



Metropolitan Transportation Authority

State of New York

October 1, 2013

Dear Colleagues,

I am pleased to present to you the MTA's Twenty-Year Capital Needs Assessment for 2015-2034. I congratulate the MTA agencies and headquarters staffs for their diligent effort in completing this extensive undertaking.

This Assessment, along with reliability and safety measures and on-going asset surveys, is a critical building block for the development of the 2015-2019 Capital Plan. The MTA's existing core infrastructure needs are considerable, totaling \$106 billion over twenty years. New lines, like Second Avenue Subway, and other projects to expand the network, would add to this need. When combined, these will not only sustain and improve our services, but also will promote economic growth in regions throughout the state.

Full funding for the MTA's Capital Program is one of the most important tasks for the organization. It is important to remember that the MTA is a very asset-intensive operation. The MTA regional transportation network serves an area of some 5,000 square miles with 15 million people. This requires thousands of railcars and buses, thousands of miles of track, signals, and rail and roadway structures, hundreds of passenger stations, scores of maintenance and support facilities, and hundreds of pieces of specialized equipment, like pumps, ventilation systems, power substations, and the like. By almost any measure, the MTA is the largest network of its kind in North America and one of the largest in the world, with an infrastructure valued in excess of one trillion dollars. A fully-funded Capital Program is absolutely essential to ensuring the reliability and safety of this massive network.

This level of support is not taken for granted. We must continue to earn it every day. We earn it by providing safe and reliable service and by organizing and delivering capital projects in timely and cost-effective ways. Only in this way will we maintain support for the system that our customers depend on and deserve.

Sincerely,

A handwritten signature in blue ink, appearing to read "T. F. Prendergast", written over a horizontal line.

Thomas F. Prendergast

The agencies of the MTA

MTA New York City Transit
MTA Long Island Rail Road

MTA Metro-North Railroad
MTA Bridges and Tunnels

MTA Capital Construction
MTA Bus Company