliable transportation and first-class customer service. The LIRR projections do not include the estimated impacts of projected fare increases and MTA consolidated below-the-line adjustments, which are presented as part of MTA consolidated materials.

The 2023 Final Proposed Budget reflects key initiatives deemed essential to providing safe and reliable service to our customers while ensuring our assets remain in a state of good repair. The initiatives are as follows:

- **Grand Central Madison-** LIRR is scheduled to begin running service to Grand Central Madison (GCM) in late 2022/early 2023. Funding has been adjusted based on the latest estimates and most up-to-date information. Some notable examples include additional non-payroll funding for infrastructure maintenance and converting non-payroll to headcount for assets to be maintained in-house.
- **Security-** Funding was added to monitor security cameras at several additional locations to retrieve electronic data for video distribution to law enforcement agencies and LIRR Claims Department. In addition, funding was added for Fire Safety/Unarmed Guards at several new locations.
- **Penn Station Maintenance-** Additional assets/infrastructure need to be maintained/cleaned as a result of the Penn Station Rehabilitation Project. Additional costs include cleaning of approximately 20k SF of additional space, HVAC maintenance, canopy structure maintenance, glazing and facade repair/maintenance, LED screen maintenance, etc.
- **Maintenance Requirements for New Assets-** Significant increase in infrastructure in the areas of vertical equipment, fire systems, and HVAC that require inspection, preventive, and reactive maintenance to remain in compliance with local, state, and federal mandates.

### **2022 November Forecast - Baseline**

The 2022 Non-Reimbursable November Forecast reflects revenues totaling \$482.6 million, including \$451.4 million in Farebox Revenue and \$31.2 million in Other Operating Revenue. Total Operating Expense projections of \$2,329.7 million consist of labor costs of \$1,254.2 million, non-labor costs of \$425.2 million and non-cash liability adjustments of \$650.3 million. Total Reimbursable expense projections of \$451.1 million are fully offset by capital reimbursements. Total end-of-year authorized positions are projected at 7,976 and include 6,849 Non-Reimbursable positions and 1,127 Reimbursable positions.

### **2023 Final Proposed Budget - Baseline**

The 2023 Non-Reimbursable Final Proposed Budget reflects revenues totaling \$568.7 million. Farebox Revenue of \$540.7 million reflects ridership growth based on the midpoint of McKinsey's "best case" and "worst case" ridership recovery scenarios and includes the extension of fare promotion discounts. Other Operating Revenue of \$28.1 million largely reflects revenue from advertising and rental fees. Total Operating Expense projections of \$2,684.5 million consist of labor costs of \$1,457.4 million, non-labor costs of \$612.4 million and non-cash liability adjustments of \$614.8 million. Total Reimbursable expense projections of \$379.9 million are fully offset by capital reimbursements. Total end-of-year authorized positions are projected at 7,995 and include 6,910 Non-Reimbursable positions and 1,085 Reimbursable positions.

### **Impact on Funding**

The 2022 November Forecast, 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023 – 2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

### **Recommendation**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023 – 2026 for the MTA Long Island Rail Road.

**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$295.755	\$451.398	\$540.661	\$577.547	\$603.136	\$627.002
Other Operating Revenue	649.714	31.224	28.058	28.661	28.551	28.830
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$945.468</b>	<b>\$482.622</b>	<b>\$568.719</b>	<b>\$606.208</b>	<b>\$631.687</b>	<b>\$655.832</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$550.059	\$614.726	\$703.580	\$720.358	\$734.661	\$752.722
Overtime	123.130	151.395	165.926	154.879	166.403	171.447
Health and Welfare	111.430	131.319	161.552	171.092	181.635	192.177
OPEB Current Payments	61.153	73.414	87.822	93.196	98.895	104.938
Pension	180.194	156.711	190.193	187.406	190.478	190.475
Other Fringe Benefits	142.843	167.452	179.114	183.323	187.852	192.946
Reimbursable Overhead	(40.238)	(40.769)	(30.830)	(35.337)	(36.132)	(37.843)
<b>Total Labor Expenses</b>	<b>\$1,128.571</b>	<b>\$1,254.248</b>	<b>\$1,457.357</b>	<b>\$1,474.917</b>	<b>\$1,523.794</b>	<b>\$1,566.861</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$80.487	\$103.664	\$127.307	\$124.854	\$125.573	\$126.710
Fuel	20.434	36.903	32.545	28.901	27.531	27.895
Insurance	18.403	21.834	25.728	30.321	35.866	42.605
Claims	7.283	4.682	4.755	4.851	4.937	4.937
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	80.209	81.644	127.903	121.529	119.067	118.547
Professional Services Contracts	34.076	40.619	50.659	45.952	43.056	43.692
Materials and Supplies	99.455	119.792	222.580	268.716	278.905	264.919
Other Business Expenses	13.111	16.042	20.894	20.824	29.386	29.944
<b>Total Non-Labor Expenses</b>	<b>\$353.457</b>	<b>\$425.182</b>	<b>\$612.372</b>	<b>\$645.949</b>	<b>\$664.319</b>	<b>\$659.249</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$1,482.028</b>	<b>\$1,679.429</b>	<b>\$2,069.728</b>	<b>\$2,120.866</b>	<b>\$2,188.113</b>	<b>\$2,226.110</b>
Depreciation	\$458.588	\$472.622	\$443.558	\$447.993	\$452.473	\$456.997
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	122.928	180.000	183.600	187.272	191.017	194.838
GASB 68 Pension Expense Adjustment	(6.813)	(4.350)	(14.350)	(64.190)	(30.690)	(59.010)
Environmental Remediation	1.071	2.000	2.000	2.000	2.000	2.000
<b>Total Expenses</b>	<b>\$2,057.802</b>	<b>\$2,329.702</b>	<b>\$2,684.536</b>	<b>\$2,693.941</b>	<b>\$2,802.913</b>	<b>\$2,820.935</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$1,112.334)</b>	<b>(\$1,847.080)</b>	<b>(\$2,115.817)</b>	<b>(\$2,087.733)</b>	<b>(\$2,171.226)</b>	<b>(\$2,165.103)</b>
<b>Cash Conversion Adjustments</b>						
Depreciation	\$458.588	\$472.622	\$443.558	\$447.993	\$452.473	\$456.997
Operating/Capital	(8.467)	(8.277)	(25.075)	(11.748)	(9.036)	(15.355)
Other Cash Adjustments	(55.890)	273.626	177.090	130.063	163.029	143.027
<b>Total Cash Conversion Adjustments</b>	<b>\$394.231</b>	<b>\$737.972</b>	<b>\$595.573</b>	<b>\$566.309</b>	<b>\$606.466</b>	<b>\$584.668</b>
<b>Net Cash Surplus/(Deficit)</b>	<b>(\$718.102)</b>	<b>(\$1,109.109)</b>	<b>(\$1,520.244)</b>	<b>(\$1,521.424)</b>	<b>(\$1,564.760)</b>	<b>(\$1,580.434)</b>

**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	438.200	451.120	379.913	380.150	382.826	394.834
<b>Total Revenues</b>	<b>\$438.200</b>	<b>\$451.120</b>	<b>\$379.913</b>	<b>\$380.150</b>	<b>\$382.826</b>	<b>\$394.834</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$146.466	\$144.991	\$127.362	\$136.748	\$138.318	\$139.538
Overtime	51.876	55.190	45.557	39.266	40.064	40.865
Health and Welfare	34.461	37.425	29.031	30.217	30.603	30.925
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	41.086	66.439	47.168	49.095	49.723	50.246
Other Fringe Benefits	37.406	38.550	29.687	30.900	31.295	31.624
Reimbursable Overhead	40.238	40.769	30.830	35.337	36.132	37.843
<b>Total Labor Expenses</b>	<b>\$351.533</b>	<b>\$383.364</b>	<b>\$309.634</b>	<b>\$321.563</b>	<b>\$326.134</b>	<b>\$331.042</b>
<b>Non-Labor:</b>						
Electric Power	\$0.353	\$0.363	\$0.360	\$0.360	\$0.360	\$0.360
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	6.218	7.007	7.719	8.501	8.650	8.706
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	21.790	21.063	13.962	14.202	14.331	14.462
Professional Services Contracts	7.296	2.720	0.709	0.728	0.745	0.763
Materials and Supplies	50.532	35.909	47.126	34.377	32.181	39.072
Other Business Expenses	0.477	0.694	0.402	0.419	0.424	0.429
<b>Total Non-Labor Expenses</b>	<b>\$86.667</b>	<b>\$67.756</b>	<b>\$70.278</b>	<b>\$58.587</b>	<b>\$56.692</b>	<b>\$63.792</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$438.200</b>	<b>\$451.120</b>	<b>\$379.913</b>	<b>\$380.150</b>	<b>\$382.826</b>	<b>\$394.834</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable / Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$295.755	\$451.398	\$540.661	\$577.547	\$603.136	\$627.002
Other Operating Revenue	649.714	31.224	28.058	28.661	28.551	28.830
Capital and Other Reimbursements	438.200	451.120	379.913	380.150	382.826	394.834
<b>Total Revenues</b>	<b>\$1,383.668</b>	<b>\$933.742</b>	<b>\$948.632</b>	<b>\$986.357</b>	<b>\$1,014.513</b>	<b>\$1,050.666</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$696.525	\$759.717	\$830.942	\$857.106	\$872.979	\$892.260
Overtime	175.006	206.584	211.482	194.145	206.467	212.312
Health and Welfare	145.891	168.743	190.583	201.309	212.238	223.102
OPEB Current Payments	61.153	73.414	87.822	93.196	98.895	104.938
Pension	221.280	223.150	237.361	236.501	240.201	240.721
Other Fringe Benefits	180.250	206.002	208.801	214.223	219.147	224.570
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$1,480.104</b>	<b>\$1,637.611</b>	<b>\$1,766.991</b>	<b>\$1,796.479</b>	<b>\$1,849.928</b>	<b>\$1,897.903</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$80.840	\$104.027	\$127.667	\$125.214	\$125.933	\$127.070
Fuel	20.434	36.903	32.545	28.901	27.531	27.895
Insurance	24.620	28.842	33.447	38.823	44.516	51.311
Claims	7.283	4.682	4.755	4.851	4.937	4.937
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	101.999	102.708	141.865	135.731	133.398	133.008
Professional Services Contracts	41.372	43.340	51.369	46.680	43.801	44.455
Materials and Supplies	149.987	155.701	269.707	303.094	311.086	303.991
Other Business Expenses	13.589	16.735	21.297	21.243	29.810	30.373
<b>Total Non-Labor Expenses</b>	<b>\$440.124</b>	<b>\$492.938</b>	<b>\$682.650</b>	<b>\$704.536</b>	<b>\$721.011</b>	<b>\$723.041</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$1,920.228</b>	<b>\$2,130.549</b>	<b>\$2,449.641</b>	<b>\$2,501.015</b>	<b>\$2,570.939</b>	<b>\$2,620.944</b>
Depreciation	\$458.588	\$472.622	\$443.558	\$447.993	\$452.473	\$456.997
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	122.928	180.000	183.600	187.272	191.017	194.838
GASB 68 Pension Expense Adjustment	(6.813)	(4.350)	(14.350)	(64.190)	(30.690)	(59.010)
Environmental Remediation	1.071	2.000	2.000	2.000	2.000	2.000
<b>Total Expenses</b>	<b>\$2,496.002</b>	<b>\$2,780.822</b>	<b>\$3,064.449</b>	<b>\$3,074.091</b>	<b>\$3,185.739</b>	<b>\$3,215.769</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$1,112.334)</b>	<b>(\$1,847.080)</b>	<b>(\$2,115.817)</b>	<b>(\$2,087.733)</b>	<b>(\$2,171.226)</b>	<b>(\$2,165.103)</b>
<b>Cash Conversion Adjustments</b>						
Depreciation	\$458.588	\$472.622	\$443.558	\$447.993	\$452.473	\$456.997
Operating/Capital	(8.467)	(8.277)	(25.075)	(11.748)	(9.036)	(15.355)
Other Cash Adjustments	(55.890)	273.626	177.090	130.063	163.029	143.027
<b>Total Cash Conversion Adjustments</b>	<b>\$394.231</b>	<b>\$737.972</b>	<b>\$595.573</b>	<b>\$566.309</b>	<b>\$606.466</b>	<b>\$584.668</b>
<b>Net Cash Surplus/(Deficit)</b>	<b>(\$718.102)</b>	<b>(\$1,109.109)</b>	<b>(\$1,520.244)</b>	<b>(\$1,521.424)</b>	<b>(\$1,564.760)</b>	<b>(\$1,580.434)</b>

**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Farebox Revenue	\$299.220	\$455.133	\$552.027	\$589.069	\$614.658	\$638.524
Other Operating Revenue	545.660	124.014	21.029	21.501	21.250	21.388
Capital and Other Reimbursements	429.524	442.375	354.355	367.905	373.285	378.964
<b>Total Receipts</b>	<b>\$1,274.403</b>	<b>\$1,021.521</b>	<b>\$927.411</b>	<b>\$978.474</b>	<b>\$1,009.193</b>	<b>\$1,038.876</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$719.632	\$765.919	\$825.518	\$851.556	\$867.300	\$886.449
Overtime	164.049	210.615	211.482	194.145	206.467	212.312
Health and Welfare	147.835	158.321	190.583	201.309	212.238	223.102
OPEB Current Payments	56.448	70.098	87.822	93.196	98.895	104.938
Pension	217.167	224.150	237.361	236.501	240.201	240.721
Other Fringe Benefits	248.291	223.682	207.801	213.223	218.147	223.570
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$1,553.421</b>	<b>\$1,652.786</b>	<b>\$1,760.567</b>	<b>\$1,789.930</b>	<b>\$1,843.249</b>	<b>\$1,891.092</b>
<b>Non-Labor:</b>						
Electric Power	\$79.996	\$104.027	\$127.667	\$125.214	\$125.933	\$127.070
Fuel	19.163	36.903	32.545	28.901	27.531	27.895
Insurance	18.393	25.623	32.935	38.284	45.078	50.702
Claims	4.455	1.852	1.867	1.888	1.929	1.929
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	102.056	112.698	141.865	135.731	133.398	133.008
Professional Services Contracts	31.370	36.401	38.369	33.680	30.801	31.455
Materials and Supplies	165.643	133.336	276.448	310.720	321.865	311.274
Other Business Expenses	13.898	19.441	24.026	24.030	32.648	33.364
<b>Total Non-Labor Expenditures</b>	<b>\$434.973</b>	<b>\$470.281</b>	<b>\$675.722</b>	<b>\$698.447</b>	<b>\$719.182</b>	<b>\$716.697</b>
<b>Other Expenditure Adjustments:</b>						
Other	\$4.111	\$7.563	\$11.366	\$11.522	\$11.522	\$11.522
<b>Total Other Expense Adjustments</b>	<b>\$4.111</b>	<b>\$7.563</b>	<b>\$11.366</b>	<b>\$11.522</b>	<b>\$11.522</b>	<b>\$11.522</b>
<b>Total Expenditures</b>	<b>\$1,992.506</b>	<b>\$2,130.630</b>	<b>\$2,447.655</b>	<b>\$2,499.899</b>	<b>\$2,573.953</b>	<b>\$2,619.311</b>
<b>Net Cash Balance</b>	<b>(\$718.102)</b>	<b>(\$1,109.109)</b>	<b>(\$1,520.244)</b>	<b>(\$1,521.424)</b>	<b>(\$1,564.760)</b>	<b>(\$1,580.434)</b>
Cash Timing and Availability Adjustment	(39.165)	(0.000)	(0.000)	(0.000)	(0.000)	(0.000)
<b>Net Cash Balance after Cash Timing &amp; Availability Adj</b>	<b>(\$757.268)</b>	<b>(\$1,109.109)</b>	<b>(\$1,520.244)</b>	<b>(\$1,521.424)</b>	<b>(\$1,564.760)</b>	<b>(\$1,580.434)</b>

**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	\$3.465	\$3.735	\$11.366	\$11.522	\$11.522	\$11.522
Other Operating Revenue	(\$104.054)	\$92.790	(\$7.029)	(\$7.161)	(\$7.301)	(\$7.442)
Capital and Other Reimbursements	(8.676)	(8.745)	(25.558)	(12.245)	(9.541)	(15.870)
<b>Total Receipts</b>	<b>(\$109.265)</b>	<b>\$87.780</b>	<b>(\$21.221)</b>	<b>(\$7.883)</b>	<b>(\$5.320)</b>	<b>(\$11.790)</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	(\$23.107)	(\$6.202)	\$5.424	\$5.550	\$5.679	\$5.812
Overtime	10.957	(4.031)	0.000	0.000	0.000	0.000
Health and Welfare	(1.944)	10.422	0.000	0.000	0.000	0.000
OPEB Current Payments	4.704	3.316	0.000	0.000	0.000	0.000
Pension	4.113	(1.000)	0.000	0.000	0.000	0.000
Other Fringe Benefits	(68.041)	(17.680)	1.000	1.000	1.000	1.000
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>(\$73.318)</b>	<b>(\$15.175)</b>	<b>\$6.424</b>	<b>\$6.550</b>	<b>\$6.679</b>	<b>\$6.812</b>
<b>Non-Labor:</b>						
Electric Power	\$0.844	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	1.271	0.000	0.000	0.000	0.000	0.000
Insurance	6.227	3.218	0.511	0.538	(0.563)	0.610
Claims	2.828	2.831	2.887	2.963	3.008	3.008
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	(0.057)	(9.990)	0.000	0.000	0.000	0.000
Professional Services Contracts	10.003	6.939	13.000	13.000	13.000	13.000
Materials and Supplies	(15.656)	22.365	(6.741)	(7.626)	(10.779)	(7.283)
Other Business Expenses	(0.310)	(2.706)	(2.729)	(2.787)	(2.838)	(2.991)
<b>Total Non-Labor Expenditures</b>	<b>\$5.151</b>	<b>\$22.657</b>	<b>\$6.928</b>	<b>\$6.089</b>	<b>\$1.828</b>	<b>\$6.344</b>
<b>Other Expenditure Adjustments:</b>						
Other Expense Adjustments	(\$4.111)	(\$7.563)	(\$11.366)	(\$11.522)	(\$11.522)	(\$11.522)
<b>Total Other Expenditure Adjustments</b>	<b>(\$4.111)</b>	<b>(\$7.563)</b>	<b>(\$11.366)</b>	<b>(\$11.522)</b>	<b>(\$11.522)</b>	<b>(\$11.522)</b>
<b>Total Expenditures</b>	<b>(\$72.277)</b>	<b>(\$0.080)</b>	<b>\$1.986</b>	<b>\$1.116</b>	<b>(\$3.014)</b>	<b>\$1.634</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>(\$181.543)</b>	<b>\$87.699</b>	<b>(\$19.235)</b>	<b>(\$6.767)</b>	<b>(\$8.334)</b>	<b>(\$10.156)</b>
Depreciation	\$458.588	\$472.622	\$443.558	\$447.993	\$452.473	\$456.997
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	122.928	180.000	183.600	187.272	191.017	194.838
GASB 68 Pension Expense Adjustment	(6.813)	(4.350)	(14.350)	(64.190)	(30.690)	(59.010)
Environmental Remediation	1.071	2.000	2.000	2.000	2.000	2.000
Cash Timing and Availability Adjustment	(39.165)	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$355.066</b>	<b>\$737.972</b>	<b>\$595.573</b>	<b>\$566.309</b>	<b>\$606.466</b>	<b>\$584.668</b>

**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023 - 2026**  
**Ridership (Utilization) and Revenue**  
(in millions)

	Actual	November	Final			
	2021	Forecast	Proposed	2024	2025	2026
		2022	Budget			
			2023			

**RIDERSHIP**

<i>Total Commutation</i>	9.716	23.342	33.753	38.735	40.038	41.423
<i>Total Non-Commutation</i>	25.321	28.978	28.408	31.368	32.949	34.409
<b>Total Ridership</b>	<b>35.037</b>	<b>52.320</b>	<b>62.160</b>	<b>70.103</b>	<b>72.987</b>	<b>75.832</b>

**FAREBOX REVENUE**

<b>Baseline Total Farebox Revenue</b>	<b>\$295.755</b>	<b>\$451.398</b>	<b>\$540.661</b>	<b>\$577.547</b>	<b>\$603.136</b>	<b>\$627.002</b>
---------------------------------------	------------------	------------------	------------------	------------------	------------------	------------------

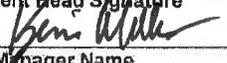
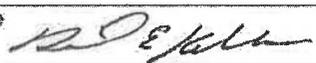
**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023-2026**  
**Total Positions by Function and Department**  
**Non-Reimbursable/Reimbursable and Full-Time/Full Time Equivalents**

FUNCTION/DEPARTMENT	2021 Actual	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Executive VP	0	0	0	0	0	0
Enterprise Asset Management	6	9	9	9	9	9
Sr Vice President - Engineering	1	0	0	0	0	0
Labor Relations	10	14	14	14	14	14
Procurement & Logistics (excl. Stores)	47	46	44	44	44	44
Human Resources	32	35	35	35	35	35
Sr VP Administration	2	2	2	2	2	2
Strategic Investments	10	25	25	25	25	25
President	5	10	10	10	10	10
VP & CFO	2	2	2	2	2	2
Information Technology	0	0	0	0	0	0
Controller	39	39	39	39	39	39
Management and Budget	11	13	13	13	13	13
BPM, Controls, & Compliance	4	4	4	4	4	4
Market Dev. & Public Affairs	61	71	71	71	71	71
Gen. Counsel & Secretary	23	28	28	28	28	28
Diversity Management	1	3	3	3	3	3
Security	12	15	15	15	15	15
System Safety	41	49	52	52	52	52
Training	65	74	70	70	70	70
Service Planning	28	31	25	22	22	22
Rolling Stock Programs	8	17	17	17	17	17
Sr Vice President - Operations	3	5	5	5	5	5
<b>Total Administration</b>	<b>411</b>	<b>492</b>	<b>483</b>	<b>480</b>	<b>480</b>	<b>480</b>
<b>Operations</b>						
Train Operations	2,158	2,329	2,261	2,250	2,247	2,247
Customer Service	425	548	548	547	547	546
<b>Total Operations</b>	<b>2,583</b>	<b>2,877</b>	<b>2,809</b>	<b>2,797</b>	<b>2,794</b>	<b>2,793</b>
<b>Maintenance</b>						
Engineering	1,933	2,142	2,147	2,246	2,245	2,233
Equipment	2,022	2,143	2,247	2,284	2,344	2,396
Procurement (Stores)	92	101	101	104	105	106
<b>Total Maintenance</b>	<b>4,047</b>	<b>4,386</b>	<b>4,495</b>	<b>4,634</b>	<b>4,694</b>	<b>4,735</b>
		4386	4495	4634	4694	4735
<b>Engineering/Capital</b>						
Department of Program Management	109	112	111	111	111	111
Special Projects	44	59	47	47	47	47
Positive Train Control	13	50	50	50	50	50
<b>Total Engineering/Capital</b>	<b>166</b>	<b>221</b>	<b>208</b>	<b>208</b>	<b>208</b>	<b>208</b>
<b>Total Baseline Positions</b>	<b>7,207</b>	<b>7,976</b>	<b>7,995</b>	<b>8,119</b>	<b>8,176</b>	<b>8,216</b>
<i>Non-Reimbursable</i>	6,274	6,849	6,910	7,128	7,190	7,241
<i>Reimbursable</i>	933	1,127	1,085	991	986	975
<i>Total Full-Time</i>	7,207	7,976	7,995	8,119	8,176	8,216
<i>Total Full-Time Equivalents</i>	-	-	-	-	-	-

**MTA LONG ISLAND RAIL ROAD**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Occupational Group**  
**Non-Reimbursable and Reimbursable**

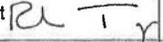
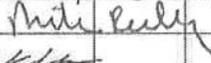
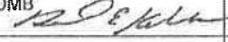
FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	230	269	260	260	260	260
Professional/Technical/Clerical	159	200	200	197	197	197
Operational Hourlies	22	23	23	23	23	23
<b>Total Administration Headcount</b>	<b>411</b>	<b>492</b>	<b>483</b>	<b>480</b>	<b>480</b>	<b>480</b>
<b>Operations</b>						
Managers/Supervisors	313	369	364	361	358	357
Professional/Technical/Clerical	99	126	126	126	126	126
Operational Hourlies	2,171	2,382	2,319	2,310	2,310	2,310
<b>Total Operations Headcount</b>	<b>2,583</b>	<b>2,877</b>	<b>2,809</b>	<b>2,797</b>	<b>2,794</b>	<b>2,793</b>
<b>Maintenance</b>						
Managers/Supervisors	774	904	944	885	896	900
Professional/Technical/Clerical	231	287	279	305	306	301
Operational Hourlies	3,042	3,195	3,272	3,444	3,492	3,534
<b>Total Maintenance Headcount</b>	<b>4,047</b>	<b>4,386</b>	<b>4,495</b>	<b>4,634</b>	<b>4,694</b>	<b>4,735</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	124	154	141	141	141	141
Professional/Technical/Clerical	42	67	67	67	67	67
Operational Hourlies	0	0	0	0	0	0
<b>Total Engineering Headcount</b>	<b>166</b>	<b>221</b>	<b>208</b>	<b>208</b>	<b>208</b>	<b>208</b>
<b>Public Safety</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Public Safety Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Positions</b>						
Managers/Supervisors	1,441	1,696	1,709	1,647	1,655	1,658
Professional/Technical/ Clerical	531	680	672	695	696	691
Operational Hourlies	5,235	5,600	5,614	5,777	5,825	5,867
<b>Total Positions</b>	<b>7,207</b>	<b>7,976</b>	<b>7,995</b>	<b>8,119</b>	<b>8,176</b>	<b>8,216</b>

**MTA Grand Central Madison  
Concourse Operating Company  
(GCMCOC)**

<b>Subject</b> GCMCOC 2023 Budget & 2023-2026 Financial Plan Adoption
<b>Department</b> Office of the Chief Financial Officer
<b>Department Head Name</b> Kevin Willens, Chief Financial Officer
<b>Department Head Signature</b> 
<b>Project Manager Name</b> David Keller 

<b>Date</b> December 7, 2022
<b>Vendor Name</b>
<b>Contract Number</b>
<b>Contract Manager Name</b>
<b>Table of Contents Ref #</b>

Board Action					
Order	To	Date	Approval	Info	Other
1	Finance Committee	12/19/22	X		
2	MTA Board	12/21/22	X		

Internal Approvals			
Order	Approval	Order	Approval
3	President 		12/12/22
2	Financial Liaison 		12/12/22
1	OMB 		

Internal Approvals (cont.)							
Order	Approval	Order	Approval	Order	Approval	Order	Approval

**Purpose**

To secure MTA Board adoption of the MTA Grand Central Madison Concourse Operating Company (GCMCOC) 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023 – 2026.

**Discussion**

- The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November 2022, provides funding to maintain Grand Central Madison, a new train concourse below Grand Central Terminal (GCT) servicing the LIRR-operated section of GCT.
- This entity will be responsible for maintenance of the facility and concourse and includes cleaning the concourse and public-facing areas (excluding platform level), elevator/escalator maintenance, HVAC, chiller and steam plants, Pump Stations, Sewers, tunnel drainage, fire/life safety systems, power systems, access control and intrusion detection systems, etc. Other operating and financial aspects of Grand Central Madison are captured in the LIRR, Metro-North and MTA HQ financial plans.

**2022 November Forecast - Baseline**

The 2022 November Forecast includes no non-reimbursable revenues and total non-reimbursable Operating Expense projections of \$20.2 million which consist entirely of non-labor costs. There is no reimbursable revenues or expenses.

**2023 Final Proposed Budget - Baseline**

The 2023 Non-Reimbursable Final Proposed Budget reflects Other Operating Revenues totaling \$0.1 million which represents revenue from rental fees. Total Operating Expense projections of \$84.8 million consist of labor costs of \$2.6 million and non-labor costs of \$82.2 million. The Plan reflects no headcount. Management oversight will be provided by resources currently captured in other MTA agencies with inter-agency chargebacks.

**Impact on Funding**

The 2022 November Forecast, 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023 – 2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

**Recommendation**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023 – 2026 for the MTA Grand Central Madison Concourse Operating Company.

**MTA GRAND CENTRAL MADISON CONCOURSE OPERATING  
COMPANY**

**November Financial Plan 2023 - 2026  
Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.059	0.396	1.531	1.531
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.059</b>	<b>\$0.396</b>	<b>\$1.531</b>	<b>\$1.531</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$0.000	\$0.000	\$1.864	\$1.901	\$1.939	\$1.978
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	0.000	0.418	0.426	0.434	0.443
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.000	0.000	0.337	0.343	0.350	0.357
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$2.618</b>	<b>\$2.670</b>	<b>\$2.724</b>	<b>\$2.778</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	20.225	81.744	84.073	86.471	88.938
Professional Services Contracts	0.000	0.008	0.401	0.779	0.719	0.719
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.000	0.000	0.006	0.006	0.007	0.007
<b>Total Non-Labor Expenses</b>	<b>\$0.000</b>	<b>\$20.234</b>	<b>\$82.151</b>	<b>\$84.858</b>	<b>\$87.196</b>	<b>\$89.663</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$0.000</b>	<b>\$20.234</b>	<b>\$84.769</b>	<b>\$87.529</b>	<b>\$89.920</b>	<b>\$92.441</b>
Depreciation	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$0.000</b>	<b>\$20.234</b>	<b>\$84.769</b>	<b>\$87.529</b>	<b>\$89.920</b>	<b>\$92.441</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>(\$20.234)</b>	<b>(\$84.710)</b>	<b>(\$87.133)</b>	<b>(\$88.389)</b>	<b>(\$90.911)</b>

**MTA GRAND CENTRAL MADISON CONCOURSE OPERATING  
COMPANY**

**November Financial Plan 2023 - 2026**

**Cash Receipts and Expenditures**

(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Other Operating Revenue	0.000	0.000	0.059	0.396	1.531	1.531
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.059</b>	<b>\$0.396</b>	<b>\$1.531</b>	<b>\$1.531</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$0.000	\$0.000	\$1.864	\$1.901	\$1.939	\$1.978
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	0.000	0.418	0.426	0.434	0.443
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.000	0.000	0.337	0.343	0.350	0.357
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$2.618</b>	<b>\$2.670</b>	<b>\$2.724</b>	<b>\$2.778</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	20.225	81.744	84.073	86.471	88.938
Professional Services Contracts	0.000	0.008	0.401	0.779	0.719	0.719
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.000	0.000	0.006	0.006	0.007	0.007
<b>Total Non-Labor Expenditures</b>	<b>\$0.000</b>	<b>\$20.234</b>	<b>\$82.151</b>	<b>\$84.858</b>	<b>\$87.196</b>	<b>\$89.663</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$0.000</b>	<b>\$20.234</b>	<b>\$84.769</b>	<b>\$87.529</b>	<b>\$89.920</b>	<b>\$92.441</b>
<b>Net Cash Balance</b>	<b>\$0.000</b>	<b>(\$20.234)</b>	<b>(\$84.710)</b>	<b>(\$87.133)</b>	<b>(\$88.389)</b>	<b>(\$90.911)</b>

**MTA GRAND CENTRAL MADISON CONCOURSE OPERATING  
COMPANY**

**November Financial Plan 2023 - 2026**

**Cash Conversion (Cash Flow Adjustments)**

(\$ in millions)

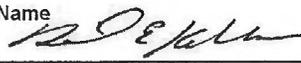
	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.000	0.000	0.000	0.000	0.000	0.000
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.000	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expenditure Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
Depreciation	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

[THIS PAGE INTENTIONALLY LEFT BLANK]

# **Metro-North Railroad**



# Staff Summary

<b>Subject</b> MNR 2023 Budget and 2023-2026 Financial Plan Adoption	<b>Date</b> December 8, 2022
<b>Department</b> Office of the Chief Financial Officer	<b>Vendor Name</b>
<b>Department Head Name</b> Kevin Willens, Chief Financial Officer	<b>Contract Number</b>
<b>Department Head Signature</b> 	<b>Contract Manager Name</b>
<b>Project Manager Name</b> David Keller 	<b>Table of Contents Ref#</b>

Board Action					
Order	To	Date	Approval	Info	Other
1	MNR&LIRR Comm. Mtg.	12/19/2022		X	
2	MTA Fin. Comm.	12/19/2022	X		
3	MTA Board Mtg.	12/21/2022	X		

Internal Approvals			
Order	Approval	Order	Approval
3	President 	1	OMB 
	VP Operations		VP Capital Programs
2	Financial Liasion 		Engr/Const
	Controller		Project Reporting

## Purpose

To secure MTA Board adoption of the MTA Metro-North Railroad's (Metro-North) 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

## Discussion

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November, provides funding for strategic investments that further promote safe, secure, and reliable transportation service for our customers, continuing improvements in our infrastructure, and a safe and secure working environment for our employees. Metro-North projections do not include the estimated impacts from projected fare increases in New York State and MTA policy actions. These impacts will be presented as part of the MTA consolidated materials.

The 2023 Final Proposed Budget includes key initiatives deemed essential to providing safe and reliable service for our customers as well as meet service demands. These key initiatives are:

- *Locomotive Engineer Workforce* – In order to meet service requirements, maintain a qualified workforce and provide outstanding customer service, Metro-North is taking a focused effort to increase Locomotive Engineer headcount that will enable the Transportation Department to address short-term and long-term staffing needs, meet training standards, and address overall staffing shortages.
- *Increase Transportation Trainmasters to Increase Supervisory Oversight of Train Crew* – Hire eight trainmasters to increase supervisory oversight of train crews. This program will bring Metro-North closer in alignment with the supervisory oversight and span of control in place at the Long Island Rail Road.
- *Dedicated Connecticut/NHL Drainage Gang* – Create a dedicated Connecticut drainage gang that is needed to methodically address drainage issues on a programmatic basis to reduce adverse track conditions, such as mud spots and flooding, which negatively impacts equipment and causes service disruptions. Repairs and upgrades to drainage will improve the integrity of the system and promote a stable track structure, which will help to remove speed restrictions. The Connecticut Department of Transportation (CDOT) supports this initiative.
- *Rolling Stock Predictive Maintenance Application* – Maintenance of Equipment will implement predictive maintenance solutions powered by artificial intelligence and machine learning to help shift from a reactive to a proactive approach. Predictive maintenance forecasts the right part at the right time thereby reducing unscheduled maintenance and rolling stock failures leading to increased reliability and fleet availability.

The legal name of MTA Metro-North Railroad is Metro-North Commuter Railroad Company

### **2022 November Forecast-Baseline**

The 2022 Non-Reimbursable Forecast reflects revenues totaling \$464.1 million, including \$430.9 million of farebox revenue and \$33.2 million in other operating revenue. Total operating expense projections of \$1,796.3 million consist of labor costs of \$983.6 million, non-labor costs of \$434.2 million and non-cash liability adjustments of \$378.5 million. After including cash adjustments of \$352.8 million, the projected net cash deficit is \$979.5 million, of which \$723.9 million represents the MTA share and \$255.6 million the CDOT share. Total reimbursable expense projections of \$297.7 million are fully offset by capital reimbursements. Total end-of-year authorized positions are projected at 7,080 and include 6,518 non-reimbursable positions and 562 reimbursable positions.

### **2023 Final Proposed Budget-Baseline**

The 2023 Final Proposed Non-Reimbursable Budget reflects revenues totaling \$547.8 million. Farebox revenue of \$508.4 million reflects the "midpoint" of the 2022 McKinsey ridership recovery scenarios and includes the extension of fare promotion discounts. Other operating revenue of \$39.5 million reflects Grand Central Terminal net retail revenues, advertising, and outlying station & parking revenue. Total operating expense projections of \$1,870.1 million consist of labor costs of \$1,019.7 million, non-labor costs of \$466.4 million and non-cash liability adjustments of \$384.0 million. After including cash adjustments of \$269.2 million, the projected net cash deficit is \$1,053.1 million, of which \$786.6 million represents the MTA share and \$266.5 million the CDOT share. Total reimbursable expense projections of \$332.5 million are fully offset by capital reimbursements. Total end-of-year authorized positions are projected at 7,144 and include 6,343 non-reimbursable positions and 801 reimbursable positions.

### **Impact on Funding**

The 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

### **Recommendation**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026 for MTA Metro-North Railroad.

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$262.660	\$430.898	\$508.372	\$503.468	\$509.968	\$517.287
Other Operating Revenue	383.824	33.169	39.453	55.134	56.734	58.293
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$646.484</b>	<b>\$464.067</b>	<b>\$547.825</b>	<b>\$558.602</b>	<b>\$566.702</b>	<b>\$575.580</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$518.805	\$546.886	\$577.475	\$598.367	\$618.583	\$643.761
Overtime	85.958	93.927	94.939	96.410	98.298	100.223
Health and Welfare	105.648	117.507	122.575	127.533	132.236	138.391
OPEB Current Payments	41.774	45.000	46.000	47.000	48.000	49.000
Pension	121.741	122.347	125.254	123.304	123.505	123.431
Other Fringe Benefits	122.310	138.480	142.192	146.651	151.083	156.526
Reimbursable Overhead	(57.296)	(80.577)	(88.707)	(85.818)	(78.507)	(79.912)
<b>Total Labor Expenses</b>	<b>\$938.939</b>	<b>\$983.569</b>	<b>\$1,019.728</b>	<b>\$1,053.447</b>	<b>\$1,093.197</b>	<b>\$1,131.421</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$58.969	\$92.875	\$101.008	\$97.290	\$96.709	\$96.806
Fuel	17.927	34.133	33.996	29.832	27.667	28.236
Insurance	17.421	18.939	24.023	28.807	34.640	41.792
Claims	1.553	1.000	1.000	1.000	1.000	1.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	111.037	119.060	128.607	127.280	129.947	125.198
Professional Services Contracts	32.169	43.365	41.946	45.102	41.504	41.135
Materials and Supplies	95.268	100.401	113.014	140.622	166.431	170.109
Other Business Expenses	20.432	24.463	22.765	22.491	22.186	22.081
<b>Total Non-Labor Expenses</b>	<b>\$354.776</b>	<b>\$434.236</b>	<b>\$466.359</b>	<b>\$492.425</b>	<b>\$520.084</b>	<b>\$526.357</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$1,293.716</b>	<b>\$1,417.805</b>	<b>\$1,486.087</b>	<b>\$1,545.871</b>	<b>\$1,613.281</b>	<b>\$1,657.779</b>
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	119.812	70.202	69.844	72.135	74.581	77.217
GASB 68 Pension Expense Adjustment	10.427	2.380	11.610	(13.080)	6.190	(11.690)
Environmental Remediation	(0.230)	4.000	4.000	4.000	4.000	4.000
<b>Total Expenses</b>	<b>\$1,739.439</b>	<b>\$1,796.327</b>	<b>\$1,870.106</b>	<b>\$1,906.356</b>	<b>\$1,996.762</b>	<b>\$2,028.094</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$1,092.955)</b>	<b>(\$1,332.260)</b>	<b>(\$1,322.282)</b>	<b>(\$1,347.754)</b>	<b>(\$1,430.060)</b>	<b>(\$1,452.514)</b>
<b>Cash Conversion Adjustments</b>						
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
Operating/Capital	(37.777)	(27.635)	(74.798)	(41.204)	(26.265)	(28.921)
Other Cash Adjustments	64.431	78.490	45.463	49.065	59.931	32.770
<b>Total Cash Conversion Adjustments</b>	<b>\$342.369</b>	<b>\$352.795</b>	<b>\$269.231</b>	<b>\$305.290</b>	<b>\$332.375</b>	<b>\$304.638</b>
<b>Net Cash Surplus/(Deficit)</b>	<b>(\$750.586)</b>	<b>(\$979.465)</b>	<b>(\$1,053.051)</b>	<b>(\$1,042.463)</b>	<b>(\$1,097.685)</b>	<b>(\$1,147.877)</b>

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual	November Forecast	Final Proposed Budget	2024	2025	2026
	2021	2022	2023			
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
<i>MNR - MTA</i>	<i>123.461</i>	<i>170.601</i>	<i>187.640</i>	<i>176.534</i>	<i>169.221</i>	<i>176.195</i>
<i>MNR - CDOT</i>	<i>114.036</i>	<i>110.177</i>	<i>131.955</i>	<i>121.483</i>	<i>109.558</i>	<i>109.233</i>
<i>MNR - Other</i>	<i>13.031</i>	<i>16.914</i>	<i>12.857</i>	<i>12.101</i>	<i>7.768</i>	<i>6.702</i>
Capital and Other Reimbursements	250.529	297.691	332.452	310.117	286.546	292.130
<b>Total Revenues</b>	<b>\$250.529</b>	<b>\$297.691</b>	<b>\$332.452</b>	<b>\$310.117</b>	<b>\$286.546</b>	<b>\$292.130</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$48.859	\$59.402	\$66.280	\$68.056	\$71.004	\$70.000
Overtime	28.604	34.791	34.204	36.020	37.827	39.722
Health and Welfare	16.753	21.242	23.970	24.800	25.881	26.010
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	14.686	16.372	18.479	19.121	19.961	20.012
Other Fringe Benefits	13.522	16.341	18.156	18.761	19.610	19.672
Reimbursable Overhead	58.983	80.097	88.223	85.542	78.265	79.657
<b>Total Labor Expenses</b>	<b>\$181.408</b>	<b>\$228.246</b>	<b>\$249.312</b>	<b>\$252.300</b>	<b>\$252.548</b>	<b>\$255.073</b>
<b>Non-Labor:</b>						
Electric Power	\$0.392	\$0.112	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	2.010	1.749	1.885	1.887	1.705	1.758
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	18.520	12.893	19.384	22.569	11.018	11.917
Professional Services Contracts	14.900	16.597	38.322	14.912	6.260	6.367
Materials and Supplies	33.099	37.998	23.549	18.450	15.015	17.015
Other Business Expenses	0.200	0.096	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenses</b>	<b>\$69.122</b>	<b>\$69.446</b>	<b>\$83.140</b>	<b>\$57.818</b>	<b>\$33.998</b>	<b>\$37.058</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$250.529</b>	<b>\$297.691</b>	<b>\$332.452</b>	<b>\$310.117</b>	<b>\$286.546</b>	<b>\$292.130</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual	November Forecast	Final Proposed Budget	2024	2025	2026
	2021	2022	2023			
<b><u>Non-Reimbursable / Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$262.660	\$430.898	\$508.372	\$503.468	\$509.968	\$517.287
Other Operating Revenue	383.824	33.169	39.453	55.134	56.734	58.293
MNR - MTA	123.461	170.601	187.640	176.534	169.221	176.195
MNR - CDOT	114.036	110.177	131.955	121.483	109.558	109.233
MNR - Other	<u>13.031</u>	<u>16.914</u>	<u>12.857</u>	<u>12.101</u>	<u>7.768</u>	<u>6.702</u>
Capital and Other Reimbursements	250.529	297.691	332.452	310.117	286.546	292.130
<b>Total Revenues</b>	<b>\$897.013</b>	<b>\$761.759</b>	<b>\$880.277</b>	<b>\$868.719</b>	<b>\$853.248</b>	<b>\$867.710</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$567.665	\$606.288	\$643.756	\$666.423	\$689.588	\$713.761
Overtime	114.562	128.719	129.143	132.431	136.125	139.946
Health and Welfare	122.402	138.749	146.545	152.333	158.117	164.402
OPEB Current Payments	41.774	45.000	46.000	47.000	48.000	49.000
Pension	136.426	138.719	143.732	142.425	143.465	143.443
Other Fringe Benefits	135.832	154.821	160.348	165.411	170.693	176.198
Reimbursable Overhead	1.686	(0.480)	(0.484)	(0.276)	(0.242)	(0.256)
<b>Total Labor Expenses</b>	<b>\$1,120.347</b>	<b>\$1,211.815</b>	<b>\$1,269.040</b>	<b>\$1,305.746</b>	<b>\$1,345.745</b>	<b>\$1,386.494</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$59.361	\$92.988	\$101.008	\$97.290	\$96.709	\$96.806
Fuel	17.927	34.133	33.996	29.832	27.667	28.236
Insurance	19.431	20.688	25.908	30.694	36.346	43.550
Claims	1.553	1.000	1.000	1.000	1.000	1.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	129.557	131.953	147.991	149.849	140.965	137.115
Professional Services Contracts	47.069	59.962	80.268	60.014	47.764	47.502
Materials and Supplies	128.367	138.398	136.563	159.073	181.446	187.125
Other Business Expenses	20.632	24.560	22.765	22.491	22.186	22.081
<b>Total Non-Labor Expenses</b>	<b>\$423.898</b>	<b>\$503.681</b>	<b>\$549.499</b>	<b>\$550.242</b>	<b>\$554.083</b>	<b>\$563.415</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$1,544.245</b>	<b>\$1,715.496</b>	<b>\$1,818.539</b>	<b>\$1,855.989</b>	<b>\$1,899.828</b>	<b>\$1,949.909</b>
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	119.812	70.202	69.844	72.135	74.581	77.217
GASB 68 Pension Expense Adjustment	10.427	2.380	11.610	(13.080)	6.190	(11.690)
Environmental Remediation	(0.230)	4.000	4.000	4.000	4.000	4.000
<b>Total Expenses</b>	<b>\$1,989.968</b>	<b>\$2,094.019</b>	<b>\$2,202.559</b>	<b>\$2,216.473</b>	<b>\$2,283.308</b>	<b>\$2,320.225</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$1,092.955)</b>	<b>(\$1,332.260)</b>	<b>(\$1,322.282)</b>	<b>(\$1,347.754)</b>	<b>(\$1,430.060)</b>	<b>(\$1,452.514)</b>
<b>Cash Conversion Adjustments</b>						
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
Operating/Capital	(37.777)	(27.635)	(74.798)	(41.204)	(26.265)	(28.921)
Other Cash Adjustments	64.431	78.490	45.463	49.065	59.931	32.770
<b>Total Cash Conversion Adjustments</b>	<b>\$342.369</b>	<b>\$352.795</b>	<b>\$269.231</b>	<b>\$305.290</b>	<b>\$332.375</b>	<b>\$304.638</b>
<b>Net Cash Surplus/(Deficit)</b>	<b>(\$750.586)</b>	<b>(\$979.465)</b>	<b>(\$1,053.051)</b>	<b>(\$1,042.463)</b>	<b>(\$1,097.685)</b>	<b>(\$1,147.877)</b>

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Farebox Revenue	\$253.679	\$418.940	\$492.974	\$487.269	\$493.321	\$500.203
Other Operating Revenue	357.484	123.168	73.974	90.308	92.553	95.490
MNR - MTA	<u>1123.46</u>	<u>1703.01</u>	<u>1853.40</u>	<u>1573.94</u>	<u>1723.61</u>	<u>1573.2</u>
MNR - CDOT	<u>169.027</u>	<u>1103.55</u>	<u>191.2</u>	<u>1613.89</u>	<u>1023.8</u>	<u>1023.99</u>
MNR - Other	<u>103.24</u>	<u>173.14</u>	<u>163.5</u>	<u>163.01</u>	<u>53.78</u>	<u>73.06</u>
Capital and Other Reimbursements	253.632	287.691	332.452	310.117	286.546	292.130
<b>Total Receipts</b>	<b>\$864.795</b>	<b>\$829.799</b>	<b>\$899.401</b>	<b>\$887.694</b>	<b>\$872.420</b>	<b>\$887.824</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$556.604	\$616.183	\$657.818	\$655.560	\$681.159	\$718.835
Overtime	111.346	131.209	134.261	131.465	135.491	141.840
Health and Welfare	138.837	152.306	157.917	163.703	169.620	176.067
OPEB Current Payments	42.093	45.000	46.000	47.000	48.000	49.000
Pension	141.802	135.348	143.915	142.505	143.535	143.515
Other Fringe Benefits	197.275	153.581	160.931	159.749	165.632	174.495
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$1,187.957</b>	<b>\$1,233.628</b>	<b>\$1,300.842</b>	<b>\$1,299.982</b>	<b>\$1,343.438</b>	<b>\$1,403.752</b>
<b>Non-Labor:</b>						
Electric Power	\$61.832	\$96.015	\$103.667	\$99.665	\$99.078	\$97.372
Fuel	17.044	34.133	33.996	29.832	27.667	28.236
Insurance	9.888	36.019	27.267	32.378	39.542	46.048
Claims	3.695	1.146	1.146	1.146	1.146	1.146
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	128.876	147.655	189.178	171.031	148.906	143.312
Professional Services Contracts	30.837	87.640	89.708	62.671	52.480	52.219
Materials and Supplies	124.279	121.049	151.956	174.176	192.205	190.211
Other Business Expenses	50.973	51.978	54.691	59.278	65.644	73.404
<b>Total Non-Labor Expenditures</b>	<b>\$427.424</b>	<b>\$575.636</b>	<b>\$651.609</b>	<b>\$630.176</b>	<b>\$626.667</b>	<b>\$631.949</b>
<b>Other Expenditure Adjustments:</b>						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$1,615.381</b>	<b>\$1,809.264</b>	<b>\$1,952.452</b>	<b>\$1,930.157</b>	<b>\$1,970.105</b>	<b>\$2,035.700</b>
<b>Net Cash Balance</b>	<b>(\$750.586)</b>	<b>(\$979.465)</b>	<b>(\$1,053.051)</b>	<b>(\$1,042.463)</b>	<b>(\$1,097.685)</b>	<b>(\$1,147.877)</b>
<b>Subsidies</b>						
MTA	\$578.496	\$723.877	\$786.583	\$760.308	\$801.049	\$842.898
CDOT	<u>312.782</u>	<u>255.588</u>	<u>266.468</u>	<u>282.155</u>	<u>296.636</u>	<u>304.979</u>
<b>Total Subsidies</b>	<b>\$891.278</b>	<b>\$979.465</b>	<b>\$1,053.051</b>	<b>\$1,042.463</b>	<b>\$1,097.685</b>	<b>\$1,147.877</b>

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	(\$8.981)	(\$11.958)	(\$15.397)	(\$16.199)	(\$16.646)	(\$17.084)
Other Operating Revenue	(\$26.340)	\$89.999	\$34.521	\$35.174	\$35.819	\$37.197
<i>MNR - MTA</i>	(3.919)	(10.000)	0.000	0.000	0.000	0.000
<i>MNR - CDOT</i>	9.060	0.000	0.000	0.000	0.000	0.000
<i>MNR - Other</i>	(2.037)	0.000	0.000	0.000	0.000	0.000
Total Capital and Other Reimbursements	\$3.103	(\$10.000)	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Receipts</b>	<b>(\$32.218)</b>	<b>\$68.041</b>	<b>\$19.124</b>	<b>\$18.975</b>	<b>\$19.172</b>	<b>\$20.114</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$11.061	(\$9.895)	(\$14.063)	\$10.863	\$8.428	(\$5.073)
Overtime	3.216	(2.491)	(5.118)	0.966	0.634	(1.894)
Health and Welfare	(16.435)	(13.558)	(11.372)	(11.370)	(11.503)	(11.666)
OPEB Current Payments	(0.319)	0.000	0.000	0.000	0.000	0.000
Pension	(5.376)	3.371	(0.183)	(0.080)	(0.070)	(0.072)
Other Fringe Benefits	(61.443)	1.239	(0.583)	5.663	5.060	1.703
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	1.686	(0.480)	(0.484)	(0.276)	(0.242)	(0.256)
<b>Total Labor Expenditures</b>	<b>(\$67.610)</b>	<b>(\$21.813)</b>	<b>(\$31.803)</b>	<b>\$5.765</b>	<b>\$2.307</b>	<b>(\$17.258)</b>
<b><u>Non-Labor:</u></b>						
Electric Power	(\$2.471)	(\$3.028)	(2.659)	(\$2.375)	(\$2.368)	(\$0.566)
Fuel	0.883	0.000	0.000	0.000	0.000	0.000
Insurance	9.543	(15.332)	(1.358)	(1.684)	(3.196)	(2.498)
Claims	(2.142)	(0.146)	(0.146)	(0.146)	(0.146)	(0.146)
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.681	(15.701)	(41.187)	(21.182)	(7.941)	(6.198)
Professional Services Contracts	16.232	(27.678)	(9.440)	(2.657)	(4.716)	(4.716)
Materials and Supplies	4.088	17.349	(15.393)	(15.103)	(10.759)	(3.087)
Other Business Expenses	(30.341)	(27.419)	(31.926)	(36.787)	(43.458)	(51.323)
<b>Total Non-Labor Expenditures</b>	<b>(\$3.526)</b>	<b>(\$71.955)</b>	<b>(\$102.110)</b>	<b>(\$79.933)</b>	<b>(\$72.584)</b>	<b>(\$68.534)</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expenditure Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>(\$71.136)</b>	<b>(\$93.767)</b>	<b>(\$133.913)</b>	<b>(\$74.168)</b>	<b>(\$70.278)</b>	<b>(\$85.791)</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>(\$103.355)</b>	<b>(\$25.727)</b>	<b>(\$114.789)</b>	<b>(\$55.194)</b>	<b>(\$51.105)</b>	<b>(\$65.678)</b>
Depreciation	\$315.715	\$301.941	\$298.566	\$297.429	\$298.709	\$300.789
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	119.812	70.202	69.844	72.135	74.581	77.217
GASB 68 Pension Expense Adjustment	10.427	2.380	11.610	(13.080)	6.190	(11.690)
Environmental Remediation	(0.230)	4.000	4.000	4.000	4.000	4.000
<b>Total Cash Conversion Adjustments</b>	<b>\$342.369</b>	<b>\$352.795</b>	<b>\$269.231</b>	<b>\$305.290</b>	<b>\$332.375</b>	<b>\$304.638</b>

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Ridership (Utilization) and Revenue**  
(in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
--	----------------	------------------------------	-------------------------------------	------	------	------

**RIDERSHIP**

<i>Harlem Line Ridership - Commutation</i>	2.937	6.321	7.621	11.457	11.592	11.748
<i>Harlem Line Ridership - Non-Commutation</i>	<u>6.620</u>	<u>8.469</u>	<u>9.825</u>	<u>7.589</u>	<u>7.678</u>	<u>7.782</u>
Total Harlem Line	9.556	14.790	17.446	19.046	19.270	19.530
<i>Hudson Line Ridership - Commutation</i>	1.584	3.376	3.912	6.548	6.636	6.738
<i>Hudson Line Ridership - Non-Commutation</i>	<u>4.801</u>	<u>6.182</u>	<u>7.104</u>	<u>5.504</u>	<u>5.578</u>	<u>5.664</u>
Total Hudson Line	6.385	9.558	11.016	12.052	12.214	12.402
<i>New Haven Line Ridership - Commutation</i>	3.479	7.883	9.290	14.981	15.177	15.396
<i>New Haven Line Ridership - Non-Commutation</i>	<u>10.682</u>	<u>13.993</u>	<u>15.989</u>	<u>12.662</u>	<u>12.828</u>	<u>13.013</u>
Total New Haven Line	14.161	21.876	25.279	27.643	28.006	28.409
<b>Total Commutation Ridership</b>	<b>7.999</b>	<b>17.580</b>	<b>20.823</b>	<b>32.985</b>	<b>33.405</b>	<b>33.882</b>
<b>Total Non-Commutation Ridership</b>	<b><u>22.103</u></b>	<b><u>28.644</u></b>	<b><u>32.918</u></b>	<b><u>25.755</u></b>	<b><u>26.085</u></b>	<b><u>26.459</u></b>
<b>Total East of Hudson Ridership</b>	<b>30.102</b>	<b>46.224</b>	<b>53.741</b>	<b>58.741</b>	<b>59.490</b>	<b>60.340</b>
<b>West of Hudson Ridership</b>	<b>0.620</b>	<b>0.762</b>	<b>1.033</b>	<b>1.130</b>	<b>1.151</b>	<b>1.168</b>
<b>Total Ridership</b>	<b>30.722</b>	<b>46.986</b>	<b>54.774</b>	<b>59.871</b>	<b>60.641</b>	<b>61.509</b>

**FAREBOX REVENUE**

<i>Harlem Line - Commutation Revenue</i>	17.058	42.142	51.243	71.916	72.762	73.743
<i>Harlem Line - Non-Commutation Revenue</i>	<u>55.332</u>	<u>79.083</u>	<u>93.594</u>	<u>72.485</u>	<u>73.337</u>	<u>74.325</u>
Total Harlem Line Revenue	\$72.390	\$121.225	\$144.837	\$144.401	\$146.100	\$148.067
<i>Hudson Line - Commutation Revenue</i>	12.133	27.245	31.503	49.976	50.651	51.427
<i>Hudson Line - Non-Commutation Revenue</i>	<u>50.911</u>	<u>70.903</u>	<u>82.724</u>	<u>64.686</u>	<u>65.557</u>	<u>66.560</u>
Total Hudson Line Revenue	\$63.044	\$98.148	\$114.227	\$114.662	\$116.208	\$117.987
<i>New Haven Line - Commutation Revenue</i>	19.875	55.423	65.956	97.087	98.362	99.778
<i>New Haven Line - Non-Commutation Revenue</i>	<u>101.168</u>	<u>148.591</u>	<u>173.135</u>	<u>137.266</u>	<u>139.068</u>	<u>141.069</u>
Total New Haven Line Revenue	\$121.044	\$204.014	\$239.091	\$234.353	\$237.430	\$240.847
<b>Total Commutation Revenue</b>	<b>\$49.067</b>	<b>\$124.810</b>	<b>\$148.702</b>	<b>\$218.980</b>	<b>\$221.775</b>	<b>\$224.948</b>
<b>Total Non-Commutation Revenue</b>	<b><u>207.411</u></b>	<b><u>298.577</u></b>	<b><u>349.452</u></b>	<b><u>274.436</u></b>	<b><u>277.962</u></b>	<b><u>281.954</u></b>
<b>Total East of Hudson Revenue</b>	<b>\$256.478</b>	<b>\$423.387</b>	<b>\$498.154</b>	<b>\$493.416</b>	<b>\$499.737</b>	<b>\$506.902</b>
<b>West of Hudson Revenue</b>	<b>\$6.182</b>	<b>\$7.511</b>	<b>\$10.217</b>	<b>\$10.052</b>	<b>\$10.231</b>	<b>\$10.385</b>
<b>Total Farebox Revenue</b>	<b>\$262.660</b>	<b>\$430.898</b>	<b>\$508.372</b>	<b>\$503.468</b>	<b>\$509.968</b>	<b>\$517.287</b>

Notes: West of Hudson total ridership is both Pascack Valley and Port Jervis lines.

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Department**  
**Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents**

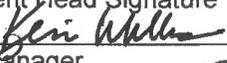
FUNCTION/DEPARTMENT	2021 Actual	2022 November Forecast	2023 Final Proposed Budget	2024	2025	2026
<b>Administration</b>						
President	2	4	4	4	4	4
Labor Relations	9	10	10	10	10	10
Safety	61	90	92	92	92	92
Security	16	23	23	23	23	23
VP Ops Support and Org Res	22	28	28	28	28	28
Corporate & Public Affairs	12	12	12	12	12	12
Customer Service	42	54	54	54	54	54
Legal	9	9	9	9	9	9
Claims	5	5	5	5	5	5
VP Human Resources	27	35	35	35	35	35
Training	74	97	97	97	97	97
Employee Relations & Diversity	4	4	4	4	4	4
Capital Planning & Programming	7	10	10	10	10	10
Long Range Planning	4	4	4	4	4	4
Controller	50	55	55	55	55	55
Information Technology & Project Mgmt	0	0	0	0	0	0
Budget	13	15	15	15	15	15
Procurement & Material Management	14	17	17	17	17	17
Rolling Stock Delivery & Integ	0	7	9	9	9	9
Corporate	0	0	0	0	0	0
Total Administration	<b>370</b>	<b>479</b>	<b>483</b>	<b>483</b>	<b>483</b>	<b>483</b>
<b>Operations</b>						
Operations Support	48	55	59	63	63	63
Rolling Stock & EAM	11	21	21	21	21	21
Transportation	1,566	1,773	1,800	1,800	1,800	1,798
Customer Service	351	409	409	409	409	409
Metro-North West	32	33	33	33	33	33
Corporate	0	(28)	(28)	(28)	(28)	(28)
Total operations	<b>2,008</b>	<b>2,263</b>	<b>2,294</b>	<b>2,298</b>	<b>2,298</b>	<b>2,296</b>
<b>Maintenance</b>						
Maintenance of Equipment	1,530	1,758	1,758	1,758	1,758	1,758
Maintenance of Way	2,007	2,365	2,394	2,394	2,394	2,394
Procurement & Material Management	105	116	116	116	116	116
Corporate	0	0	0	0	0	0
Total Maintenance	<b>3,642</b>	<b>4,239</b>	<b>4,268</b>	<b>4,268</b>	<b>4,268</b>	<b>4,268</b>
<b>Engineering/Capital</b>						
Construction Management	16	29	29	29	29	29
Engineering & Design	52	70	70	70	70	70
Total Engineering/Capital	<b>68</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>99</b>
Total positions	<b>6,088</b>	<b>7,080</b>	<b>7,144</b>	<b>7,148</b>	<b>7,148</b>	<b>7,146</b>
<i>Non-Reimbursable</i>	5,606	6,518	6,343	6,357	6,335	6,356
<i>Reimbursable</i>	482	562	801	791	813	790
<i>Total Full-Time</i>	6,087	7,079	7,143	7,147	7,147	7,145
<i>Total Full-Time-Equivalents</i>	1	1	1	1	1	1

**MTA METRO-NORTH RAILROAD**  
**November Financial Plan 2023 - 2026**  
**Total Positions**  
**By Function and Occupational Group**

FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	127	153	154	154	154	154
Professional/Technical/Clerical	244	326	329	329	329	329
Operational Hourlies	0	0	0	0	0	0
<b>Total Administration Headcount</b>	<b>371</b>	<b>479</b>	<b>483</b>	<b>483</b>	<b>483</b>	<b>483</b>
<b>Operations</b>						
Managers/Supervisors	230	266	277	278	278	277
Professional/Technical/Clerical	225	251	257	260	260	259
Operational Hourlies	1,551	1,746	1,760	1,760	1,760	1,760
<b>Total Operations Headcount</b>	<b>2,006</b>	<b>2,263</b>	<b>2,294</b>	<b>2,298</b>	<b>2,298</b>	<b>2,296</b>
<b>Maintenance</b>						
Managers/Supervisors	645	721	725	725	725	725
Professional/Technical/Clerical	452	575	577	577	577	577
Operational Hourlies	2,545	2,943	2,966	2,966	2,966	2,966
<b>Total Maintenance Headcount</b>	<b>3,642</b>	<b>4,239</b>	<b>4,268</b>	<b>4,268</b>	<b>4,268</b>	<b>4,268</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	26	46	46	46	46	46
Professional/Technical/Clerical	43	53	53	53	53	53
Operational Hourlies	0	0	0	0	0	0
<b>Total Engineering Headcount</b>	<b>69</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>99</b>	<b>99</b>
<b>Public Safety</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Public Safety Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Positions</b>						
Managers/Supervisors	1,028	1,186	1,202	1,203	1,203	1,202
Professional/Technical/ Clerical	963	1,205	1,216	1,219	1,219	1,218
Operational Hourlies	4,096	4,689	4,726	4,726	4,726	4,726
<b>Total Positions</b>	<b>6,088</b>	<b>7,080</b>	<b>7,144</b>	<b>7,148</b>	<b>7,148</b>	<b>7,146</b>

# **MTA Headquarters**

# Staff Summary

Subject MTA Headquarters 2023 Budget and 2023-2026 Financial Plan Adoption
Department Office of the Chief Financial Officer
Department Head Name Kevin Willens, Chief Financial Officer
Department Head Signature 
Project Manager David Keller 

Date December 7, 2022
Vendor Name
Contract Number
Contract Manager Name
Table of Contents Ref #

Board Action					
Order	To	Date	Approval	Info	Other
1	Finance Committee	12/19/2022	X		
2	MTA Board	12/21/2022	X		

Internal Approvals			
Order	Approval	Order	Approval
1	OMB 		
2	Legal 		

**Purpose:**

To secure MTA Board adoption of the MTA Headquarters 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

**Discussion:**

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November 2022, provides sufficient funding to support the overall MTA mission of serving its customers and the people of New York by providing the policy, financial guidance, administrative services, and oversight to the Operating Agencies. MTA Security and the MTA Police Department (MTAPD) maintain a safe and secure system for customers, employees and those doing business with the MTA, while providing assistance and outreach services to individuals who are sheltering within the MTA system. To provide these functions in the most efficient manner in an environment of limited financial resources, MTA Headquarters staff continue streamlining administrative support to the Operating Agencies by constantly examining business processes and systems to identify further efficiencies.

This Financial Plan provides funding for critical staffing in areas such as Diversity & Inclusion, Safety/Emergency Management, Occupational Health Services and MTA Information Technology (MTA IT). The Plan also includes funding for temporary staffing investments in high-priority areas such as Finance, People and Recruiting and Customer Communications.

Headquarters continues to support high-priority initiatives that began in previous plans and focuses on increasing efficiencies, safety, communications, and improving the customer experience. These include:

- Support for the One Metro New York (OMNY) fare payment system.
- Upgrade, installation, and expansion of attendance and timekeeping systems.
- Increased customer communication initiatives.
- Information Technology (IT) initiatives and upgrades to support business and Agency needs, and bolster MTA's cybersecurity measures.
- Establishing Central Business District Tolling and the opening of Grand Central Madison.

The baseline projections exclude MTA consolidated below-the-line adjustments, which are presented as part of MTA consolidated materials.

## **2022 November Forecast – Baseline:**

The 2022 Non-reimbursable November Forecast reflects operating revenues of \$67.3 million and expenses before depreciation and other post-employment benefit adjustments of \$1,063.3 million, consisting of \$536.8 million in labor expenses and \$526.5 million in non-labor expenses. Non-cash liability adjustments total \$92.1 million. End-of-year non-reimbursable positions are projected to be 3,487 positions.

Total reimbursable expenses are projected to be \$123.7 million consisting of labor expenses of \$67.4 million and non-labor expenses of \$56.3 million. End-of-year reimbursable positions are projected to be 93 positions.

Cash adjustments are projected at \$159.0 million. Total end-of-year positions are projected to be 3,580.

## **2023 Final Proposed Budget – Baseline:**

The 2023 Final Proposed Non-reimbursable Budget reflects operating revenues of \$70.4 million and expenses before depreciation and non-cash items of \$1,010.3 million, consisting of \$584.5 million in labor expenses and \$425.8 million in non-labor expenses. Non-cash liability adjustments total \$120.8 million. End-of-year Non-reimbursable positions are projected to be 3,502 positions.

Total Reimbursable expenses are projected to be \$121.5 million, with Reimbursable labor expenses of \$77.6 million and non-labor expenses of \$44.0 million. End-of-year reimbursable positions are projected to be 93 positions.

Cash adjustments are projected at \$216.1 million. Total end-of-year positions are projected to be 3,595.

## **Impact on Funding:**

The 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

## **Recommendation:**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023-2026 for MTA Headquarters.

**MTA HEADQUARTERS**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<i>Other Operating Revenue:</i>						
Rental Income	(0.093)	51.581	54.018	56.144	56.144	56.144
Advertising	0.000	0.000	0.000	0.000	0.000	0.000
Other	<u>1.274</u>	<u>15.749</u>	<u>16.429</u>	<u>16.462</u>	<u>6.462</u>	<u>6.462</u>
Other Operating Revenue	1.181	67.329	70.447	72.606	62.606	62.606
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$1.181</b>	<b>\$67.329</b>	<b>\$70.447</b>	<b>\$72.606</b>	<b>\$62.606</b>	<b>\$62.606</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$282.524	\$349.415	\$381.443	\$391.908	\$384.982	\$399.350
Overtime	25.395	25.951	20.341	20.468	20.531	20.803
Health and Welfare	54.798	75.253	88.560	91.131	91.661	95.957
OPEB Current Payments	22.098	25.778	26.990	28.258	29.586	30.977
Pension	73.663	80.304	91.403	93.627	95.981	98.087
Other Fringe Benefits	29.784	33.958	41.983	43.552	43.261	45.093
Reimbursable Overhead	(43.479)	(53.872)	(66.205)	(67.353)	(68.459)	(69.570)
<b>Total Labor Expenses</b>	<b>\$444.783</b>	<b>\$536.787</b>	<b>\$584.515</b>	<b>\$601.590</b>	<b>\$597.543</b>	<b>\$620.697</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$1.362	\$6.886	\$7.216	\$7.143	\$7.374	\$7.634
Fuel	0.980	1.731	1.837	1.763	1.644	1.581
Insurance	4.029	4.213	3.147	3.621	4.235	4.813
Claims	0.971	2.592	2.592	2.592	2.592	2.592
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	38.635	112.456	123.357	127.619	137.150	139.073
Professional Services Contracts	215.671	370.462	262.510	267.091	270.623	275.550
Materials and Supplies	0.075	0.277	0.758	0.695	0.708	0.723
<b><u>Other Business Expenses</u></b>						
MTA Internal Subsidy	11.000	13.302	13.302	13.302	13.302	13.302
Other	<u>4.191</u>	<u>14.569</u>	<u>11.108</u>	<u>11.087</u>	<u>11.124</u>	<u>11.409</u>
Other Business Expenses	15.191	27.871	24.410	24.389	24.426	24.711
<b>Total Non-Labor Expenses</b>	<b>\$276.914</b>	<b>\$526.489</b>	<b>\$425.827</b>	<b>\$434.913</b>	<b>\$448.751</b>	<b>\$456.676</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$721.697</b>	<b>\$1,063.276</b>	<b>\$1,010.341</b>	<b>\$1,036.503</b>	<b>\$1,046.295</b>	<b>\$1,077.373</b>
Depreciation	\$18.187	\$35.410	\$46.559	\$46.451	\$46.296	\$46.213
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	57.750	61.375	71.071	73.000	75.066	77.304
GASB 68 Pension Expense Adjustment	(5.344)	(4.725)	3.174	(4.644)	3.785	(2.207)
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$792.291</b>	<b>\$1,155.336</b>	<b>\$1,131.146</b>	<b>\$1,151.311</b>	<b>\$1,171.441</b>	<b>\$1,198.683</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$791.110)</b>	<b>(\$1,088.007)</b>	<b>(\$1,060.699)</b>	<b>(\$1,078.705)</b>	<b>(\$1,108.835)</b>	<b>(\$1,136.077)</b>

**MTA HEADQUARTERS**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	97.141	123.671	121.528	120.914	122.795	127.427
<b>Total Revenues</b>	<b>\$97.141</b>	<b>\$123.671</b>	<b>\$121.528</b>	<b>\$120.914</b>	<b>\$122.795</b>	<b>\$127.427</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$4.726	\$5.208	\$5.877	\$5.994	\$6.114	\$6.236
Overtime	5.959	5.408	2.681	2.681	2.681	5.362
Health and Welfare	0.735	1.142	1.369	1.436	1.423	1.494
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.619	1.192	0.700	0.731	0.762	0.795
Other Fringe Benefits	0.417	0.547	0.731	0.756	0.770	0.797
Reimbursable Overhead	40.498	53.872	66.205	67.353	68.459	69.570
<b>Total Labor Expenses</b>	<b>\$52.953</b>	<b>\$67.368</b>	<b>\$77.562</b>	<b>\$78.952</b>	<b>\$80.209</b>	<b>\$84.255</b>
<b>Non-Labor:</b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.001	0.001	0.001	0.001	0.001
Professional Services Contracts	44.171	56.252	43.913	41.909	42.531	43.115
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
<b>Other Business Expenses</b>						
MTA Internal Subsidy	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.017	0.050	0.052	0.053	0.054	0.055
Other Business Expenses	0.017	0.050	0.052	0.053	0.054	0.055
<b>Total Non-Labor Expenses</b>	<b>\$44.188</b>	<b>\$56.303</b>	<b>\$43.966</b>	<b>\$41.963</b>	<b>\$42.586</b>	<b>\$43.171</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$97.141</b>	<b>\$123.671</b>	<b>\$121.528</b>	<b>\$120.914</b>	<b>\$122.795</b>	<b>\$127.427</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA HEADQUARTERS**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable / Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<i>Other Operating Revenue:</i>						
Rental Income	(0.093)	51.581	54.018	56.144	56.144	56.144
Advertising	0.000	0.000	0.000	0.000	0.000	0.000
Other	<u>1.274</u>	<u>15.749</u>	<u>16.429</u>	<u>16.462</u>	<u>6.462</u>	<u>6.462</u>
Other Operating Revenue	1.181	67.329	70.447	72.606	62.606	62.606
Capital and Other Reimbursements	97.141	123.671	121.528	120.914	122.795	127.427
<b>Total Revenues</b>	<b>\$98.322</b>	<b>\$191.000</b>	<b>\$191.975</b>	<b>\$193.520</b>	<b>\$185.401</b>	<b>\$190.032</b>
<b>Operating Expense</b>						
<b><i>Labor:</i></b>						
Payroll	\$287.249	\$354.623	\$387.320	\$397.902	\$391.096	\$405.586
Overtime	31.354	31.360	23.022	23.149	23.213	26.165
Health and Welfare	55.533	76.394	89.929	92.567	93.084	97.451
OPEB Current Payments	22.098	25.778	26.990	28.258	29.586	30.977
Pension	74.282	81.496	92.103	94.358	96.743	98.882
Other Fringe Benefits	30.201	34.505	42.714	44.308	44.031	45.890
Reimbursable Overhead	(2.981)	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$497.736</b>	<b>\$604.156</b>	<b>\$662.077</b>	<b>\$680.542</b>	<b>\$677.753</b>	<b>\$704.952</b>
<b><i>Non-Labor:</i></b>						
Electric Power	\$1.362	\$6.886	\$7.216	\$7.143	\$7.374	\$7.634
Fuel	0.980	1.731	1.837	1.763	1.644	1.581
Insurance	4.029	4.213	3.147	3.621	4.235	4.813
Claims	0.971	2.592	2.592	2.592	2.592	2.592
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	38.635	112.457	123.358	127.620	137.151	139.074
Professional Services Contracts	259.842	426.715	306.423	308.999	313.154	318.665
Materials and Supplies	0.075	0.277	0.758	0.695	0.708	0.723
<b><i>Other Business Expenses</i></b>						
MTA Internal Subsidy	11.000	13.302	13.302	13.302	13.302	13.302
Other	<u>4.208</u>	<u>14.619</u>	<u>11.160</u>	<u>11.140</u>	<u>11.178</u>	<u>11.464</u>
Other Business Expenses	15.208	27.921	24.462	24.442	24.480	24.766
<b>Total Non-Labor Expenses</b>	<b>\$321.102</b>	<b>\$582.792</b>	<b>\$469.793</b>	<b>\$476.875</b>	<b>\$491.337</b>	<b>\$499.848</b>
<b><i>Other Expense Adjustments:</i></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$818.838</b>	<b>\$1,186.947</b>	<b>\$1,131.870</b>	<b>\$1,157.418</b>	<b>\$1,169.090</b>	<b>\$1,204.799</b>
Depreciation	\$18.187	\$35.410	\$46.559	\$46.451	\$46.296	\$46.213
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	57.750	61.375	71.071	73.000	75.066	77.304
GASB 68 Pension Expense Adjustment	(5.344)	(4.725)	3.174	(4.644)	3.785	(2.207)
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$889.432</b>	<b>\$1,279.007</b>	<b>\$1,252.674</b>	<b>\$1,272.225</b>	<b>\$1,294.236</b>	<b>\$1,326.109</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$791.110)</b>	<b>(\$1,088.007)</b>	<b>(\$1,060.699)</b>	<b>(\$1,078.705)</b>	<b>(\$1,108.835)</b>	<b>(\$1,136.077)</b>

**MTA HEADQUARTERS**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<i>Other Operating Revenue:</i>						
<i>Rental Income</i>	<i>0.000</i>	<i>51.582</i>	<i>54.018</i>	<i>56.144</i>	<i>56.144</i>	<i>56.144</i>
<i>Advertising Revenue</i>	<i>106.914</i>	<i>182.375</i>	<i>151.833</i>	<i>154.645</i>	<i>157.514</i>	<i>160.440</i>
<i>Other Revenue</i>	<i>1.878</i>	<i>15.749</i>	<i>16.429</i>	<i>16.462</i>	<i>6.462</i>	<i>6.462</i>
Other Operating Revenue	108.792	249.706	222.280	227.251	220.120	223.046
Capital and Other Reimbursements	117.642	123.671	121.528	120.914	122.795	127.427
<b>Total Receipts</b>	<b>\$226.434</b>	<b>\$373.377</b>	<b>\$343.808</b>	<b>\$348.165</b>	<b>\$342.915</b>	<b>\$350.473</b>
<b>Expenditures</b>						
<b><i>Labor:</i></b>						
Payroll	\$288.878	\$348.123	\$380.820	\$391.402	\$384.596	\$399.086
Overtime	31.354	31.359	23.022	23.149	23.213	26.165
Health and Welfare	56.529	76.394	89.929	92.567	93.084	97.451
OPEB Current Payments	21.881	30.625	30.990	32.258	33.586	34.977
Pension	77.226	81.496	92.356	94.634	97.035	99.185
Other Fringe Benefits	34.124	39.005	42.714	44.308	44.031	45.890
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$509.992</b>	<b>\$607.002</b>	<b>\$659.830</b>	<b>\$678.318</b>	<b>\$675.545</b>	<b>\$702.755</b>
<b><i>Non-Labor:</i></b>						
Electric Power	\$1.166	\$6.886	\$7.216	\$7.143	\$7.374	\$7.634
Fuel	0.942	1.731	1.837	1.763	1.644	1.581
Insurance	1.694	4.181	3.115	3.589	4.203	4.781
Claims	0.568	2.592	2.592	2.592	2.592	2.592
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	20.506	128.766	120.158	124.420	133.951	135.874
Professional Services Contracts	278.094	422.676	301.123	303.699	307.854	313.365
Materials and Supplies	0.157	0.277	0.758	0.695	0.708	0.723
<i>Other Business Expenses:</i>						
<i>MTA Internal Subsidy</i>	<i>11.000</i>	<i>13.302</i>	<i>13.302</i>	<i>13.302</i>	<i>13.302</i>	<i>13.302</i>
<i>Other</i>	<i>7.564</i>	<i>14.019</i>	<i>10.561</i>	<i>10.540</i>	<i>10.578</i>	<i>10.864</i>
Other Business Expenses	18.564	27.321	23.863	23.842	23.880	24.166
<b>Total Non-Labor Expenditures</b>	<b>\$321.692</b>	<b>\$594.430</b>	<b>\$460.661</b>	<b>\$467.744</b>	<b>\$482.205</b>	<b>\$490.716</b>
<b><i>Other Expenditure Adjustments:</i></b>						
Operating Capital	44.535	100.940	67.916	33.336	32.744	43.375
<b>Total Other Expense Adjustments</b>	<b>\$44.535</b>	<b>\$100.940</b>	<b>\$67.916</b>	<b>\$33.336</b>	<b>\$32.744</b>	<b>\$43.375</b>
<b>Total Expenditures</b>	<b>\$876.219</b>	<b>\$1,302.373</b>	<b>\$1,188.408</b>	<b>\$1,179.397</b>	<b>\$1,190.494</b>	<b>\$1,236.846</b>
<b>Net Cash Balance</b>	<b>(\$649.785)</b>	<b>(\$928.996)</b>	<b>(\$844.600)</b>	<b>(\$831.232)</b>	<b>(\$847.579)</b>	<b>(\$886.373)</b>

**MTA HEADQUARTERS**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<i>Rent and Utilities</i>	<i>0.093</i>	<i>0.001</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>
Advertising	106.914	182.375	151.833	154.645	157.514	160.440
<i>Other Revenue</i>	<i>0.604</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>
Other Operating Revenue	\$107.611	\$182.376	\$151.833	\$154.645	\$157.514	\$160.440
Capital and Other Reimbursements	20.501	0.000	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>\$128.112</b>	<b>\$182.376</b>	<b>\$151.833</b>	<b>\$154.645</b>	<b>\$157.514</b>	<b>\$160.440</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	(\$1.628)	\$6.500	\$6.500	\$6.500	\$6.500	\$6.500
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	(0.996)	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.217	(4.847)	(4.000)	(4.000)	(4.000)	(4.000)
Pension	(2.944)	0.000	(0.254)	(0.276)	(0.292)	(0.303)
Other Fringe Benefits	(3.924)	(4.500)	0.000	0.000	0.000	0.000
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	(2.981)	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>(\$12.256)</b>	<b>(\$2.847)</b>	<b>\$2.246</b>	<b>\$2.224</b>	<b>\$2.208</b>	<b>\$2.197</b>
<b>Non-Labor:</b>						
Electric Power	\$0.196	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	0.038	0.000	0.000	0.000	0.000	0.000
Insurance	2.335	0.032	0.032	0.032	0.032	0.032
Claims	0.404	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	18.129	(16.309)	3.200	3.200	3.200	3.200
Professional Services Contracts	(18.252)	4.039	5.300	5.300	5.300	5.300
Materials and Supplies	(0.082)	0.000	0.000	0.000	0.000	0.000
<i>Other Business Expenses</i>						
<i>MTA Internal Subsidy</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>	<i>0.000</i>
<i>Other Business Expenses</i>	<i>(3.357)</i>	<i>0.600</i>	<i>0.600</i>	<i>0.600</i>	<i>0.600</i>	<i>0.600</i>
Total Other Business Expenses	(3.357)	0.600	0.600	0.600	0.600	0.600
<b>Total Non-Labor Expenditures</b>	<b>(\$0.590)</b>	<b>(\$11.638)</b>	<b>\$9.132</b>	<b>\$9.132</b>	<b>\$9.132</b>	<b>\$9.132</b>
<b>Other Expenditure Adjustments:</b>						
Operating Capital	(44.535)	(100.940)	(67.916)	(33.336)	(32.744)	(43.375)
<b>Total Other Expenditure Adjustments</b>	<b>(\$44.535)</b>	<b>(\$100.940)</b>	<b>(\$67.916)</b>	<b>(\$33.336)</b>	<b>(\$32.744)</b>	<b>(\$43.375)</b>
<b>Total Expenditures</b>	<b>(\$57.381)</b>	<b>(\$115.425)</b>	<b>(\$56.538)</b>	<b>(\$21.980)</b>	<b>(\$21.404)</b>	<b>(\$32.047)</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>\$70.731</b>	<b>\$66.951</b>	<b>\$95.295</b>	<b>\$132.666</b>	<b>\$136.110</b>	<b>\$128.394</b>
Depreciation	\$18.187	\$35.410	\$46.559	\$46.451	\$46.296	\$46.213
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	57.750	61.375	71.071	73.000	75.066	77.304
GASB 68 Pension Expense Adjustment	(5.344)	(4.725)	3.174	(4.644)	3.785	(2.207)
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$141.325</b>	<b>\$159.011</b>	<b>\$216.099</b>	<b>\$247.473</b>	<b>\$261.256</b>	<b>\$249.704</b>

**MTA HEADQUARTERS**  
**November Financial Plan 2023-2026**  
**FULL-TIME POSITIONS AND FULL-TIME EQUIVALENTS BY FUNCTION and DEPARTMENT**  
**NON-REIMBURSABLE AND REIMBURSABLE**

FUNCTION/DEPARTMENT	2022 Final Forecast	2023	2024	2025	2026
<b>Policy &amp; Administration</b>					
Office of the Chair and CEO	6	6	6	6	6
Policy & Administration	66	66	64	46	46
Permanent Citizens Advisory Committee (PCAC)	5	5	5	5	5
<b>Headquarters Services</b>					
Audit	59	59	59	59	59
Customer Communications	26	26	26	15	15
Diversity & Inclusion	52	52	52	52	52
External Relations	47	47	47	46	46
Internal Relations	4	4	4	3	3
Finance	246	246	246	220	220
Labor Relations	9	9	9	9	9
Legal / Compliance	76	76	76	76	76
MTA Information Technology	967	982	982	964	964
OMNY New Fare Payment	38	38	38	30	30
People	291	291	271	249	249
Procurement	82	82	82	71	71
Real Estate and Facilities	54	54	54	53	53
Safety, Security & Environment	46	46	46	41	41
<b>Total Administration</b>	2,134	2,149	2,127	2,000	2,000
<b>Health &amp; Public Safety</b>					
Occupational Health Services	60	60	60	55	55
MTA Police Department	1,446	1,446	1,446	1,439	1,439
<b>TOTAL HQ</b>	<b>3,580</b>	<b>3,595</b>	<b>3,573</b>	<b>3,439</b>	<b>3,439</b>
Non-Reimbursable	3,487	3,502	3,480	3,347	3,347
Reimbursable	93	93	93	92	92

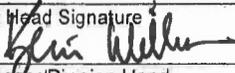
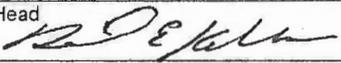
**MTA HEADQUARTERS**  
**November Financial Plan 2023 - 2026**  
**Total Positions**  
**By Function and Occupational Group**

FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	491	708	708	706	641	641
Professional/Technical/Clerical	1,201	1,426	1,441	1,421	1,359	1,359
Operational Hourlies	0	0	0	0	0	0
<b>Total Administration Headcount</b>	<b>1,692</b>	<b>2,134</b>	<b>2,149</b>	<b>2,127</b>	<b>2,000</b>	<b>2,000</b>
<b>Operations</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Operations Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Maintenance</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Maintenance Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Engineering Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Public Safety</b>						
Managers/Supervisors	174	241	241	241	240	240
Professional/Technical/Clerical	48	67	67	67	61	61
Operational Hourlies	884	1,138	1,138	1,138	1,138	1,138
<b>Total Public Safety Headcount</b>	<b>1,106</b>	<b>1,446</b>	<b>1,446</b>	<b>1,446</b>	<b>1,439</b>	<b>1,439</b>
<b>Total Positions</b>						
Managers/Supervisors	<b>665</b>	<b>949</b>	<b>949</b>	<b>947</b>	<b>881</b>	<b>881</b>
Professional/Technical/ Clerical	<b>1,249</b>	<b>1,493</b>	<b>1,508</b>	<b>1,488</b>	<b>1,420</b>	<b>1,420</b>
Operational Hourlies	<b>884</b>	<b>1,138</b>	<b>1,138</b>	<b>1,138</b>	<b>1,138</b>	<b>1,138</b>
<b>Total Positions</b>	<b>2,798</b>	<b>3,580</b>	<b>3,595</b>	<b>3,573</b>	<b>3,439</b>	<b>3,439</b>

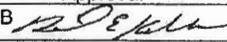
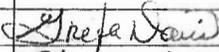
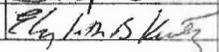
[THIS PAGE INTENTIONALLY LEFT BLANK]

**Inspector General**

## Staff Summary

Subject: Office of the MTA Inspector General 2023 Budget and 2023-2026 Financial Plan Adoption	Date December 7, 2022
Department Office of the Chief Financial Officer	Vendor Name
Department Head Name Kevin Willens, Chief Financial Officer	Contract Number
Department Head Signature 	Contract Manager Name
Project Manager/Division Head David Keller 	Table of Contents Ref #

Board Action					
Order	To	Date	Approval	Info	Other
1	Finance Comm.		X		
2	Board		X		

Internal Approvals			
Order	Approval	Order	Approval
1	OMB 		
2	IG – Director Administration		
3	.Inspector General		

**Purpose:**

To secure MTA Board adoption of the Office of the MTA Inspector General's 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

**Discussion:**

The 2023 Final Proposed Budget provides the resources necessary to investigate and audit matters of concern throughout the MTA and its subsidiaries.

**2022 November Forecast - Baseline**

Total Capital and Other Reimbursements are projected to be \$15.1 million. Total Reimbursable labor expenses are \$11.3 million and non-labor expenses are \$3.8 million.

**2023 Final Proposed Budget - Baseline**

Total Capital and Other Reimbursements are projected to be \$18.0 million. Total Reimbursable labor expenses are \$14.1 million and non-labor expenses are \$3.9 million.

**Impact on Funding**

The 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

**Recommendation:**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026 for the Office of the MTA Inspector General.

**MTA INSPECTOR GENERAL**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	12.991	15.107	17.980	18.353	18.813	19.285
<b>Total Revenues</b>	<b>\$12.991</b>	<b>\$15.107</b>	<b>\$17.980</b>	<b>\$18.353</b>	<b>\$18.813</b>	<b>\$19.285</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$7.562	\$8.175	\$10.178	\$10.381	\$10.589	\$10.801
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.870	1.539	2.116	2.219	2.327	2.442
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.907	0.913	0.832	0.866	0.895	0.923
Other Fringe Benefits	0.538	0.660	0.935	0.955	0.979	1.001
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$9.876</b>	<b>\$11.288</b>	<b>\$14.062</b>	<b>\$14.421</b>	<b>\$14.790</b>	<b>\$15.167</b>
<b>Non-Labor:</b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.007	0.056	0.056	0.054	0.050	0.048
Insurance	0.023	0.040	0.047	0.056	0.066	0.076
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	2.264	3.237	3.313	3.317	3.394	3.474
Professional Services Contracts	0.743	0.350	0.355	0.356	0.360	0.364
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.078	0.136	0.146	0.149	0.152	0.155
<b>Total Non-Labor Expenses</b>	<b>\$3.115</b>	<b>\$3.819</b>	<b>\$3.918</b>	<b>\$3.932</b>	<b>\$4.023</b>	<b>\$4.118</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$12.991</b>	<b>\$15.107</b>	<b>\$17.980</b>	<b>\$18.353</b>	<b>\$18.813</b>	<b>\$19.285</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA INSPECTOR GENERAL**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	12.991	15.107	17.980	18.353	18.813	19.285
<b>Total Receipts</b>	<b>\$12.991</b>	<b>\$15.107</b>	<b>\$17.980</b>	<b>\$18.353</b>	<b>\$18.813</b>	<b>\$19.285</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$7.562	\$8.175	\$10.178	\$10.381	\$10.589	\$10.801
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.870	1.539	2.116	2.219	2.327	2.442
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.907	0.913	0.832	0.866	0.895	0.923
Other Fringe Benefits	0.538	0.660	0.935	0.955	0.979	1.001
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$9.876</b>	<b>\$11.288</b>	<b>\$14.062</b>	<b>\$14.421</b>	<b>\$14.790</b>	<b>\$15.167</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.007	0.056	0.056	0.054	0.050	0.048
Insurance	0.023	0.040	0.047	0.056	0.066	0.076
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	2.264	3.237	3.313	3.317	3.394	3.474
Professional Services Contracts	0.743	0.350	0.355	0.356	0.360	0.364
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.078	0.136	0.146	0.149	0.152	0.155
<b>Total Non-Labor Expenditures</b>	<b>\$3.115</b>	<b>\$3.819</b>	<b>\$3.918</b>	<b>\$3.932</b>	<b>\$4.023</b>	<b>\$4.118</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$12.991</b>	<b>\$15.107</b>	<b>\$17.980</b>	<b>\$18.353</b>	<b>\$18.813</b>	<b>\$19.285</b>
<b>Net Cash Balance</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA INSPECTOR GENERAL**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

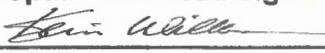
	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.000	0.000	0.000	0.000	0.000	0.000
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.000	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expenditure Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
Depreciation	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA INSPECTOR GENERAL**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Department**  
**Non-Reimbursable/Reimbursable and Full-Time Positions/Full Time Equivalents**

<b>FUNCTION/DEPARTMENT</b>	<b>2021 Actual</b>	<b>2022 November Forecast</b>	<b>2023 Final Proposed Budget</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
<b>Administration</b>						
Office of the Inspector General	67	80	96	96	96	96
<b>Total Administration</b>	<b>67</b>	<b>80</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>
<b>Baseline Total Positions</b>	<b>67</b>	<b>80</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>
<b>Non-Reimbursable</b>	-	-	-	-	-	-
<b>Reimbursable</b>	67	80	96	96	96	96
<b>Total</b>	<b>67</b>	<b>80</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>
<b>Total Full-Time</b>	67	80	96	96	96	96
<b>Total Full-Time Equivalents</b>	-	-	-	-	-	-

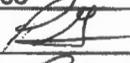
[THIS PAGE INTENTIONALLY LEFT BLANK]

**First Mutual Transportation Assurance Co.  
(FMTAC)**

<b>Subject</b> FMTAC 2023 Budget and 2023-2026 Financial Plan Adoption
<b>Department</b> Office of the Chief Financial Officer
<b>Department Head Name</b> Kevin Willens, Chief Financial Officer
<b>Department Head Signature</b> 
<b>Project Manager Name</b> Patrick McCoy, Deputy Chief, Financial Services 

<b>Date</b> December 1, 2022
<b>Vendor Name</b> N/A
<b>Contract Number</b> N/A
<b>Contract Manager Name</b> N/A
<b>Table of Contents Ref #</b> N/A

Board Action					
Order	To	Date	Approval	Info	Other
1	Finance Committee	12/19/22			
2	Board	12/21/22			

Internal Approvals			
Order	Approval	Order	Approval
3	Director, Risk and Insurance 		
2	Legal 		
1	OMB 		

**Purpose**

To secure MTA Board adoption of the MTA First Mutual Transportation Assurance Company's (FMTAC) 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

**Discussion**

FMTAC generates a net cash deficit of zero and has no impact on MTA cash balances. FMTAC cash reserves are separate and distinct from MTA and are necessary to maintain the appropriate capital and reserve levels pursuant to the State of New York Insurance guidelines.

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November, provides sufficient resources to address the challenges related to insurance and risk management of the MTA. This is accomplished by maximizing the efficiency and flexibility of the insurance programs while minimizing costs to the MTA and its subsidiaries.

**2022 November Forecast-Baseline**

Total operating revenues are projected at a loss of (\$50.0) million. Total operating expenses are projected to be \$42.4 million, resulting in a net deficit of (\$92.4) million.

**2023 Final Proposed Budget-Baseline**

Total operating revenues are projected at \$10.0 million. Total operating expenses are projected to be \$48.0 million, resulting in a net deficit of (\$38.0) million.

**Impact of Funding**

The 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

**Recommendation**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026 for the MTA First Mutual Transportation Assurance Company.

**MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	21.230	10.000	10.048	10.048	10.048	10.048
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
Investment Income	(29.535)	(60.000)	0.000	0.019	0.019	0.019
<b>Total Revenues</b>	<b>(\$8.305)</b>	<b>(\$50.000)</b>	<b>\$10.048</b>	<b>\$10.067</b>	<b>\$10.067</b>	<b>\$10.067</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	(103.234)	(98.390)	(94.297)	(95.835)	(101.596)	(110.779)
Claims	146.576	132.773	134.195	136.135	140.801	149.762
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	10.890	8.000	8.160	8.323	8.490	8.659
<b>Total Non-Labor Expenses</b>	<b>\$54.232</b>	<b>\$42.383</b>	<b>\$48.058</b>	<b>\$48.623</b>	<b>\$47.695</b>	<b>\$47.642</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$54.232</b>	<b>\$42.383</b>	<b>\$48.058</b>	<b>\$48.623</b>	<b>\$47.695</b>	<b>\$47.642</b>
Depreciation	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$54.232</b>	<b>\$42.383</b>	<b>\$48.058</b>	<b>\$48.623</b>	<b>\$47.695</b>	<b>\$47.642</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$62.537)</b>	<b>(\$92.383)</b>	<b>(\$38.010)</b>	<b>(\$38.556)</b>	<b>(\$37.628)</b>	<b>(\$37.575)</b>

**MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

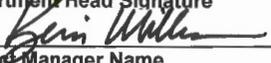
	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Other Operating Revenue	\$21.230	\$10.000	\$10.048	\$10.048	\$10.048	\$10.048
Investment Income	(29.535)	(60.000)	0.000	0.019	0.019	0.019
<b>Total Receipts</b>	<b>(\$8.305)</b>	<b>(\$50.000)</b>	<b>\$10.048</b>	<b>\$10.067</b>	<b>\$10.067</b>	<b>\$10.067</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.000	0.000	0.000	0.000	0.000	0.000
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	(103.234)	(98.390)	(94.297)	(95.835)	(101.596)	(110.779)
Claims	146.576	117.637	118.897	120.428	124.356	132.054
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	10.890	8.000	8.160	8.323	8.490	8.659
<b>Total Non-Labor Expenditures</b>	<b>\$54.232</b>	<b>\$27.247</b>	<b>\$32.760</b>	<b>\$32.916</b>	<b>\$31.250</b>	<b>\$29.934</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other	(\$62.537)	(\$77.247)	(\$22.712)	(\$22.849)	(\$21.183)	(\$19.867)
<b>Total Other Expense Adjustments</b>	<b>(\$62.537)</b>	<b>(\$77.247)</b>	<b>(\$22.712)</b>	<b>(\$22.849)</b>	<b>(\$21.183)</b>	<b>(\$19.867)</b>
<b>Total Expenditures</b>	<b>(\$8.305)</b>	<b>(\$50.000)</b>	<b>\$10.048</b>	<b>\$10.067</b>	<b>\$10.067</b>	<b>\$10.067</b>
<b>Net Cash Balance</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA FIRST MUTUAL TRANSPORTATION ASSURANCE COMPANY**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
Investment Income	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.000	0.000	0.000	0.000	0.000	0.000
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Non-Labor:</b>						
Electric Power	\$0.000	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	15.136	15.298	15.707	16.445	17.708
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.000	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenditures</b>	<b>\$0.000</b>	<b>\$15.136</b>	<b>\$15.298</b>	<b>\$15.707</b>	<b>\$16.445</b>	<b>\$17.708</b>
<b>Other Expenditure Adjustments:</b>						
Other Expense Adjustments	\$62.537	\$77.247	\$22.712	\$22.849	\$21.183	\$19.867
<b>Total Other Expenditure Adjustments</b>	<b>\$62.537</b>	<b>\$77.247</b>	<b>\$22.712</b>	<b>\$22.849</b>	<b>\$21.183</b>	<b>\$19.867</b>
<b>Total Expenditures</b>	<b>\$62.537</b>	<b>\$92.383</b>	<b>\$38.010</b>	<b>\$38.556</b>	<b>\$37.628</b>	<b>\$37.575</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>\$62.537</b>	<b>\$92.383</b>	<b>\$38.010</b>	<b>\$38.556</b>	<b>\$37.628</b>	<b>\$37.575</b>
Depreciation	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 68 Pension Expense Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Environmental Remediation	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$62.537</b>	<b>\$92.383</b>	<b>\$38.010</b>	<b>\$38.556</b>	<b>\$37.628</b>	<b>\$37.575</b>

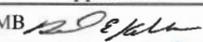
# **New York City Transit**

# Staff Summary

<b>Subject</b> NYCT 2023 Budget and 2023-2026 Financial Plan Adoption
<b>Department</b> Office of the Chief Financial Officer
<b>Department Head Name</b> Kevin Willens, Chief Financial Officer
<b>Department Head Signature</b> 
<b>Project Manager Name</b> David Keller 

<b>Date</b> December 7, 2022
<b>Vendor Name</b> NA
<b>Contract Number</b> NA
<b>Contract Manager Name</b> NA
<b>Table of Contents Ref #</b>

Board Action					
Order	To	Date	Approval	Info	Other
1	TA Committee	12/19/22		X	
2	Finance Committee	12/19/22	X		
3	MTA Board	12/21/22	X		

Internal Approvals			
Order	Approval	Order	Approval
1	OMB 		
2	Financial Liaison 		
3	President 		
4			

**Purpose**

To secure MTA Board adoption of MTA New York City Transit's 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

**Discussion**

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November 2022, and the resources necessary for NYCT to accomplish its fundamental mission. NYCT remains committed to delivering safe, secure, reliable transportation and first-class customer service. NYCT projections do not include the estimated impacts of projected fare increases and MTA consolidated below-the-line adjustments, which are presented as part of MTA consolidated materials.

**Key Initiatives** (Combined July/November Plans)

New Needs requests in the July and November Plans fund several initiatives deemed essential to providing safe and reliable service to customers. These include the following:

- **Eagle Teams for RBS:** establish 11 additional Eagle Teams to perform fare evasion/proof-of-payment activities on regular bus service.
- **Subways Cleaning Initiative:** transition from contracted cleaning and disinfecting of subway stations and subway cars to in-house cleaning workforce.
- **Security Initiatives:** Additional staffing in the Security Command Center to respond to requests for video stemming from Laser Intrusion Detection Sensor System alarms and the formation of a Deployable Camera Unit to collect, retrieve and analyze video from the cameras and ensure their continued operation.
- **Rail Control Center:** Addition of staff to bolster 24/7 operations at the Power Control Center and reorganize service/incidence response and enhanced reporting protocols.
- **Maintenance Management Improvements:** Application of predictive maintenance strategies to signal, bus telematics and on-board bus technology assets.
- **Availability Unit:** Re-establishment of the Unit dedicated to studying employee availability and developing/implementing opportunities for improvement

## **2022 November Forecast-Baseline**

Total Non-reimbursable revenues are projected at \$3,467.7 million, including \$2,946.9 million of farebox revenues. Total Non-reimbursable expenses are projected to be \$9,329.3 million, consisting of labor expenses of \$7,144.4 million and non-labor expenses of \$2,184.9 million. Non-cash depreciation expense is projected at \$2,096.0 million, GASB 75 other post-employment benefit expenses are projected at \$973.0 million, and GASB 68 pension expenses are projected as a credit of \$63.3 million. Projected Reimbursable expenses of \$1,058.0 million are fully offset by capital reimbursements. Total baseline full-time and full-time equivalent positions are 48,627 including 43,850 Non-reimbursable positions and 4,777 Reimbursable positions.

## **2023 Final Proposed Budget-Baseline**

Total Non-reimbursable revenues are projected at \$3,847.6 million, including farebox revenues of \$3,288.7 million. Total Non-reimbursable expenses are projected to be \$9,645.3 million, consisting of labor expenses of \$7,319.2 million and non-labor expenses of \$2,326.1 million. Non-cash depreciation expense is projected at \$2,138.0 million, GASB 75 other post-employment benefit expenses are projected at \$1,001.0 million, and GASB 68 pension expenses are projected as a credit of \$64.5 million. Projected Reimbursable expenses of \$1,265.2 million are fully offset by capital reimbursements. Total end-of-year positions are projected at 49,534 including 44,747 Non-reimbursable positions and 4,787 Reimbursable positions.

## **Impact on Funding**

The 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

## **Recommendation**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023-2026 for MTA New York City Transit and the related authorization to draw down Transit Adjudication Bureau (TAB) receipts and interest consistent with this Final Proposed Budget.

**MTA NEW YORK CITY TRANSIT**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
<i>Farebox Revenue:</i>						
Subway	\$1,717.046	\$2,260.567	\$2,554.085	\$2,639.282	\$2,710.244	\$2,794.178
Bus	553.612	614.790	687.637	711.507	732.841	758.396
Paratransit	15.231	18.923	23.426	24.598	25.827	27.119
Fare Media Liability	<u>60.820</u>	<u>52.595</u>	<u>23.550</u>	<u>19.625</u>	<u>7.850</u>	<u>0.000</u>
Farebox Revenue	\$2,346.709	\$2,946.875	\$3,288.699	\$3,395.012	\$3,476.762	\$3,579.693
<i>Other Operating Revenue:</i>						
Fare Reimbursement	89.066	84.016	84.016	84.016	84.016	84.016
Paratransit Reimbursement	211.288	246.748	276.400	293.111	308.717	326.102
Other	<u>2,963.565</u>	<u>190.060</u>	<u>198.501</u>	<u>202.473</u>	<u>203.105</u>	<u>206.599</u>
Other Operating Revenue	\$3,263.919	\$520.825	\$558.916	\$579.600	\$595.837	\$616.717
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$5,610.628</b>	<b>\$3,467.699</b>	<b>\$3,847.616</b>	<b>\$3,974.612</b>	<b>\$4,072.600</b>	<b>\$4,196.410</b>
<b>Operating Expense</b>						
<i>Labor:</i>						
Payroll	\$3,415.656	\$3,537.347	\$3,791.153	\$3,901.370	\$3,997.664	\$4,085.792
Overtime	<u>626.644</u>	<u>731.692</u>	<u>501.721</u>	<u>474.023</u>	<u>488.279</u>	<u>498.155</u>
Total Salaries and Wages	\$4,042.300	\$4,269.039	\$4,292.875	\$4,375.392	\$4,485.943	\$4,583.947
<i>Health and Welfare</i>	1,003.095	1,017.897	1,174.274	1,265.242	1,357.166	1,456.001
OPEB Current Payments	541.402	553.115	615.887	676.423	742.768	814.452
Pension	932.046	908.727	878.437	814.059	755.028	695.967
Other Fringe Benefits	<u>435.563</u>	<u>609.583</u>	<u>602.815</u>	<u>638.924</u>	<u>682.665</u>	<u>723.879</u>
Total Fringe Benefits	\$2,912.106	\$3,089.322	\$3,271.413	\$3,394.648	\$3,537.627	\$3,690.300
Reimbursable Overhead	(218.091)	(213.993)	(245.103)	(245.079)	(239.217)	(240.073)
<b>Total Labor Expenses</b>	<b>\$6,736.315</b>	<b>\$7,144.368</b>	<b>\$7,319.184</b>	<b>\$7,524.961</b>	<b>\$7,784.353</b>	<b>\$8,034.173</b>
<i>Non-Labor:</i>						
Electric Power	\$275.302	\$367.356	\$403.210	\$375.246	\$378.046	\$387.312
Fuel	98.046	164.390	149.053	133.010	126.478	127.098
Insurance	71.570	74.156	84.288	103.466	114.372	134.157
Claims	230.201	213.082	225.810	230.373	235.028	239.777
Paratransit Service Contracts	345.758	407.284	474.888	504.693	527.291	561.090
Maintenance and Other Operating Contracts	321.721	361.564	331.886	261.460	285.288	261.149
Professional Services Contracts	149.305	161.561	183.827	173.719	161.381	165.100
Materials and Supplies	247.578	322.006	350.032	352.016	351.341	355.303
Other Business Expenses	86.087	113.518	123.156	115.499	119.084	119.146
<b>Total Non-Labor Expenses</b>	<b>\$1,825.568</b>	<b>\$2,184.919</b>	<b>\$2,326.149</b>	<b>\$2,249.482</b>	<b>\$2,298.309</b>	<b>\$2,350.131</b>
<i>Other Expense Adjustments:</i>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$8,561.883</b>	<b>\$9,329.286</b>	<b>\$9,645.333</b>	<b>\$9,774.443</b>	<b>\$10,082.662</b>	<b>\$10,384.305</b>
Depreciation	\$2,098.700	\$2,096.000	\$2,138.000	\$2,181.000	\$2,225.000	\$2,269.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	669.195	973.000	1,001.000	989.000	973.000	954.000
GASB 68 Pension Expense Adjustment	(860.153)	(63.281)	(64.547)	(65.838)	(67.154)	(68.498)
Environmental Remediation	35.227	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$10,504.852</b>	<b>\$12,335.005</b>	<b>\$12,719.786</b>	<b>\$12,878.606</b>	<b>\$13,213.508</b>	<b>\$13,538.807</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$4,894.224)</b>	<b>(\$8,867.306)</b>	<b>(\$8,872.171)</b>	<b>(\$8,903.994)</b>	<b>(\$9,140.908)</b>	<b>(\$9,342.397)</b>

**MTA NEW YORK CITY TRANSIT**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	1,057.193	1,057.953	1,265.219	1,255.037	1,237.913	1,242.321
<b>Total Revenues</b>	<b>\$1,057.193</b>	<b>\$1,057.953</b>	<b>\$1,265.219</b>	<b>\$1,255.037</b>	<b>\$1,237.913</b>	<b>\$1,242.321</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$398.280	\$374.300	\$510.125	\$501.323	\$493.379	\$494.803
Overtime	<u>108.258</u>	<u>123.905</u>	<u>127.255</u>	<u>130.275</u>	<u>131.781</u>	<u>133.857</u>
Total Salaries and Wages	\$506.538	\$498.205	\$637.381	\$631.598	\$625.160	\$628.660
Health and Welfare	21.001	20.278	24.851	26.289	27.448	28.732
OPEB Current Payments	12.414	15.596	16.305	17.240	18.228	19.219
Pension	46.629	39.344	35.924	32.818	30.084	27.561
Other Fringe Benefits	<u>165.163</u>	<u>153.556</u>	<u>203.673</u>	<u>199.982</u>	<u>195.745</u>	<u>196.045</u>
Total Fringe Benefits	\$245.207	\$228.775	\$280.753	\$276.329	\$271.505	\$271.558
Reimbursable Overhead	218.091	213.993	245.103	245.079	239.217	240.073
<b>Total Labor Expenses</b>	<b>\$969.835</b>	<b>\$940.973</b>	<b>\$1,163.237</b>	<b>\$1,153.006</b>	<b>\$1,135.882</b>	<b>\$1,140.291</b>
<b>Non-Labor:</b>						
Electric Power	\$0.305	\$0.252	\$0.252	\$0.252	\$0.252	\$0.252
Fuel	0.000	0.198	0.198	0.198	0.198	0.198
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	42.946	40.341	35.119	36.006	36.006	36.006
Professional Services Contracts	11.732	19.529	10.214	9.714	9.714	9.714
Materials and Supplies	36.777	55.642	56.680	56.342	56.342	56.342
Other Business Expenses	(4.402)	1.019	(0.481)	(0.481)	(0.481)	(0.481)
<b>Total Non-Labor Expenses</b>	<b>\$87.357</b>	<b>\$116.980</b>	<b>\$101.982</b>	<b>\$102.031</b>	<b>\$102.031</b>	<b>\$102.031</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$1,057.193</b>	<b>\$1,057.953</b>	<b>\$1,265.219</b>	<b>\$1,255.037</b>	<b>\$1,237.913</b>	<b>\$1,242.321</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA NEW YORK CITY TRANSIT**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable / Reimbursable</u></b>						
<b>Operating Revenue</b>						
<i>Farebox Revenue:</i>						
Subway	\$1,717.046	\$2,260.567	\$2,554.085	\$2,639.282	\$2,710.244	\$2,794.178
Bus	553.612	614.790	687.637	711.507	732.841	758.396
Paratransit	15.231	18.923	23.426	24.598	25.827	27.119
Fare Media Liability	<u>60.820</u>	<u>52.595</u>	<u>23.550</u>	<u>19.625</u>	<u>7.850</u>	<u>0.000</u>
Farebox Revenue	\$2,346.709	\$2,946.875	\$3,288.699	\$3,395.012	\$3,476.762	\$3,579.693
<i>Other Operating Revenue:</i>						
Fare Reimbursement	89.066	84.016	84.016	84.016	84.016	84.016
Paratransit Reimbursement	211.288	246.748	276.400	293.111	308.717	326.102
Other	<u>2,963.565</u>	<u>190.060</u>	<u>198.501</u>	<u>202.473</u>	<u>203.105</u>	<u>206.599</u>
Other Operating Revenue	\$3,263.919	\$520.825	\$558.916	\$579.600	\$595.837	\$616.717
Capital and Other Reimbursements	1,057.193	1,057.953	1,265.219	1,255.037	1,237.913	1,242.321
<b>Total Revenues</b>	<b>\$6,667.821</b>	<b>\$4,525.652</b>	<b>\$5,112.834</b>	<b>\$5,229.648</b>	<b>\$5,310.512</b>	<b>\$5,438.731</b>
<b>Operating Expense</b>						
<i>Labor:</i>						
Payroll	\$3,813.936	\$3,911.648	\$4,301.278	\$4,402.693	\$4,491.042	\$4,580.595
Overtime	<u>734.902</u>	<u>855.597</u>	<u>628.977</u>	<u>604.298</u>	<u>620.060</u>	<u>632.012</u>
Total Salaries and Wages	\$4,548.838	\$4,767.244	\$4,930.255	\$5,006.991	\$5,111.103	\$5,212.607
<i>Health and Welfare</i>						
OPEB Current Payments	1,024.096	1,038.175	1,199.125	1,291.531	1,384.615	1,484.733
Pension	553.816	568.711	632.192	693.663	760.997	833.671
Other Fringe Benefits	978.675	948.071	914.361	846.877	785.112	723.528
Total Fringe Benefits	<u>600.726</u>	<u>763.139</u>	<u>806.488</u>	<u>838.906</u>	<u>878.409</u>	<u>919.925</u>
Reimbursable Overhead	\$3,157.313	\$3,318.097	\$3,552.166	\$3,670.977	\$3,809.133	\$3,961.857
Total Labor Expenses	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$7,706.151</b>	<b>\$8,085.341</b>	<b>\$8,482.421</b>	<b>\$8,677.967</b>	<b>\$8,920.235</b>	<b>\$9,174.464</b>
<i>Non-Labor:</i>						
Electric Power	\$275.607	\$367.608	\$403.462	\$375.498	\$378.298	\$387.564
Fuel	98.046	164.588	149.251	133.208	126.676	127.296
Insurance	71.570	74.156	84.288	103.466	114.372	134.157
Claims	230.201	213.082	225.810	230.373	235.028	239.777
Paratransit Service Contracts	345.758	407.284	474.888	504.693	527.291	561.090
Maintenance and Other Operating Contracts	364.667	401.905	367.005	297.466	321.294	297.155
Professional Services Contracts	161.036	181.090	194.041	183.433	171.095	174.814
Materials and Supplies	284.354	377.648	406.712	408.358	407.683	411.644
Other Business Expenses	81.685	114.537	122.675	115.018	118.603	118.665
<b>Total Non-Labor Expenses</b>	<b>\$1,912.925</b>	<b>\$2,301.899</b>	<b>\$2,428.130</b>	<b>\$2,351.513</b>	<b>\$2,400.339</b>	<b>\$2,452.162</b>
<i>Other Expense Adjustments:</i>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$9,619.076</b>	<b>\$10,387.239</b>	<b>\$10,910.552</b>	<b>\$11,029.480</b>	<b>\$11,320.575</b>	<b>\$11,626.626</b>
Depreciation	\$2,098.700	\$2,096.000	\$2,138.000	\$2,181.000	\$2,225.000	\$2,269.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	669.195	973.000	1,001.000	989.000	973.000	954.000
GASB 68 Pension Expense Adjustment	(860.153)	(63.281)	(64.547)	(65.838)	(67.154)	(68.498)
Environmental Remediation	35.227	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$11,562.045</b>	<b>\$13,392.958</b>	<b>\$13,985.005</b>	<b>\$14,133.642</b>	<b>\$14,451.420</b>	<b>\$14,781.128</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$4,894.224)</b>	<b>(\$8,867.306)</b>	<b>(\$8,872.171)</b>	<b>(\$8,903.994)</b>	<b>(\$9,140.908)</b>	<b>(\$9,342.397)</b>

**MTA NEW YORK CITY TRANSIT**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Farebox Revenue	\$2,386.676	\$2,947.075	\$3,288.899	\$3,395.212	\$3,476.962	\$3,579.893
<i>Other Operating Revenue:</i>						
Fare Reimbursement	117.902	100.180	54.016	84.016	84.016	84.016
Paratransit Reimbursement	183.417	250.265	276.194	292.890	308.629	326.017
Other Revenue	<u>2,405.078</u>	<u>516.790</u>	<u>57.999</u>	<u>59.730</u>	<u>57.718</u>	<u>58.515</u>
Other Operating Revenue	2,706.397	867.236	388.209	436.637	450.362	468.549
Capital and Other Reimbursements	970.376	1,315.833	1,221.516	1,256.640	1,240.963	1,240.885
<b>Total Receipts</b>	<b>\$6,063.449</b>	<b>\$5,130.144</b>	<b>\$4,898.625</b>	<b>\$5,088.488</b>	<b>\$5,168.288</b>	<b>\$5,289.326</b>
<b>Expenditures</b>						
<i>Labor:</i>						
Payroll	\$3,745.788	\$3,887.259	\$4,319.652	\$4,372.314	\$4,607.222	\$4,543.283
Overtime	<u>734.902</u>	<u>855.597</u>	<u>628.977</u>	<u>604.298</u>	<u>620.060</u>	<u>632.012</u>
Total Salaries & Wages	\$4,480.690	\$4,742.855	\$4,948.628	\$4,976.612	\$5,227.282	\$5,175.295
Health and Welfare	1,002.534	1,029.323	1,186.385	1,277.835	1,369.892	1,468.905
OPEB Current Payments	553.816	568.711	632.192	693.663	760.997	833.671
Pension	979.825	968.071	914.361	846.877	785.112	723.528
Other Fringe Benefits	<u>625.781</u>	<u>668.431</u>	<u>605.702</u>	<u>620.247</u>	<u>655.597</u>	<u>669.395</u>
Total Fringe Benefits	\$3,161.956	\$3,234.537	\$3,338.640	\$3,438.621	\$3,571.598	\$3,695.500
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$7,642.646</b>	<b>\$7,977.392</b>	<b>\$8,287.268</b>	<b>\$8,415.233</b>	<b>\$8,798.879</b>	<b>\$8,870.794</b>
<i>Non-Labor:</i>						
Electric Power	\$280.095	\$378.530	\$414.384	\$386.420	\$389.220	\$398.486
Fuel	92.084	164.588	149.251	133.208	126.676	127.296
Insurance	71.651	82.519	88.635	103.623	124.875	142.964
Claims	72.208	152.942	144.826	149.389	154.044	158.793
Paratransit Service Contracts	343.728	405.284	472.888	502.693	525.291	559.090
Maintenance and Other Operating Contracts	349.605	415.099	374.199	304.660	328.488	304.349
Professional Services Contracts	144.381	175.090	185.041	174.433	162.095	165.814
Materials and Supplies	307.154	376.148	405.212	406.858	406.183	410.144
Other Business Expenses	76.686	114.537	122.675	115.018	118.603	118.665
<b>Total Non-Labor Expenditures</b>	<b>\$1,737.592</b>	<b>\$2,264.738</b>	<b>\$2,357.109</b>	<b>\$2,276.302</b>	<b>\$2,335.474</b>	<b>\$2,385.601</b>
<i>Other Expenditure Adjustments:</i>						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$9,380.238</b>	<b>\$10,242.130</b>	<b>\$10,644.378</b>	<b>\$10,691.535</b>	<b>\$11,134.354</b>	<b>\$11,256.395</b>
<b>Net Cash Balance</b>	<b>(\$3,316.789)</b>	<b>(\$5,111.986)</b>	<b>(\$5,745.753)</b>	<b>(\$5,603.047)</b>	<b>(\$5,966.066)</b>	<b>(\$5,967.069)</b>

**MTA NEW YORK CITY TRANSIT**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	\$39.967	\$0.200	\$0.200	\$0.200	\$0.200	\$0.200
<i>Other Operating Revenue:</i>						
Fare Reimbursement	28.836	16.164	(30.000)	0.000	0.000	0.000
Paratransit Reimbursement	0.748	3.517	(0.206)	(0.221)	(0.088)	(0.085)
Other Revenue	<u>(587.106)</u>	<u>326.730</u>	<u>(140.501)</u>	<u>(142.743)</u>	<u>(145.387)</u>	<u>(148.084)</u>
Other Operating Revenue	(\$557.522)	\$346.411	(\$170.707)	(\$142.963)	(\$145.475)	(\$148.169)
Capital and Other Reimbursements	(86.817)	257.880	(43.702)	1.603	3.050	(1.436)
<b>Total Receipts</b>	<b>(\$604.372)</b>	<b>\$604.491</b>	<b>(\$214.209)</b>	<b>(\$141.160)</b>	<b>(\$142.225)</b>	<b>(\$149.405)</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$68.148	\$24.389	(\$18.373)	\$30.379	(\$116.179)	\$37.312
Overtime	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>	<u>0.000</u>
Total Salaries and Wages	\$68.148	\$24.389	(\$18.373)	\$30.379	(\$116.179)	\$37.312
Health and Welfare	21.562	8.852	12.741	13.696	14.723	15.828
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	(1.150)	(20.000)	0.000	0.000	0.000	0.000
Other Fringe Benefits	<u>(25.055)</u>	<u>94.708</u>	<u>200.786</u>	<u>218.659</u>	<u>222.812</u>	<u>250.529</u>
Total Fringe Benefits	(\$4.643)	\$83.560	\$213.526	\$232.355	\$237.535	\$266.357
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$63.505</b>	<b>\$107.948</b>	<b>\$195.153</b>	<b>\$262.734</b>	<b>\$121.356</b>	<b>\$303.669</b>
<b>Non-Labor:</b>						
Electric Power	(\$4.488)	(\$10.922)	(10.922)	(\$10.922)	(\$10.922)	(\$10.922)
Fuel	5.962	0.000	0.000	0.000	0.000	0.000
Insurance	(0.081)	(8.363)	(4.347)	(0.157)	(10.503)	(8.807)
Claims	157.993	60.140	80.984	80.984	80.984	80.984
Paratransit Service Contracts	2.030	2.000	2.000	2.000	2.000	2.000
Maintenance and Other Operating Contracts	15.062	(13.194)	(7.194)	(7.194)	(7.194)	(7.194)
Professional Services Contracts	16.655	6.000	9.000	9.000	9.000	9.000
Materials and Supplies	(22.800)	1.500	1.500	1.500	1.500	1.500
Other Business Expenses	4.999	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenditures</b>	<b>\$175.333</b>	<b>\$37.161</b>	<b>\$71.021</b>	<b>\$75.211</b>	<b>\$64.865</b>	<b>\$66.561</b>
<b>Other Expenditure Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expenditure Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$238.838</b>	<b>\$145.109</b>	<b>\$266.174</b>	<b>\$337.945</b>	<b>\$186.221</b>	<b>\$370.230</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>(\$365.534)</b>	<b>\$749.601</b>	<b>\$51.965</b>	<b>\$196.785</b>	<b>\$43.997</b>	<b>\$220.826</b>
Depreciation	\$2,098.700	\$2,096.000	\$2,138.000	\$2,181.000	\$2,225.000	\$2,269.000
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	669.195	973.000	1,001.000	989.000	973.000	954.000
GASB 68 Pension Expense Adjustment	(860.153)	(63.281)	(64.547)	(65.838)	(67.154)	(68.498)
Environmental Remediation	35.227	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$1,577.435</b>	<b>\$3,755.320</b>	<b>\$3,126.418</b>	<b>\$3,300.947</b>	<b>\$3,174.842</b>	<b>\$3,375.328</b>

**MTA NEW YORK CITY TRANSIT**  
**November Financial Plan 2023 - 2026**  
**Ridership (Utilization) and Revenue**  
(in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
--	----------------	------------------------------	-------------------------------------	------	------	------

**RIDERSHIP**

Subway	759.977	1,006.223	1,135.477	1,233.749	1,270.619	1,309.728
Bus	311.894	346.417	385.801	415.292	428.913	443.536
Paratransit	7.813	9.244	10.918	11.464	12.037	12.639
<b>Total Ridership</b>	<b>1,079.683</b>	<b>1,361.883</b>	<b>1,532.197</b>	<b>1,660.505</b>	<b>1,711.570</b>	<b>1,765.903</b>

**FAREBOX REVENUE (Excluding fare media liability)**

Subway	\$1,717.046	\$2,260.567	\$2,554.085	\$2,639.282	\$2,710.244	\$2,794.178
Bus	553.612	614.790	687.637	711.507	732.841	758.396
Paratransit	15.231	18.923	23.426	24.598	25.827	27.119
<b>Total Revenue</b>	<b>\$2,285.889</b>	<b>\$2,894.280</b>	<b>\$3,265.149</b>	<b>\$3,375.387</b>	<b>\$3,468.912</b>	<b>\$3,579.693</b>

**MTA New York City Transit**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Department**  
**Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents**

	2021 Actual	2022 November Forecast	2023 Final Proposed Budget	2024	2025	2026
<b>Administration</b>						
Office of the President	7	14	14	14	14	14
Law	216	245	245	245	245	245
Office of the EVP	19	21	18	18	18	18
Human Resources	98	122	122	122	122	122
EEO	5	11	11	11	11	11
Office of Management and Budget	27	32	32	32	32	32
Strategy & Customer Experience	157	166	165	165	165	165
Non-Departmental	-	(10)	-	-	-	-
Labor Relations	74	89	89	89	89	89
Office of People & Business Transformation	17	13	13	13	13	13
Materiel	185	151	150	150	150	146
Controller	98	109	108	108	109	109
<b>Total Administration</b>	<b>903</b>	<b>965</b>	<b>968</b>	<b>968</b>	<b>969</b>	<b>965</b>
<b>Operations</b>						
Subways Service Delivery	7,951	8,331	8,423	8,423	8,396	8,391
Subways Operation Support /Admin	420	420	420	420	420	420
Subways Stations	2,188	2,317	2,358	2,358	2,358	2,358
<b>Subtotal - Subways</b>	<b>10,559</b>	<b>11,068</b>	<b>11,201</b>	<b>11,201</b>	<b>11,174</b>	<b>11,169</b>
Buses	10,933	11,106	11,333	11,325	11,325	11,325
Paratransit	171	190	192	192	192	192
Operations Planning	284	359	364	364	364	360
Revenue Control	514	542	545	545	545	545
Non-Departmental	-	-	-	-	-	-
<b>Total Operations</b>	<b>22,461</b>	<b>23,264</b>	<b>23,635</b>	<b>23,627</b>	<b>23,600</b>	<b>23,591</b>
<b>Maintenance</b>						
Subways Operation Support /Admin	87	117	121	98	98	93
Subways Engineering	312	346	355	332	307	282
Subways Car Equipment	4,486	5,033	5,117	5,288	5,399	5,433
Subways Infrastructure	1,771	1,874	1,922	1,918	1,847	1,845
Subways Elevator & Escalators	461	486	477	477	468	468
Subways Stations	3,036	3,511	3,606	3,591	3,591	3,591
Subways Track	2,821	3,200	3,312	3,312	3,312	3,312
Subways Power	603	644	649	619	608	597
Subways Signals	1,648	1,708	1,720	1,720	1,702	1,702
Subways Electronics Maintenance	1,395	1,579	1,621	1,526	1,514	1,514
<b>Subtotal - Subways</b>	<b>16,620</b>	<b>18,497</b>	<b>18,903</b>	<b>18,884</b>	<b>18,849</b>	<b>18,840</b>
Buses	3,291	3,419	3,488	3,448	3,440	3,425
Supply Logistics	504	523	523	523	523	523
System Safety	71	84	85	85	85	85
OHS	70	80	80	80	80	80
Non-Departmental	-	(114)	(116)	(122)	(97)	(97)
<b>Total Maintenance</b>	<b>20,556</b>	<b>22,489</b>	<b>22,963</b>	<b>22,898</b>	<b>22,880</b>	<b>22,856</b>
<b>Engineering/Capital</b>						
Construction & Development	1,016	1,174	1,149	1,149	1,149	1,149
Matrixed C & D Support	21	91	91	91	91	91
<b>Total Engineering/Capital</b>	<b>1,037</b>	<b>1,265</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>
<b>Public Safety</b>						
Security	601	644	728	728	728	728
<b>Total Public Safety</b>	<b>601</b>	<b>644</b>	<b>728</b>	<b>728</b>	<b>728</b>	<b>728</b>
<b>Total Baseline Positions</b>						
	<b>45,558</b>	<b>48,627</b>	<b>49,534</b>	<b>49,461</b>	<b>49,417</b>	<b>49,380</b>
Non-Reimbursable	41,855	43,850	44,747	44,864	45,013	45,057
Reimbursable	3,703	4,777	4,787	4,597	4,404	4,323
Total Full-Time	45,454	48,464	49,374	49,301	49,257	49,220
Total Full-Time Equivalents	104	163	160	160	160	160

**MTA NEW YORK CITY TRANSIT**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Occupational Group**  
**Non-Reimbursable and Reimbursable**

FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	297	320	321	321	321	321
Professional/Technical/Clerical	593	621	623	623	624	620
Operational Hourlies	13	24	24	24	24	24
<b>Total Administration Headcount</b>	<b>903</b>	<b>965</b>	<b>968</b>	<b>968</b>	<b>969</b>	<b>965</b>
<b>Operations</b>						
Managers/Supervisors	2,642	2,882	2,883	2,875	2,869	2,862
Professional/Technical/Clerical	426	475	473	473	473	471
Operational Hourlies	19,393	19,907	20,279	20,279	20,258	20,258
<b>Total Operations Headcount</b>	<b>22,461</b>	<b>23,264</b>	<b>23,635</b>	<b>23,627</b>	<b>23,600</b>	<b>23,591</b>
<b>Maintenance</b>						
Managers/Supervisors	3,666	4,117	4,193	4,140	4,115	4,097
Professional/Technical/Clerical	810	1,010	1,035	998	946	917
Operational Hourlies	16,080	17,362	17,735	17,760	17,819	17,842
<b>Total Maintenance Headcount</b>	<b>20,556</b>	<b>22,489</b>	<b>22,963</b>	<b>22,898</b>	<b>22,880</b>	<b>22,856</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	258	330	313	313	313	313
Professional/Technical/Clerical	777	933	925	925	925	925
Operational Hourlies	2	2	2	2	2	2
<b>Total Engineering Headcount</b>	<b>1,037</b>	<b>1,265</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>	<b>1,240</b>
<b>Public Safety</b>						
Managers/Supervisors	237	277	355	351	351	351
Professional/Technical/Clerical	37	33	41	42	42	42
Operational Hourlies	327	334	332	335	335	335
<b>Total Public Safety Headcount</b>	<b>601</b>	<b>644</b>	<b>728</b>	<b>728</b>	<b>728</b>	<b>728</b>
<b>Total Positions</b>						
Managers/Supervisors	7,100	7,926	8,065	8,000	7,969	7,944
Professional/Technical/ Clerical	2,643	3,072	3,096	3,060	3,009	2,974
Operational Hourlies	35,815	37,629	38,372	38,400	38,438	38,461
<b>Total Positions</b>	<b>45,558</b>	<b>48,627</b>	<b>49,534</b>	<b>49,461</b>	<b>49,417</b>	<b>49,380</b>

**MTA Bus Company**

# Staff Summary

<b>Subject</b> MTA Bus 2023 Budget and 2023-2026 Financial Plan Adoption
<b>Department</b> Office of the Chief Financial Officer
<b>Department Head Name</b> Kevin Willens, Chief Financial Officer
<b>Department Head Signature</b> 
<b>Project Manager Name</b> David Keller 

<b>Date</b> December 7, 2022
<b>Vendor Name</b> NA
<b>Contract Number</b> NA
<b>Contract Manager Name</b> NA
<b>Table of Contents Ref #</b>

Board Action					
Order	To	Date	Approval	Info	Other
1	TA Committee	12/19/22		X	
2	Finance Committee	12/19/22	X		
3	MTA Board	12/21/22	X		

Internal Approvals			
Order	Approval	Order	Approval
1	OMB 		
2	Financial Liaison 		
3	President 		

**Purpose**

To secure MTA Board adoption of MTA Bus Company’s 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

**Discussion**

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November 2022, provides sufficient funding to support MTA Bus Company’s planned service levels, as well as MTA’s commitment to provide safe, secure, reliable, and cost-efficient transportation service to the metropolitan New York region. The MTA Bus projections do not include the estimated impacts of projected fare increases and MTA consolidated below-the-line adjustments, which are presented as part of MTA consolidated materials. The MTA is reimbursed by the City of New York for the operating deficits of MTA Bus Company.

The 2023 Final Proposed Budget includes funding for new and enhanced investments as follows:

**Key Initiatives**

- MTA Bus continues to focus and identify opportunities to maximize efficiency and minimize costs. Farebox revenues are projected to increase from 2022 resulting from more favorable ridership projections than previously forecasted.
- Construction of the New Jamaica Terminal – The budget contains allocation of the new Jamaica Terminal and additional rent and pass-through expenses.
- Automated Bus Lane Enforcement (ABLE) – Operating costs associated with the Automated Bus Lane Enforcement program.
- OMNY Hosting Fee – Credit card hosting fees to support the OMNY fare system.
- Training School Trainers – New staffing to support additional training and certification needs.

## **2022 November Forecast - Baseline**

Total Non-reimbursable operating revenues are budgeted at \$191.6 million, including farebox revenues of \$156.3 million and \$35.3 million of Other operating revenue. Total Non-reimbursable expenses before depreciation and GASB adjustments are budgeted to be \$964.9 million, consisting of labor expenses of \$678.0 million and non-labor expenses of \$286.9 million. Non-cash depreciation expense is projected at \$56.2 million, GASB 75 OPEB expense adjustment is projected at \$80.0 million and GASB 68 Pension expense adjustment is projected at \$45.6 million. Projected Reimbursable expenses of \$7.0 million are fully offset by capital reimbursements.

Total end-of-year positions are projected at 4,014 consisting of 3,976 Non-reimbursable positions and 38 Reimbursable positions.

## **2023 Final Proposed Budget - Baseline**

Total Non-reimbursable operating revenues are budgeted at \$420.6 million, including farebox revenues of \$170.7 million and \$249.9 million of Other operating revenue. Total Non-reimbursable expenses before depreciation and GASB adjustments are budgeted to be \$981.0 million, consisting of labor expenses of \$691.3 million and non-labor expenses of \$289.7 million. Non-cash depreciation expense is projected at \$56.2 million, GASB 75 OPEB expense adjustment is projected at \$89.6 million and GASB 68 Pension expense adjustment is projected at \$54.0 million. Projected reimbursable expenses of \$7.1 million are fully offset by capital reimbursements.

Total end-of-year positions are projected at 3,906 consisting of 3,868 non-reimbursable positions and 38 reimbursable positions.

## **Impact on Funding**

The 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

## **Recommendation**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026 for MTA Bus Company.

**MTA BUS COMPANY**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$140.164	\$156.300	\$170.684	\$172.348	\$177.954	\$184.099
Other Operating Revenue	315.114	35.254	249.906	273.368	68.760	23.018
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$455.278</b>	<b>\$191.555</b>	<b>\$420.590</b>	<b>\$445.716</b>	<b>\$246.714</b>	<b>\$207.117</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$303.619	\$314.872	\$317.598	\$326.023	\$332.165	\$338.719
Overtime	86.277	98.196	100.812	102.472	104.183	106.209
Health and Welfare	91.476	95.295	99.974	104.697	109.660	114.835
OPEB Current Payments	27.939	33.143	34.722	36.324	37.983	39.737
Pension	61.629	61.614	62.778	62.098	62.463	62.399
Other Fringe Benefits	66.730	75.851	76.348	77.325	78.080	78.930
Reimbursable Overhead	(2.627)	(0.935)	(0.932)	(0.930)	(0.928)	(0.926)
<b>Total Labor Expenses</b>	<b>\$635.044</b>	<b>\$678.036</b>	<b>\$691.299</b>	<b>\$708.010</b>	<b>\$723.606</b>	<b>\$739.904</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$2.139	\$2.264	\$2.258	\$2.088	\$2.100	\$2.147
Fuel	23.657	42.312	35.914	31.881	30.322	30.586
Insurance	5.212	7.314	8.472	10.168	12.583	14.664
Claims	40.094	77.992	79.909	81.829	83.710	83.994
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	28.960	44.025	45.328	45.848	45.706	45.964
Professional Services Contracts	26.954	46.125	47.639	47.758	48.057	47.951
Materials and Supplies	37.990	61.478	63.555	62.863	64.462	65.151
Other Business Expenses	4.258	5.360	6.644	6.700	6.770	6.775
<b>Total Non-Labor Expenses</b>	<b>\$169.263</b>	<b>\$286.870</b>	<b>\$289.719</b>	<b>\$289.136</b>	<b>\$293.711</b>	<b>\$297.232</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$804.307</b>	<b>\$964.906</b>	<b>\$981.018</b>	<b>\$997.146</b>	<b>\$1,017.317</b>	<b>\$1,037.136</b>
Depreciation	\$47.062	\$56.163	\$56.163	\$56.163	\$56.163	\$56.163
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	40.083	80.000	89.600	92.396	95.361	98.534
GASB 68 Pension Expense Adjustment	(10.425)	45.600	54.000	40.100	49.800	49.400
Environmental Remediation	0.011	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$881.039</b>	<b>\$1,146.668</b>	<b>\$1,180.780</b>	<b>\$1,185.805</b>	<b>\$1,218.641</b>	<b>\$1,241.232</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$425.761)</b>	<b>(\$955.114)</b>	<b>(\$760.191)</b>	<b>(\$740.089)</b>	<b>(\$971.927)</b>	<b>(\$1,034.116)</b>

**MTA BUS COMPANY**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	6.670	6.993	7.058	7.126	7.194	7.265
<b>Total Revenues</b>	<b>\$6.670</b>	<b>\$6.993</b>	<b>\$7.058</b>	<b>\$7.126</b>	<b>\$7.194</b>	<b>\$7.265</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$3.539	\$3.471	\$3.540	\$3.611	\$3.683	\$3.757
Overtime	0.197	0.000	0.000	0.000	0.000	0.000
Health and Welfare	0.000	1.417	1.416	1.415	1.414	1.413
OPEB Current Payments	0.000	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.139	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	2.796	0.935	0.932	0.930	0.928	0.926
<b>Total Labor Expenses</b>	<b>\$6.670</b>	<b>\$5.823</b>	<b>\$5.888</b>	<b>\$5.957</b>	<b>\$6.025</b>	<b>\$6.096</b>
<b>Non-Labor:</b>						
Electric Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.252	0.252	0.252	0.252	0.252
Professional Services Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.000	0.918	0.918	0.918	0.918	0.918
Other Business Expenses	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenses</b>	<b>\$0.000</b>	<b>\$1.170</b>	<b>\$1.170</b>	<b>\$1.170</b>	<b>\$1.170</b>	<b>\$1.170</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$6.670</b>	<b>\$6.993</b>	<b>\$7.058</b>	<b>\$7.127</b>	<b>\$7.195</b>	<b>\$7.266</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA BUS COMPANY**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable / Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$140.164	\$156.300	\$170.684	\$172.348	\$177.954	\$184.099
Other Operating Revenue	315.114	35.254	249.906	273.368	68.760	23.018
Capital and Other Reimbursements	6.670	6.993	7.058	7.126	7.194	7.265
<b>Total Revenues</b>	<b>\$461.949</b>	<b>\$198.548</b>	<b>\$427.648</b>	<b>\$452.842</b>	<b>\$253.908</b>	<b>\$214.382</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$307.158	\$318.343	\$321.138	\$329.634	\$335.848	\$342.476
Overtime	86.474	98.196	100.812	102.472	104.183	106.209
Health and Welfare	91.476	96.713	101.390	106.113	111.074	116.249
OPEB Current Payments	27.939	33.143	34.722	36.324	37.983	39.737
Pension	61.629	61.614	62.778	62.098	62.463	62.399
Other Fringe Benefits	66.868	75.851	76.348	77.325	78.080	78.930
Reimbursable Overhead	0.169	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$641.714</b>	<b>\$683.859</b>	<b>\$697.187</b>	<b>\$713.967</b>	<b>\$729.631</b>	<b>\$746.000</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$2.139	\$2.264	\$2.258	\$2.088	\$2.100	\$2.147
Fuel	23.657	42.312	35.914	31.881	30.322	30.586
Insurance	5.212	7.314	8.472	10.168	12.583	14.664
Claims	40.094	77.992	79.909	81.829	83.710	83.994
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	28.960	44.277	45.580	46.100	45.958	46.216
Professional Services Contracts	26.954	46.125	47.639	47.758	48.057	47.951
Materials and Supplies	37.990	62.396	64.473	63.781	65.380	66.069
Other Business Expenses	4.258	5.360	6.644	6.700	6.770	6.775
<b>Total Non-Labor Expenses</b>	<b>\$169.263</b>	<b>\$288.040</b>	<b>\$290.889</b>	<b>\$290.306</b>	<b>\$294.881</b>	<b>\$298.402</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$810.978</b>	<b>\$971.899</b>	<b>\$988.076</b>	<b>\$1,004.273</b>	<b>\$1,024.512</b>	<b>\$1,044.402</b>
Depreciation	\$47.062	\$56.163	\$56.163	\$56.163	\$56.163	\$56.163
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	40.083	80.000	89.600	92.396	95.361	98.534
GASB 68 Pension Expense Adjustment	(10.425)	45.600	54.000	40.100	49.800	49.400
Environmental Remediation	0.011	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$887.709</b>	<b>\$1,153.662</b>	<b>\$1,187.839</b>	<b>\$1,192.932</b>	<b>\$1,225.835</b>	<b>\$1,248.498</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$425.761)</b>	<b>(\$955.114)</b>	<b>(\$760.191)</b>	<b>(\$740.090)</b>	<b>(\$971.927)</b>	<b>(\$1,034.116)</b>

**MTA BUS COMPANY**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Farebox Revenue	\$137.424	\$156.300	\$170.684	\$172.348	\$177.954	\$184.099
Other Operating Revenue	267.610	82.607	249.906	273.368	68.759	23.017
Capital and Other Reimbursements	6.168	6.993	7.058	7.126	7.194	7.265
<b>Total Receipts</b>	<b>\$411.202</b>	<b>\$245.901</b>	<b>\$427.648</b>	<b>\$452.842</b>	<b>\$253.908</b>	<b>\$214.382</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$295.118	\$317.924	\$320.719	\$329.215	\$335.429	\$342.057
Overtime	86.474	98.196	100.812	102.473	104.184	106.209
Health and Welfare	93.964	96.713	101.391	106.113	111.074	116.249
OPEB Current Payments	24.957	34.757	34.722	36.324	37.983	39.737
Pension	59.630	62.432	62.596	61.917	62.282	62.218
Other Fringe Benefits	67.102	61.667	61.164	62.141	62.895	63.746
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$627.245</b>	<b>\$671.690</b>	<b>\$681.403</b>	<b>\$698.182</b>	<b>\$713.847</b>	<b>\$730.216</b>
<b>Non-Labor:</b>						
Electric Power	\$2.100	\$2.264	\$2.258	\$2.088	\$2.100	\$2.147
Fuel	22.882	42.312	35.914	31.882	30.322	30.587
Insurance	5.379	7.314	8.471	10.168	12.583	14.663
Claims	10.999	37.878	38.915	39.954	40.974	41.202
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	27.995	49.277	45.581	46.100	45.958	46.216
Professional Services Contracts	27.990	80.645	47.639	47.759	48.058	47.952
Materials and Supplies	39.653	67.896	64.473	63.781	65.380	66.068
Other Business Expenses	3.469	5.860	6.644	6.701	6.771	6.775
<b>Total Non-Labor Expenditures</b>	<b>\$140.467</b>	<b>\$293.446</b>	<b>\$249.895</b>	<b>\$248.432</b>	<b>\$252.146</b>	<b>\$255.610</b>
<b>Other Expenditure Adjustments:</b>						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$767.712</b>	<b>\$965.135</b>	<b>\$931.298</b>	<b>\$946.614</b>	<b>\$965.993</b>	<b>\$985.826</b>
<b>Net Cash Balance</b>	<b>(\$356.510)</b>	<b>(\$719.235)</b>	<b>(\$503.651)</b>	<b>(\$493.773)</b>	<b>(\$712.085)</b>	<b>(\$771.444)</b>

**MTA BUS COMPANY**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	(\$2.740)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	(\$47.504)	\$47.353	\$0.000	\$0.000	\$0.000	\$0.000
Capital and Other Reimbursements	(0.502)	0.000	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>(\$50.747)</b>	<b>\$47.353</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$12.040	\$0.419	\$0.419	\$0.419	\$0.419	\$0.419
Overtime	0.000	0.000	0.000	0.000	0.000	0.000
Health and Welfare	(2.488)	(0.001)	(0.001)	(0.001)	(0.001)	(0.001)
OPEB Current Payments	2.982	(1.614)	0.000	0.000	0.000	0.000
Pension	1.999	(0.819)	0.181	0.181	0.181	0.181
Other Fringe Benefits	(0.234)	14.184	15.184	15.184	15.184	15.184
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.169	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$14.469</b>	<b>\$12.170</b>	<b>\$15.784</b>	<b>\$15.784</b>	<b>\$15.784</b>	<b>\$15.784</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.039	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	0.775	0.000	0.000	0.000	0.000	0.000
Insurance	(0.167)	0.000	0.000	0.000	0.000	0.000
Claims	29.095	40.114	40.994	41.875	42.735	42.792
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.965	(5.000)	0.000	0.000	0.000	0.000
Professional Services Contracts	(1.036)	(34.519)	0.000	0.000	0.000	0.000
Materials and Supplies	(1.663)	(5.499)	0.001	0.001	0.001	0.001
Other Business Expenses	0.789	(0.500)	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenditures</b>	<b>\$28.796</b>	<b>(\$5.406)</b>	<b>\$40.994</b>	<b>\$41.875</b>	<b>\$42.735</b>	<b>\$42.792</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expenditure Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$43.266</b>	<b>\$6.764</b>	<b>\$56.778</b>	<b>\$57.659</b>	<b>\$58.519</b>	<b>\$58.576</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>(\$7.481)</b>	<b>\$54.117</b>	<b>\$56.778</b>	<b>\$57.659</b>	<b>\$58.519</b>	<b>\$58.575</b>
Depreciation	\$47.062	\$56.163	\$56.163	\$56.163	\$56.163	\$56.163
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	40.083	80.000	89.600	92.396	95.361	98.534
GASB 68 Pension Expense Adjustment	(10.425)	45.600	54.000	40.100	49.800	49.400
Environmental Remediation	0.011	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$69.251</b>	<b>\$235.879</b>	<b>\$256.540</b>	<b>\$246.317</b>	<b>\$259.842</b>	<b>\$262.672</b>

**MTA BUS COMPANY**  
**November Financial Plan 2023 - 2026**  
**Ridership (Utilization) and Revenue**  
(in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
--	----------------	------------------------------	-------------------------------------	------	------	------

**RIDERSHIP**

Fixed Route	71.431	80.768	85.081	91.588	94.595	97.822
<b>Total Ridership</b>	<b>71.431</b>	<b>80.768</b>	<b>85.081</b>	<b>91.588</b>	<b>94.595</b>	<b>97.822</b>

**FAREBOX REVENUE**

Fixed Route Farebox Revenue	\$140.164	\$156.300	\$170.684	\$172.348	\$177.954	\$184.099
<b>Farebox Revenue</b>	<b>\$140.164</b>	<b>\$156.300</b>	<b>\$170.684</b>	<b>\$172.348</b>	<b>\$177.954</b>	<b>\$184.099</b>

**MTA BUS COMPANY**  
**November Financial Plan 2023-2026**  
**Total Positions by Function & Department**  
**Non-Reimbursable/Reimbursable and Full-Time/Full-Time Equivalents**

FUNCTION/DEPARTMENT	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Office of the EVP	2	3	3	3	3	3
Human Resources	11	16	16	16	16	16
Office of Management and Budget	10	15	17	17	17	17
Materiel	12	15	15	15	15	15
Controller	16	18	18	18	18	18
Office of the President	0	4	4	4	4	4
System Safety Administration	0	0	0	0	0	0
Law	16	20	20	20	20	20
Strategic Office	17	19	19	19	19	19
Non Departmental	0	3	1	1	1	1
<b>Total Administration</b>	<b>84</b>	<b>113</b>	<b>113</b>	<b>113</b>	<b>113</b>	<b>113</b>
<b>Operations</b>						
Buses	2,277	2,335	2,335	2,335	2,335	2,335
Office of the Executive Vice President, Regional	2	5	5	5	5	5
Safety & Training	56	66	68	68	68	68
Road Operations	134	133	133	133	133	133
Transportation Support	23	31	31	31	31	31
Operations Planning	28	34	33	33	33	33
Revenue Control	6	6	6	6	6	6
<b>Total Operations</b>	<b>2,526</b>	<b>2,610</b>	<b>2,611</b>	<b>2,611</b>	<b>2,611</b>	<b>2,611</b>
<b>Maintenance</b>						
Buses	703	724	725	725	724	724
Maintenance Support/CMF	194	339	229	229	227	227
Facilities	70	85	85	85	85	85
Supply Logistics	90	104	104	104	104	104
<b>Total Maintenance</b>	<b>1,057</b>	<b>1,252</b>	<b>1,143</b>	<b>1,143</b>	<b>1,140</b>	<b>1,140</b>
<b>Engineering/Capital</b>						
Capital Program Management	22	26	26	26	26	26
<b>Public Safety</b>						
Office of the Senior Vice President	10	13	13	13	13	13
<b>Total Positions</b>	<b>3,699</b>	<b>4,014</b>	<b>3,906</b>	<b>3,906</b>	<b>3,903</b>	<b>3,903</b>
Non-Reimbursable	3,666	3,976	3,868	3,868	3,865	3,865
Reimbursable	33	38	38	38	38	38
Total Full-Time	3,684	3,996	3,888	3,888	3,885	3,885
Total Full-Time Equivalents	15	18	18	18	18	18

**MTA BUS COMPANY**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Occupational Group**  
**Non-Reimbursable and Reimbursable**

FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	32	47	47	47	47	47
Professional/Technical/Clerical	52	63	65	65	65	65
Operational Hourlies	0	3	1	1	1	1
<b>Total Administration Headcount</b>	<b>84</b>	<b>113</b>	<b>113</b>	<b>113</b>	<b>113</b>	<b>113</b>
<b>Operations</b>						
Managers/Supervisors	306	318	319	319	319	319
Professional/Technical/Clerical	38	45	45	45	45	45
Operational Hourlies	2,182	2,247	2,247	2,247	2,247	2,247
<b>Total Operations Headcount</b>	<b>2,526</b>	<b>2,610</b>	<b>2,611</b>	<b>2,611</b>	<b>2,611</b>	<b>2,611</b>
<b>Maintenance</b>						
Managers/Supervisors	211	248	250	250	248	248
Professional/Technical/Clerical	33	38	38	38	38	38
Operational Hourlies	813	966	855	855	854	854
<b>Total Maintenance Headcount</b>	<b>1,057</b>	<b>1,252</b>	<b>1,143</b>	<b>1,143</b>	<b>1,140</b>	<b>1,140</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	11	15	15	15	15	15
Professional/Technical/Clerical	11	11	11	11	11	11
Operational Hourlies	0	0	0	0	0	0
<b>Total Engineering Headcount</b>	<b>22</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>
<b>Public Safety</b>						
Managers/Supervisors	5	8	8	8	8	8
Professional/Technical/Clerical	5	5	5	5	5	5
Operational Hourlies	0	0	0	0	0	0
<b>Total Public Safety Headcount</b>	<b>10</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>13</b>
<b>Total Positions</b>						
Managers/Supervisors	565	636	639	639	637	637
Professional/Technical/ Clerical	139	162	164	164	164	164
Operational Hourlies	2,995	3,216	3,103	3,103	3,102	3,102
<b>Total Positions</b>	<b>3,699</b>	<b>4,014</b>	<b>3,906</b>	<b>3,906</b>	<b>3,903</b>	<b>3,903</b>

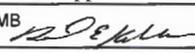
# **Staten Island Railway**

# Staff Summary

<b>Subject</b> SIR 2023 Budget and 2023 – 2026 Financial Plan Adoption
<b>Department</b> Office of the Chief Financial Officer
<b>Department Head Name</b> Kevin Willens, Chief Financial Officer
<b>Department Head Signature</b> 
<b>Project Manager Name</b> David Keller 

<b>Date</b> December 7, 2022
<b>Vendor Name</b> NA
<b>Contract Number</b> NA
<b>Contract Manager Name</b> NA
<b>Table of Contents Ref #</b>

Board Action					
Order	To	Date	Approval	Info	Other
1	TA Committee	12/19/22		X	
2	Finance Committee	12/19/22	X		
3	MTA Board	12/21/22	X		

Internal Approvals			
Order	Approval	Order	Approval
1	OMB 		
2	Financial Liaison 		
3	President 		

## Purpose

To secure MTA Board adoption of MTA Staten Island Railway's 2022 November Forecast, 2023 Final Proposed Budget, and the Four-Year Financial Plan for 2023-2026.

## Discussion

The 2023 Final Proposed Budget, which is consistent with information presented to the Board in November 2022, provides sufficient funding to support SIR's planned service levels, as well as MTA's commitment to provide safe, secure, reliable, and cost-efficient transportation service. The SIR projections do not include the estimated impacts of projected fare increases and MTA consolidated below-the-line adjustments, which are presented as part of MTA consolidated materials.

## Key Initiatives:

The November Plan includes funding for several initiatives deemed essential to providing safe and reliable service to customers. These include the following:

- Security Initiatives: Hardware and software solutions to upgrade and protect SIR networks from cyber intrusions. Two positions will be added to assist with this program.
- Infrastructure Support: Operating budget impacts of various capital and operating projects spanning multiple years. Six positions will be added to assist in the maintenance and repair of station expansion, substation support, trailers, and high-security fencing.
- Electronic Maintenance Support: Two additional staffing to support efforts at the Clifton mechanical shop and administrative offices.
- Signal Support: One additional staffing to assist in the in-house curriculum-based training.

## **2022 November Forecast – Baseline**

Total Non-reimbursable revenues are projected at \$23.7 million, including farebox revenues of \$3.5 million. Total Non-reimbursable expenses are projected to be \$74.0 million, consisting of labor expenses of \$55.0 million and non-labor expenses of \$19.0 million. Non-cash depreciation expense is projected at \$12.0 million, GASB 75 other post-employment benefit expenses are projected at \$1.8 million and GASB 68 pension expenses are projected at \$0.5 million. Projected Reimbursable expenses of \$7.8 million are fully offset by capital reimbursements. Total baseline full-time and full-time equivalent positions are 397, including 344 Non-reimbursable positions and 53 Reimbursable positions.

## **2023 Final Proposed Budget – Baseline**

Total Non-reimbursable revenues are projected at \$24.9 million, including farebox revenues of \$4.5 million. Total Non-reimbursable expenses are projected to be \$78.8 million, consisting of labor expenses of \$57.7 million and non-labor expenses of \$21.1 million. Non-cash depreciation expense is projected at \$17.5 million, GASB 75 other post-employment benefit expenses are projected at \$1.8 million, and GASB 68 pension expenses are projected at \$0.9 million. Projected Reimbursable expenses of \$8.1 million are fully offset by capital reimbursements. Total baseline full-time and full-time equivalent positions are at 409, including 355 Non-reimbursable positions and 54 Reimbursable positions.

## **Impact on Funding**

The 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023-2026, which are presented in the attached tables, are consistent with the proposed MTA Financial Plan.

## **Recommendation**

It is recommended that the MTA Board adopt the 2022 November Forecast, the 2023 Final Proposed Budget and the Four-Year Financial Plan for 2023-2026 for MTA Staten Island Railway.

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$2.376	\$3.508	\$4.510	\$4.864	\$5.011	\$5.165
Other Operating Revenue	32.140	20.146	20.407	20.263	1.855	1.870
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Revenues</b>	<b>\$34.516</b>	<b>\$23.654</b>	<b>\$24.917</b>	<b>\$25.127</b>	<b>\$6.865</b>	<b>\$7.035</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$25.734	\$28.626	\$30.139	\$29.478	\$30.489	\$30.546
Overtime	3.333	3.226	3.096	3.035	3.200	3.208
Health and Welfare	6.481	8.269	8.886	8.808	9.046	9.037
OPEB Current Payments	2.933	2.949	3.094	3.245	3.282	3.300
Pension	7.887	8.000	8.450	8.360	8.440	8.400
Other Fringe Benefits	3.499	3.958	4.050	4.710	5.604	5.616
Reimbursable Overhead	0.014	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$49.881</b>	<b>\$55.028</b>	<b>\$57.714</b>	<b>\$57.636</b>	<b>\$60.061</b>	<b>\$60.107</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$3.634	\$5.473	\$5.377	\$4.841	\$4.806	\$4.875
Fuel	0.278	0.444	0.365	0.332	0.315	0.318
Insurance	1.299	1.537	1.887	2.270	2.865	3.315
Claims	(0.458)	0.882	0.873	0.885	0.887	0.887
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	1.514	4.411	2.809	3.295	3.228	2.703
Professional Services Contracts	2.402	2.931	7.822	2.862	2.894	2.900
Materials and Supplies	2.312	2.176	1.767	1.278	1.351	1.343
Other Business Expenses	0.737	1.115	0.150	0.144	0.135	0.131
<b>Total Non-Labor Expenses</b>	<b>\$11.718</b>	<b>\$18.970</b>	<b>\$21.050</b>	<b>\$15.909</b>	<b>\$16.483</b>	<b>\$16.473</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$61.600</b>	<b>\$73.997</b>	<b>\$78.764</b>	<b>\$73.545</b>	<b>\$76.544</b>	<b>\$76.581</b>
Depreciation	\$11.472	\$12.000	\$17.500	\$17.500	\$17.500	\$17.500
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	3.478	1.800	1.800	1.900	1.900	2.100
GASB 68 Pension Expense Adjustment	1.380	0.500	0.850	(0.560)	0.560	(0.300)
Environmental Remediation	0.733	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$78.663</b>	<b>\$88.297</b>	<b>\$98.914</b>	<b>\$92.385</b>	<b>\$96.504</b>	<b>\$95.881</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$44.147)</b>	<b>(\$64.643)</b>	<b>(\$73.997)</b>	<b>(\$67.258)</b>	<b>(\$89.638)</b>	<b>(\$88.846)</b>

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Reimbursable</b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Capital and Other Reimbursements	1.859	7.803	8.081	6.456	4.323	4.320
<b>Total Revenues</b>	<b>\$1.859</b>	<b>\$7.803</b>	<b>\$8.081</b>	<b>\$6.456</b>	<b>\$4.323</b>	<b>\$4.320</b>
<b>Operating Expense</b>						
<b>Labor:</b>						
Payroll	\$0.428	\$4.109	\$4.297	\$3.415	\$2.362	\$2.362
Overtime	0.575	1.127	1.132	1.136	0.908	0.909
Health and Welfare	0.000	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	0.002	0.000	0.000	0.000	0.000	0.000
Pension	0.000	0.000	0.000	0.000	0.000	0.000
Other Fringe Benefits	0.802	2.568	2.652	1.905	1.053	1.049
Reimbursable Overhead	0.002	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$1.809</b>	<b>\$7.803</b>	<b>\$8.081</b>	<b>\$6.456</b>	<b>\$4.323</b>	<b>\$4.320</b>
<b>Non-Labor:</b>						
Electric Power	\$0.005	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel	0.000	0.000	0.000	0.000	0.000	0.000
Insurance	0.000	0.000	0.000	0.000	0.000	0.000
Claims	0.000	0.000	0.000	0.000	0.000	0.000
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Professional Services Contracts	0.009	0.000	0.000	0.000	0.000	0.000
Materials and Supplies	0.036	0.000	0.000	0.000	0.000	0.000
Other Business Expenses	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenses</b>	<b>\$0.051</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Other Expense Adjustments:</b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation</b>	<b>\$1.859</b>	<b>\$7.803</b>	<b>\$8.081</b>	<b>\$6.456</b>	<b>\$4.323</b>	<b>\$4.320</b>
<b>Net Surplus/(Deficit)</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023 - 2026**  
**Accrual Statement of Operations By Category**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b><u>Non-Reimbursable / Reimbursable</u></b>						
<b>Operating Revenue</b>						
Farebox Revenue	\$2.376	\$3.508	\$4.510	\$4.864	\$5.011	\$5.165
Other Operating Revenue	32.140	20.146	20.407	20.263	1.855	1.870
Capital and Other Reimbursements	1.859	7.803	8.081	6.456	4.323	4.320
<b>Total Revenues</b>	<b>\$36.375</b>	<b>\$31.457</b>	<b>\$32.998</b>	<b>\$31.583</b>	<b>\$11.188</b>	<b>\$11.355</b>
<b>Operating Expense</b>						
<b><u>Labor:</u></b>						
Payroll	\$26.162	\$32.734	\$34.436	\$32.893	\$32.850	\$32.909
Overtime	3.908	4.352	4.228	4.171	4.108	4.117
Health and Welfare	6.481	8.269	8.886	8.808	9.046	9.037
OPEB Current Payments	2.935	2.949	3.094	3.245	3.282	3.300
Pension	7.887	8.000	8.450	8.360	8.440	8.400
Other Fringe Benefits	4.302	6.526	6.702	6.615	6.657	6.665
Reimbursable Overhead	0.016	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenses</b>	<b>\$51.690</b>	<b>\$62.831</b>	<b>\$65.796</b>	<b>\$64.092</b>	<b>\$64.384</b>	<b>\$64.427</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$3.639	\$5.473	\$5.377	\$4.841	\$4.806	\$4.875
Fuel	0.278	0.444	0.365	0.332	0.315	0.318
Insurance	1.299	1.537	1.887	2.270	2.865	3.315
Claims	(0.458)	0.882	0.873	0.885	0.887	0.887
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	1.514	4.411	2.809	3.295	3.228	2.703
Professional Services Contracts	2.411	2.931	7.822	2.862	2.894	2.900
Materials and Supplies	2.348	2.176	1.767	1.278	1.351	1.343
Other Business Expenses	0.737	1.115	0.150	0.144	0.135	0.131
<b>Total Non-Labor Expenses</b>	<b>\$11.769</b>	<b>\$18.970</b>	<b>\$21.050</b>	<b>\$15.909</b>	<b>\$16.483</b>	<b>\$16.473</b>
<b><u>Other Expense Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenses Before Depreciation and GASB Adjs.</b>	<b>\$63.459</b>	<b>\$81.800</b>	<b>\$86.846</b>	<b>\$80.001</b>	<b>\$80.867</b>	<b>\$80.901</b>
Depreciation	\$11.472	\$12.000	\$17.500	\$17.500	\$17.500	\$17.500
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	3.478	1.800	1.800	1.900	1.900	2.100
GASB 68 Pension Expense Adjustment	1.380	0.500	0.850	(0.560)	0.560	(0.300)
Environmental Remediation	0.733	0.000	0.000	0.000	0.000	0.000
<b>Total Expenses</b>	<b>\$80.522</b>	<b>\$96.100</b>	<b>\$106.996</b>	<b>\$98.841</b>	<b>\$100.827</b>	<b>\$100.201</b>
<b>Net Surplus/(Deficit)</b>	<b>(\$44.147)</b>	<b>(\$64.643)</b>	<b>(\$73.997)</b>	<b>(\$67.258)</b>	<b>(\$89.638)</b>	<b>(\$88.846)</b>

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023 - 2026**  
**Cash Receipts and Expenditures**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Receipts and Expenditures</b>						
<b>Receipts</b>						
Farebox Revenue	\$2.200	\$3.508	\$4.510	\$4.864	\$5.011	\$5.165
Other Operating Revenue	27.187	24.896	20.407	20.263	1.855	1.870
Capital and Other Reimbursements	2.202	13.662	8.081	6.456	4.323	4.320
<b>Total Receipts</b>	<b>\$31.590</b>	<b>\$42.066</b>	<b>\$32.998</b>	<b>\$31.583</b>	<b>\$11.188</b>	<b>\$11.355</b>
<b>Expenditures</b>						
<b>Labor:</b>						
Payroll	\$24.217	\$43.269	\$34.332	\$32.704	\$33.980	\$32.817
Overtime	3.811	4.352	4.228	4.171	4.108	4.117
Health and Welfare	8.232	8.269	8.886	8.808	9.046	9.037
OPEB Current Payments	1.317	4.434	3.094	3.245	3.282	3.300
Pension	7.887	8.900	8.450	8.360	8.440	8.400
Other Fringe Benefits	4.334	6.452	5.265	5.171	5.312	5.228
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$49.798</b>	<b>\$75.677</b>	<b>\$64.255</b>	<b>\$62.460</b>	<b>\$64.169</b>	<b>\$62.899</b>
<b>Non-Labor:</b>						
Electric Power	\$3.638	\$5.473	\$5.377	\$4.841	\$4.806	\$4.875
Fuel	0.276	0.443	0.365	0.332	0.315	0.318
Insurance	1.487	1.537	1.887	2.270	2.865	3.315
Claims	0.472	0.695	0.486	0.498	0.500	0.500
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	1.487	4.412	2.810	3.296	3.229	2.703
Professional Services Contracts	1.856	3.372	7.822	2.862	2.894	2.900
Materials and Supplies	2.116	2.176	1.768	1.278	1.351	1.343
Other Business Expenses	0.724	1.116	0.150	0.144	0.135	0.131
<b>Total Non-Labor Expenditures</b>	<b>\$12.057</b>	<b>\$19.224</b>	<b>\$20.664</b>	<b>\$15.522</b>	<b>\$16.096</b>	<b>\$16.086</b>
<b>Other Expenditure Adjustments:</b>						
Other	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expense Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$61.855</b>	<b>\$94.901</b>	<b>\$84.919</b>	<b>\$77.982</b>	<b>\$80.265</b>	<b>\$78.985</b>
<b>Net Cash Balance</b>	<b>(\$30.265)</b>	<b>(\$52.834)</b>	<b>(\$51.920)</b>	<b>(\$46.398)</b>	<b>(\$69.076)</b>	<b>(\$67.630)</b>

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023 - 2026**  
**Cash Conversion (Cash Flow Adjustments)**  
(\$ in millions)

	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Cash Flow Adjustments</b>						
<b>Receipts</b>						
Farebox Revenue	(\$0.176)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Other Operating Revenue	(\$4.953)	\$4.750	\$0.000	\$0.000	\$0.000	\$0.000
Capital and Other Reimbursements	0.343	5.859	0.000	0.000	0.000	0.000
<b>Total Receipts</b>	<b>(\$4.786)</b>	<b>\$10.609</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Expenditures</b>						
<b><u>Labor:</u></b>						
Payroll	\$1.945	(\$10.534)	\$0.103	\$0.189	(\$1.129)	\$0.092
Overtime	0.097	0.000	0.000	0.000	0.000	0.000
Health and Welfare	(1.751)	0.000	0.000	0.000	0.000	0.000
OPEB Current Payments	1.618	(1.485)	0.000	0.000	0.000	0.000
Pension	0.000	(0.900)	0.000	0.000	0.000	0.000
Other Fringe Benefits	(0.032)	0.073	1.437	1.444	1.344	1.436
Contribution to GASB Fund	0.000	0.000	0.000	0.000	0.000	0.000
Reimbursable Overhead	0.016	0.000	0.000	0.000	0.000	0.000
<b>Total Labor Expenditures</b>	<b>\$1.893</b>	<b>(\$12.846)</b>	<b>\$1.541</b>	<b>\$1.633</b>	<b>\$0.215</b>	<b>\$1.528</b>
<b><u>Non-Labor:</u></b>						
Electric Power	\$0.001	\$0.000	0.000	\$0.000	\$0.000	\$0.000
Fuel	0.002	0.001	0.000	0.000	0.000	0.000
Insurance	(0.188)	0.000	0.000	0.000	0.000	0.000
Claims	(0.931)	0.187	0.387	0.387	0.387	0.387
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.027	0.000	0.000	0.000	(0.001)	0.000
Professional Services Contracts	0.555	(0.441)	0.000	0.000	0.000	0.000
Materials and Supplies	0.232	0.000	(0.001)	0.000	0.000	0.000
Other Business Expenses	0.013	(0.001)	0.000	0.000	0.000	0.000
<b>Total Non-Labor Expenditures</b>	<b>(\$0.288)</b>	<b>(\$0.254)</b>	<b>\$0.386</b>	<b>\$0.387</b>	<b>\$0.387</b>	<b>\$0.387</b>
<b><u>Other Expenditure Adjustments:</u></b>						
Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total Other Expenditure Adjustments</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>
<b>Total Expenditures</b>	<b>\$1.604</b>	<b>(\$13.100)</b>	<b>\$1.927</b>	<b>\$2.019</b>	<b>\$0.602</b>	<b>\$1.915</b>
<b>Total Cash Conversion Adjustments before Depreciation</b>	<b>(\$3.181)</b>	<b>(\$2.491)</b>	<b>\$1.927</b>	<b>\$2.019</b>	<b>\$0.602</b>	<b>\$1.915</b>
Depreciation	\$11.472	\$12.000	\$17.500	\$17.500	\$17.500	\$17.500
OPEB Liability Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
GASB 75 OPEB Expense Adjustment	3.478	1.800	1.800	1.900	1.900	2.100
GASB 68 Pension Expense Adjustment	1.380	0.500	0.850	(0.560)	0.560	(0.300)
Environmental Remediation	0.733	0.000	0.000	0.000	0.000	0.000
<b>Total Cash Conversion Adjustments</b>	<b>\$13.882</b>	<b>\$11.809</b>	<b>\$22.077</b>	<b>\$20.859</b>	<b>\$20.562</b>	<b>\$21.215</b>

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023 - 2026**  
**Ridership (Utilization) and Revenue**  
(in millions)

	<b>Actual</b>	<b>November</b>	<b>Final</b>			
	<b>2021</b>	<b>Forecast</b>	<b>Proposed</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
		<b>2022</b>	<b>Budget</b>			
			<b>2023</b>			

**RIDERSHIP**

Fixed Route	1.468	2.194	2.667	3.103	3.212	3.311
-------------	-------	-------	-------	-------	-------	-------

**FAREBOX REVENUE**

Fixed Route Farebox Revenue	\$2.376	\$3.508	\$4.510	\$4.864	\$5.011	\$5.165
-----------------------------	---------	---------	---------	---------	---------	---------

<b>Farebox Revenue</b>	<b>\$2.376</b>	<b>\$3.508</b>	<b>\$4.510</b>	<b>\$4.864</b>	<b>\$5.011</b>	<b>\$5.165</b>
------------------------	----------------	----------------	----------------	----------------	----------------	----------------

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023-2026**  
**Total Positions by Function and Department**  
**Non-Reimbursable/Reimbursable and Full-Time/Full Time Equivalents**

FUNCTION/DEPARTMENT	2021 Actual	2022 November Forecast	2023 Final Proposed Budget	2024	2025	2026
<b>Administration</b>						
Executive	5	6	6	6	6	6
General Office	10	15	15	15	15	15
Purchasing/Stores	3	4	4	4	4	4
<b>Total Administration</b>	<b>18</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Operations</b>						
Transportation	134	152	152	152	142	142
<b>Maintenance</b>						
Mechanical	51	54	55	55	54	54
Electronic/Electrical	18	21	25	25	25	25
Power/Signals	28	32	33	32	32	32
Maintenance of Way	74	89	89	58	57	57
Infrastructure	18	18	24	24	24	24
<b>Total Maintenance</b>	<b>189</b>	<b>214</b>	<b>226</b>	<b>194</b>	<b>192</b>	<b>192</b>
<b>Engineering/Capital</b>						
Capital Project Support	2	6	6	6	4	4
<b>Public Safety</b>						
Police						
<b>Baseline Total Positions</b>						
	<b>343</b>	<b>397</b>	<b>409</b>	<b>377</b>	<b>363</b>	<b>363</b>
Non-Reimbursable	332	344	355	335	335	335
Reimbursable	11	53	54	42	28	28
Total Full-Time	343	397	409	377	363	363
Total Full-Time Equivalents						

**MTA STATEN ISLAND RAILWAY**  
**November Financial Plan 2023 - 2026**  
**Total Positions by Function and Occupational Group**  
**Non-Reimbursable and Reimbursable**

FUNCTION / OCCUPATIONAL GROUP	Actual 2021	November Forecast 2022	Final Proposed Budget 2023	2024	2025	2026
<b>Administration</b>						
Managers/Supervisors	10	13	13	13	13	13
Professional/Technical/Clerical	6	8	8	8	8	8
Operational Hourlies	2	4	4	4	4	4
<b>Total Administration Headcount</b>	<b>18</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Operations</b>						
Managers/Supervisors	23	26	26	26	26	26
Professional/Technical/Clerical	5	6	6	6	6	6
Operational Hourlies	106	120	120	120	110	110
<b>Total Operations Headcount</b>	<b>134</b>	<b>152</b>	<b>152</b>	<b>152</b>	<b>142</b>	<b>142</b>
<b>Maintenance</b>						
Managers/Supervisors	24	25	31	28	27	27
Professional/Technical/Clerical	6	7	8	8	8	8
Operational Hourlies	159	182	187	158	157	157
<b>Total Maintenance Headcount</b>	<b>189</b>	<b>214</b>	<b>226</b>	<b>194</b>	<b>192</b>	<b>192</b>
<b>Engineering / Capital</b>						
Managers/Supervisors	2	4	4	4	4	4
Professional/Technical/Clerical	0	2	2	2	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Engineering Headcount</b>	<b>2</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>4</b>	<b>4</b>
<b>Public Safety</b>						
Managers/Supervisors	0	0	0	0	0	0
Professional/Technical/Clerical	0	0	0	0	0	0
Operational Hourlies	0	0	0	0	0	0
<b>Total Public Safety Headcount</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Positions</b>						
Managers/Supervisors	59	68	74	71	70	70
Professional/Technical/ Clerical	17	23	24	24	22	22
Operational Hourlies	267	306	311	282	271	271
<b>Total Positions</b>	<b>343</b>	<b>397</b>	<b>409</b>	<b>377</b>	<b>363</b>	<b>363</b>