

Bridges and Tunnels Committee Meeting

July 2014

Committee Members

A. Cappelli, Chair
F. Ferrer, MTA Vice Chairman
A. Albert
J. Banks
N. Brown
J. Kay
M. Pally
V. Tessitore

Bridges & Tunnels Committee Meeting

347 Madison Ave. - 5th Floor Board Room

New York, NY 10017

Monday, 7/28/2014

10:30 - 11:00 AM ET

1. Approval of Minutes - June 2014

B&T Minutes - June 2014 - Page 3

2. Approval of Committee Work Plan

B&T Work Plan - July 2014 - Page 11

3. Report on Operations - May 2014

B&T Report on Operations - May 2014 - Page 18

4. Safety Report - May 2014

B&T Safety Report - May 2014 - Page 31

5. E-ZPass Performance Report - May 2014

B&T E-ZPass Performance Report - May 2014 - Page 34

6. Financial Report - May 2014

B&T Financial Report - May 2014 - Page 40

7. Capital Program Project Status Report - June 2014

B&T Capital Program Project Status Report - June 2014 - Page 54

8. Procurements - July 2014

B&T Procurements - July 2014 - Page 67

a. Competitive

Competitive - Page 70

9. Diversity Report - First Quarter 2014

B&T Diversity Report - First Quarter 2014 - Page 81

No August Meeting

Next Meeting: Monday, September 22, 2014 @ 12:00 PM



Bridges and Tunnels

Minutes of Committee Meeting June 2014



**MONTHLY MEETING OF
TRIBOROUGH BRIDGE AND TUNNEL AUTHORITY COMMITTEE**

June 23, 2014

12:00 p.m.

In attendance were the Honorable:

Allen P. Cappelli, Chairman
Andrew Albert
Mitchell H. Pally

James Ferrara, President
James Elkin, Controller
James Fortunato, Executive Vice President and Chief of Operations
Sharon Gallo-Kotcher, Vice President Administration
Joseph Keane, Vice President and Chief Engineer
Anthony Koestler, Chief Procurement Officer, Service Unit & Special Projects
Gavin Masterson, Chief Procurement Officer, Capital & Major Maintenance
Patrick J. Parisi, Vice President Operations
Andrew Petrovich, Chief Health and Safety Officer
Donald Spero, Chief Financial Officer
M. Margaret Terry, Senior Vice President and General Counsel

**MONTHLY MEETING OF
TRIBOROUGH BRIDGE AND TUNNEL AUTHORITY COMMITTEE**

June 23, 2014

Minutes of TBTA Committee held June 23, 2014 at 12:00 p.m. A list of those in attendance is attached.

Public Speakers

There was one public speaker, Murray Bodin of Concerned Grandparents. He stated that channelized exit lane line markings should be removed from the Manual of Uniform Traffic Control Devices because they are no longer useful and it would be safer and cost effective to stop using them.

Minutes

Upon a motion duly made and seconded, the Committee members who were present at the Committee Meeting considered and voted in favor of the minutes of the Committee Meeting held on May 19, 2014, although a Committee Quorum was not present.

Committee Work Plan

Mr. Ferrara stated that there are no changes to the Committee Work Plan.

Report on Operations

With regard to the Report on Operations for April 2014, Mr. Fortunato stated that there were 23.85 million crossings compared to 23.64 million crossings in April 2013; rainfall was slightly higher at 1.5 inches compared to 1.2 inches in April 2013; and gasoline prices averaged \$3.77, up four cents as compared to April 2013. E-ZPass volume increased in April 2014 by 1.7%, while crossings using cash and other payment methods decreased by 3.6%. Passenger car travel was higher at 1% while other vehicle travel declined by 0.4% compared to April 2013. Preliminary traffic figures for June 2014 are 3.01% higher than the same period last year. Father's Day holiday weekend traffic was up by 2.06% compared to the 2013 Father's Day holiday weekend.

Safety Report

With regard to the Report on Safety for April 2014, Mr. Petrovich referred the Committee to the graphs and charts on pages 31 and 32 of the Committee Book that represent a five year summary of customer collisions, customer injuries, employee accident reports and lost time injuries and a two year summary of contractor injuries. While the total injury collision rate decreased by 16% from the same period in 2013, the employee lost time injury rate is trending higher. There were no questions from the Committee Members.

E-ZPass

With regard to the E-ZPass Performance Report for April 2014, Mr. Spero stated that the E-ZPass market share was 84.4% or 0.7% higher than the prior April. 16,894 E-ZPass accounts were opened in April, including 7,325 E-ZPass On-The-Go accounts, which is 43% of the total number of accounts opened for the month. Since the On-The-Go program began, approximately 340,000 tags have been sold in the lanes.

Finance

Mr. Spero stated that through April 2014, toll revenue was approximately \$6.2 million or 1.2% lower than plan due to severe weather in January and February. In April, toll revenue was \$2.2 million or 1.6% better than plan. Total expenses through April were about \$14.894 million or 10.2% better than plan. Non-labor spending was \$7.077 million or 11.8% below plan. Labor expenses were \$7.818 million or 9.1% lower than plan due primarily to lower payroll expenses as a result of vacancies. Overtime was \$61,000 or 0.8% below plan. Total support to mass transit through April was \$308.770 million, which was \$23.174 million or 8.1% better than plan.

Commissioner Albert asked for the percentage of customers who have not paid their tolls and if it is reflected in the financial report. Mr. Spero stated that it is a moving number as bills progress through the system and at the Henry Hudson Bridge we are collecting around 68% of the tolls not including the fees. Eventually, uncollected tolls are written off.

Capital Program

With regard to the Capital Program Status Report, Mr. Keane stated that in May 2014, there were 25 commitments made with a total value of \$62.6 million. Year-to-date, 60 commitments have been made with a total value of \$88.9 million against a plan for 72 commitments with a total value of \$120.3 million. Major commitments made in May 2014 included Robert F. Kennedy Bridge Manhattan Plaza deck repairs, construction management for major tunnel rehabilitation and restoration projects at the Hugh L. Carey and Queens Midtown Tunnels and a study of resiliency needs at the Rockaways crossings. Through May, there were no project completions planned or made and year-to-date there has been one completion made with a value of \$4.5 million. There were six (6) task level closeouts, which totaled \$2.9 million and year-to-date there have been 17 task level closeouts totaling \$15.3 million.

Procurements

Mr. Masterson stated that there are six (6) procurements totaling \$10.152 million.

Non-Competitive Procurements

Mr. Masterson stated that there are no non-competitive procurements.

Competitive Procurements

Mr. Masterson stated that there are six (6) competitive procurements totaling \$10.152 million as follows:

- Two personal service contracts for: as-needed services for environmental review of TBTA's toll-related actions in the amount of \$1.5 million and design, supervision and monitoring of asbestos and lead abatement projects in the amount of \$750,000.00.
- One miscellaneous service contract that is a multi-agency procurement for messenger services with the TBTA's share in the amount of \$10,359.00 and the MTA's share in the amount of \$147,048.00.
- Three procurement modifications for: funding for additional design initiatives and for construction support services as part of Superstorm Sandy restoration and mitigation at the Hugh L. Carey Tunnel in the amount of \$6,319,445.00; funding to add construction support services for the rehabilitation of the Hugh L. Carey Tunnel's Brooklyn Plaza in the amount of \$1,097,167.22; and for funding for additional maintenance and repair of the HVAC systems at various facilities in the amount of \$328,609.22.

Personal Service Contracts

Parsons Brinckerhoff
AECOM

Contract No. PSC-14-2953A
Contract No. PSC-14-2953B
Provide Professional Services as Needed for
an Environmental Review of TBTA's Toll
Related Actions.

\$1,500,000.00
(Aggregate not to exceed amount for
two contracts)

The Authority requires the services of several multi-disciplined environmental firms to provide design, supervision and air monitoring services for asbestos and incidental lead abatement projects on an as-needed basis. The required services will be assigned to the firms on a rotating basis by the issuance of work orders. Each work order will be negotiated separately utilizing the labor, overhead and profit rates in each contract. The total amount of all work orders issued under these contracts will not exceed \$750,000.

The service requirements were publicly advertised. Eleven (11) firms submitted proposals. The proposals were evaluated against established criteria set forth in the RFP, including cost, record of performance of the firm, qualifications of the firm/personnel, and depth of understanding of project scope. The committee had selected four firms: ATC Group Services Inc. d/b/a Cardno ATC (ATC); Environmental Planning and Management Inc. (EPM); Creative Environment Solutions Corp. (CES) and LBG based on their experience, their in-depth understanding of the Work in order to perform the services required under the prospective contracts as well as the qualifications of the personnel proposed. Previously, the Board approved the award of contracts to three of the firms (ATC, EPM and CES) in November 2013.

LBG's award was delayed due to responsibility issues. TBTA reviewed such information and after due consideration thereof, determined that LBG should be deemed a responsible bidder under the All-Agency Responsibility Guidelines, a recommendation with which the Chairman concurred. Each contract shall be awarded in an amount not-to-exceed \$750,000 for all four (4) contracts. The MTA DDCR has established a MBE goal of 10% and a WBE goal of 10% for the referenced contracts. This contract will not be awarded without approval of MTA DDCR.

Miscellaneous Service Contracts

| | | |
|----------------------------------|--|--------------|
| Corporate Courier New York, Inc. | Contract No. 13-OFS-2922 In January 2014 B&T issued a joint solicitation for a contractor(s) to provide messenger and motor services for both on-call and scheduled pick-up and delivery of letters, packages and other related items, to and from the offices of various B&T and MTA locations. The services are required to enable the agencies to send and receive Board Information, packages, paychecks, civil service and pension documents and other original documents throughout New York, New Jersey and Connecticut including express deliveries within two hours of the agency's request. The service requirements were publicly advertised. The solicitation notice was sent to 54 firms and eight firms requested copies of the solicitation. On March 4 the following bids were submitted: | \$157,407.00 |
|----------------------------------|--|--------------|

| <u>Bidders</u> | <u>B&T</u> | <u>MTA</u> |
|----------------------------------|-----------------------|-------------------|
| Corporate Courier New York, Inc. | \$10,359.00 | \$147,048.00 |
| Deluxe Delivery Systems, Inc. | \$18,913.00 | \$195,692.50 |
| A-1 International Inc. | \$23,945.75 | \$393,612.50 |
| HealthEx Corp. | \$25,308.10 | \$228,917.00 |
| Avant Business Services Corp. | \$33,405.00 | \$344,595.00 |

The scope of services under the prospective contract for B&T has not changed compared with that under its current contract. A price analysis comparing the prospective rates under B&T's procurement when compared with the rates under its current contract reflects an overall average decrease of more than 50%. Given that the MTA's scope of services has changed compared with its current contract, a meaningful comparison between the rates under the prospective contract versus the current contract cannot be made. In connection with the agencies' estimates, the bid amounts are: (i) 46.7% lower than the estimate of \$19,427.80 for B&T and (ii) 29.5% lower than the estimate of

\$208,662.50 for the MTA. After evaluation of the bids, it was determined that Corporate Courier New York, Inc. is a responsive, responsible bidder. Based on competition, the prices are considered fair and reasonable. The MTA Department of Diversity and Civil Rights has established goals of 10% MBE and 10% WBE for this contract. The contract will not be awarded until the M/WBE requirements are satisfied.

Modifications to Personal Service Contracts and Miscellaneous Service Contracts
Awarded as Contracts for Services

| | | |
|----------------------------------|--|----------------|
| Hatch Mott MacDonald, NY Inc. | Contract No. PSC-12-2913 Perform ongoing design initiatives necessary for the successful completion of the construction documents and construction support services for Projects BB-28S; Super Storm Sandy Restoration and Mitigation and Projects BB-28, Phase II, Rehabilitation of the Tunnel at the Hugh L. Carey Tunnel. | \$6,319,445.00 |
| AWL Industries Inc. | Contract No. 10-MNT-2860 Add funding for maintenance and repair of heating, ventilation and air conditioning systems located at various facilities and extend the contract through November 2014. | \$1,097,167.22 |
| Dewberry Engineers, Inc. | Contract No. PSC-11-2895 Perform Task 7, Construction Support Services, in accordance with the terms of the contract. | \$328,609.22 |

Upon a motion duly made and seconded, the Committee members who were present at the Committee meeting considered and voted in favor of the competitive procurements, by a vote of two (2) in favor and none against, although a Committee Quorum was not present.

Ratifications

Mr. Masterson stated that there are no ratifications.

Adjournment

There being no further business before the Committee, the meeting adjourned.

Respectfully submitted,

A handwritten signature in black ink that reads "Julia R. Christ". The signature is written in a cursive style with a large initial 'J' and 'C'.

Julia R. Christ
Acting Assistant Secretary



Bridges and Tunnels

Committee Work Plan

BRIDGES & TUNNELS COMMITTEE WORK PLAN

I. RECURRING AGENDA ITEMS

TOPIC

Approval of Minutes
Committee Work Plan
Report on Operations/Safety

Financial Report
E-ZPass Performance Report
Capital Program Project Status Report

Procurements
Action Items (if any)

Responsibility

Committee Chair & Members
Committee Chair & Members
Revenue Management/
Health & Safety
Controller/Planning & Budget
Revenue Management
Engineering/Planning &
Budget
Procurement & Materials

II. SPECIFIC AGENDA ITEMS

August 2014

No meeting scheduled.

September 2014

Customer Environment Survey – 2nd Quarter 2014
2015 Preliminary Budget

Operations
Planning & Budget

October 2014

2015 Preliminary Budget

Planning & Budget

November 2014

Customer Environment Survey – 3rd Quarter 2014
2015 Preliminary Budget
B&T Committee Charter – Review
Diversity Report – 3rd Quarter 2014

Operations
Planning & Budget
MTA Board
EEO

December 2014

2015 Proposed Committee Work Plan
2015 Proposed Final Budget

Committee Chair & Members
Planning & Budget

January 2015

Approval of 2015 Work Plan

Committee Chair & Members

February 2015

| | |
|--|-------------------|
| Preliminary Review of 2014 Operating Budget Results | Planning & Budget |
| 2015 Adopted Budget/Financial Plan 2015-2018 | Planning & Budget |
| 2014 B&T Operating Surplus | Controller |
| Customer Environment Survey – 4 th Quarter 2014 | Operations |

March 2015

| | |
|---|-------------------------------------|
| Diversity Report – 4 th Quarter 2014 | EEO |
| Annual Procurement Contracts Report | Procurement & Materials/ Finance |

April 2015

| | |
|---|-------------------|
| Final Review of 2014 Year-End Operating Results | Planning & Budget |
|---|-------------------|

May 2015

| | |
|--|------------|
| Customer Environment Survey – 1 st Quarter 2015 | Operations |
| Diversity Report – 1 st Quarter 2015 | EEO |

June 2015

No items scheduled.

July 2015

| | |
|---|-----|
| Diversity Report – 2 nd Quarter 2015 | EEO |
|---|-----|

BRIDGES & TUNNELS COMMITTEE WORK PLAN

Detailed Summary

I. RECURRING

Approval of Minutes

Approval of the official proceedings of the Committee Meeting.

Report on Operations/Safety

Summary of B&T's major service indicators, which includes graphs and tables depicting total traffic for all facilities, manual traffic, and E-ZPass traffic volume for the most recent rolling 12 months compared to the previous year's rolling 12 months. Customer and employee safety indicators are included in various graphs and tables. The Report on Operations/Safety is reported on a two-month lag, except in the month of September, at which time it includes the statistics for June and July.

E-ZPass Performance Report

Summary presentation of the performance of E-ZPass, which includes various E-ZPass statistics, such as performance at all facilities, weekday and weekend performance by facility, interoperability statistics, and customer service statistics, in addition to graphs depicting E-ZPass market share, transactions from other agencies, tags issued, and the tag swap program. The E-ZPass Performance Report is provided on a two-month lag, except in the month of September, at which time it includes the June and July reports.

Financial Report

Summary presentation of the financial indicators for the month, which includes the Balance Sheet for the reported month, Accrual Statement of Operations for the month and year-to-date, variance analysis, traffic volume and ridership information, and headcount charts. The Financial Report is provided on a two-month lag, except in the month of September, at which time it includes the June and July reports.

Capital Program Project Status Report

Summary of the status of the current capital program, including commitments, completions, and closeouts, in addition to graphic presentations of the commitments and completions for the plan vs. actuals for the year. The Capital Program Project Status Report is provided on a one-month lag, except in the month of September, at which time it includes the July and August reports.

Procurements

List of procurement action items requiring Board approval. The non-competitive items are listed first, followed by competitive items, and then ratifications. The list will indicate items that require a 2/3 vote and a majority vote of the Board for approval. Procurements are for the current month; in the month of September, the August and September procurements are included.

Staff summary documents presented to the Board for approval for items affecting business standards and practices.

II. SPECIFIC AGENDA ITEMS

AUGUST 2014

No meeting scheduled.

SEPTEMBER 2014

Customer Environment Survey – 2nd Quarter 2014

Review and discuss key customer service areas: improve customer service and traffic mobility at all facilities; ensure the safety of customers traveling over the bridges and tunnels; and enhance the customer environment of bridge and tunnel facilities.

2015 Preliminary Budget

Agency will present highlights of the Preliminary Budget to the Committee. Public comment will be accepted on the 2015 Preliminary Budget.

OCTOBER 2014

2015 Preliminary Budget

Public comment will be accepted on the 2015 Preliminary Budget.

NOVEMBER 2014

Customer Environment Survey – 3rd Quarter 2014

Review and discuss key customer service areas: improve customer service and traffic mobility at all facilities; ensure the safety of customers traveling over the bridges and tunnels; and enhance the customer environment of bridge and tunnel facilities.

2015 Preliminary Budget

Public comment will be accepted on the 2015 Preliminary Budget.

B&T Committee Charter - Review

Review and assess the adequacy of the Charter annually.

Diversity Report – 3rd Quarter 2014

Review and discuss workforce analysis and activities as presented to the Board's Diversity Committee Quarterly meeting.

DECEMBER 2014

2015 Proposed Committee Work Plan

The Committee Chair will present a draft Bridges and Tunnels Committee Work Plan for 2015 that will address initiatives to be reported throughout the year.

2015 Proposed Final Budget

The Committee will recommend action to the Board.

JANUARY 2015

Approval of Work Plan for 2015

The committee will have already received a draft work plan for 2015 at the December 2014 meeting. The committee will be requested to approve the amended work plan for the year.

FEBRUARY 2015

Preliminary Review of 2014 Operating Budget Results

The agency will present a brief review of its 2014 Operating Budget results.

2015 Adopted Budget and February Financial Plan 2015-2018

The Agency will present its revised 2014 Adopted Budget and Financial Plan which will incorporate any changes made by the Board at the December 2014 meeting and any Agency technical adjustments.

2014 B&T Operating Surplus

The Committee will recommend action to the Board.

Customer Environment Survey – 4th Quarter 2014

Review and discuss key customer service areas: improve customer service and traffic mobility at all facilities; ensure the safety of customers traveling over the bridges and tunnels; and enhance the customer environment of bridge and tunnel facilities.

MARCH 2015

Diversity Report – 4th Quarter 2014

Review and discuss workforce analysis and activities as presented to the Board's Diversity Committee Quarterly meeting.

Annual Procurement Contracts Report

This report contains information on contracts awarded during the previous fiscal year and contracts open from the previous years as required by Section 2879 of the State Public Authorities Law.

APRIL 2015

Final Review of 2014 Year-End Operating Results

The customary review of prior year's budget results and their implications for current and future budget performance will be presented to the Committee. Each Agency will present for inclusion in the Agenda materials, and be prepared to answer questions, on a review of its experience. The MTA Budget Division will prepare an overall review also for inclusion in the materials that draws MTA-wide conclusions.

MAY 2015

Customer Environment Survey – 1st Quarter 2015

Review and discuss key customer service areas: improve customer service and traffic mobility at all facilities; ensure the safety of customers traveling over the bridges and tunnels; and enhance the customer environment of bridge and tunnel facilities.

Diversity Report – 1st Quarter 2015

Review and discuss workforce analysis and activities as presented to the Board's Diversity Committee Quarterly meeting.

JUNE 2015

No items scheduled.

JULY 2015

Diversity Report – 2nd Quarter 2015

Review and discuss workforce analysis and activities as presented to the Board's Diversity Committee Quarterly meeting.



Bridges and Tunnels

Report on Operations May 2014



MTA Bridges and Tunnels May 2014 Traffic Trends

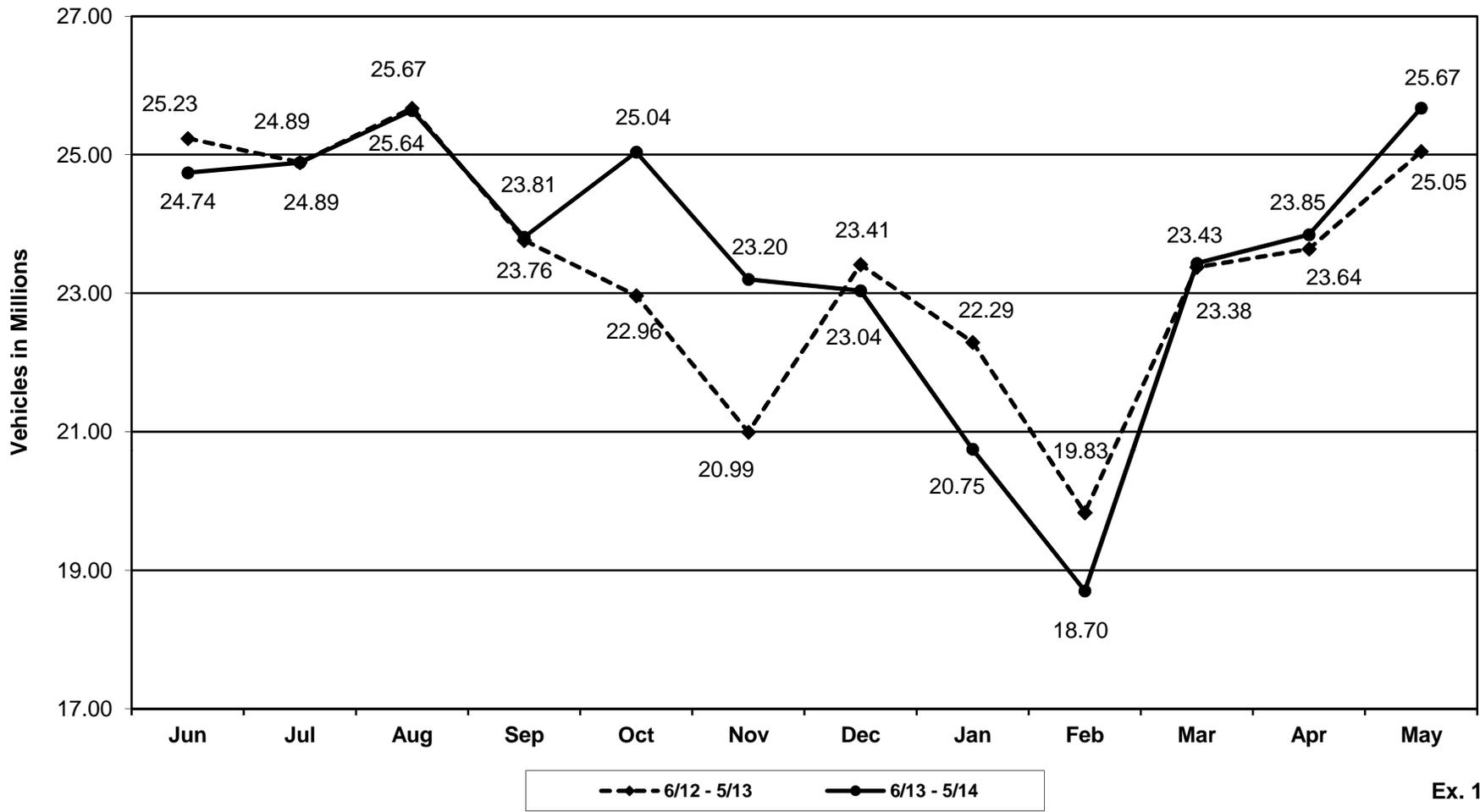
Summary

Traffic was higher on a year-to-year basis, with 25.7 million crossings this month vs. 25.0 million crossings in May 2013 (Exhibit 1).

Rainfall totaled 4.7 inches this year compared to 5.0 inches in May 2013. Gas prices averaged \$3.84 per gallon this May which was \$0.14 more than last year at this time.

E-ZPass volume increased in May by 3.5% compared to the same month in 2013, while crossings using cash and other payment methods declined 2.6% for the month (Exhibit 7). Passenger car travel increased 2.7% while other vehicle travel decreased 0.5% from last year (Exhibit 8).

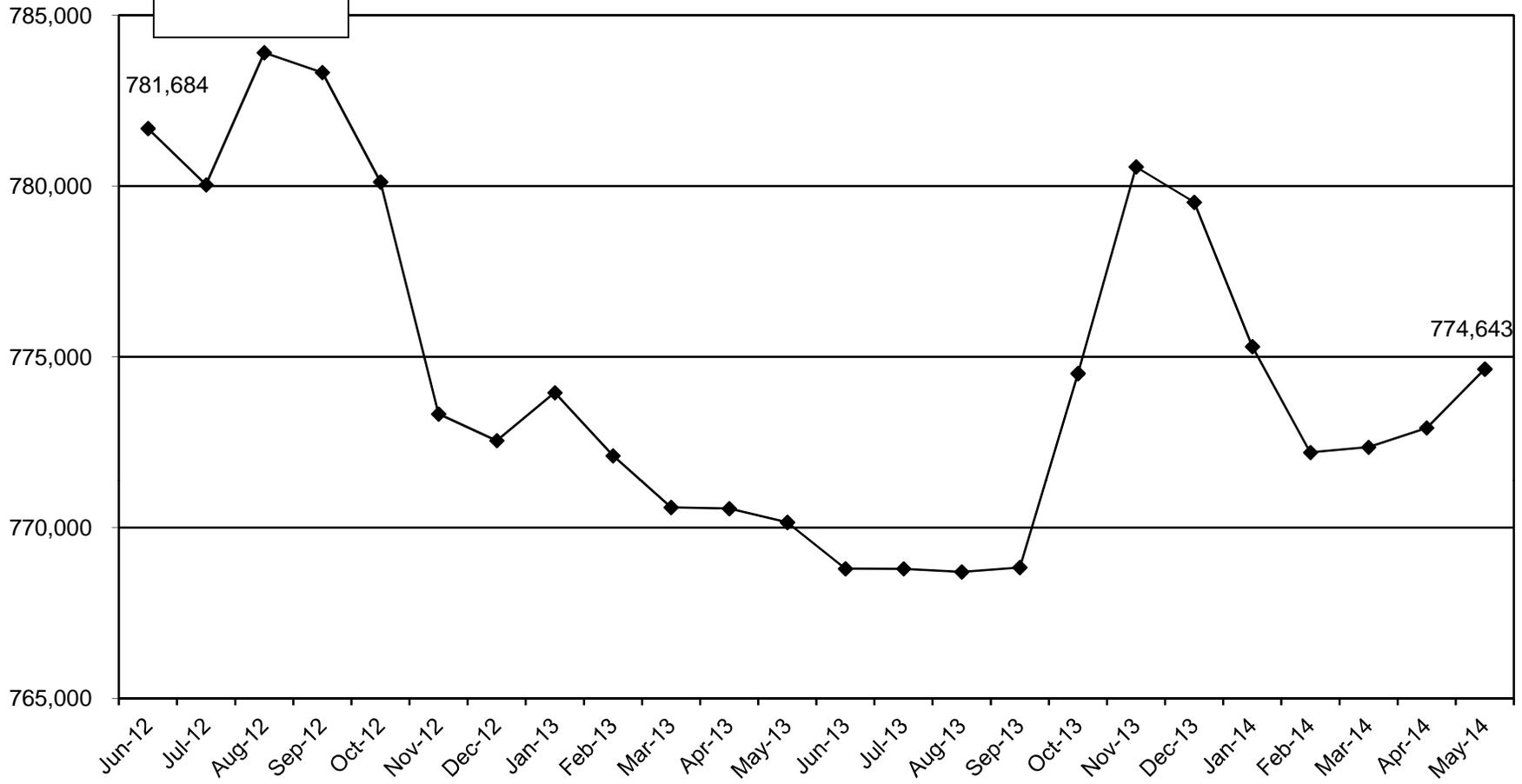
MTA Bridges and Tunnels Traffic Volume - All Facilities Two Years Ending May 2014



Ex. 1

MTA Bridges and Tunnels Average Daily Traffic: June 2012 - May 2014 12-Month Rolling Averages

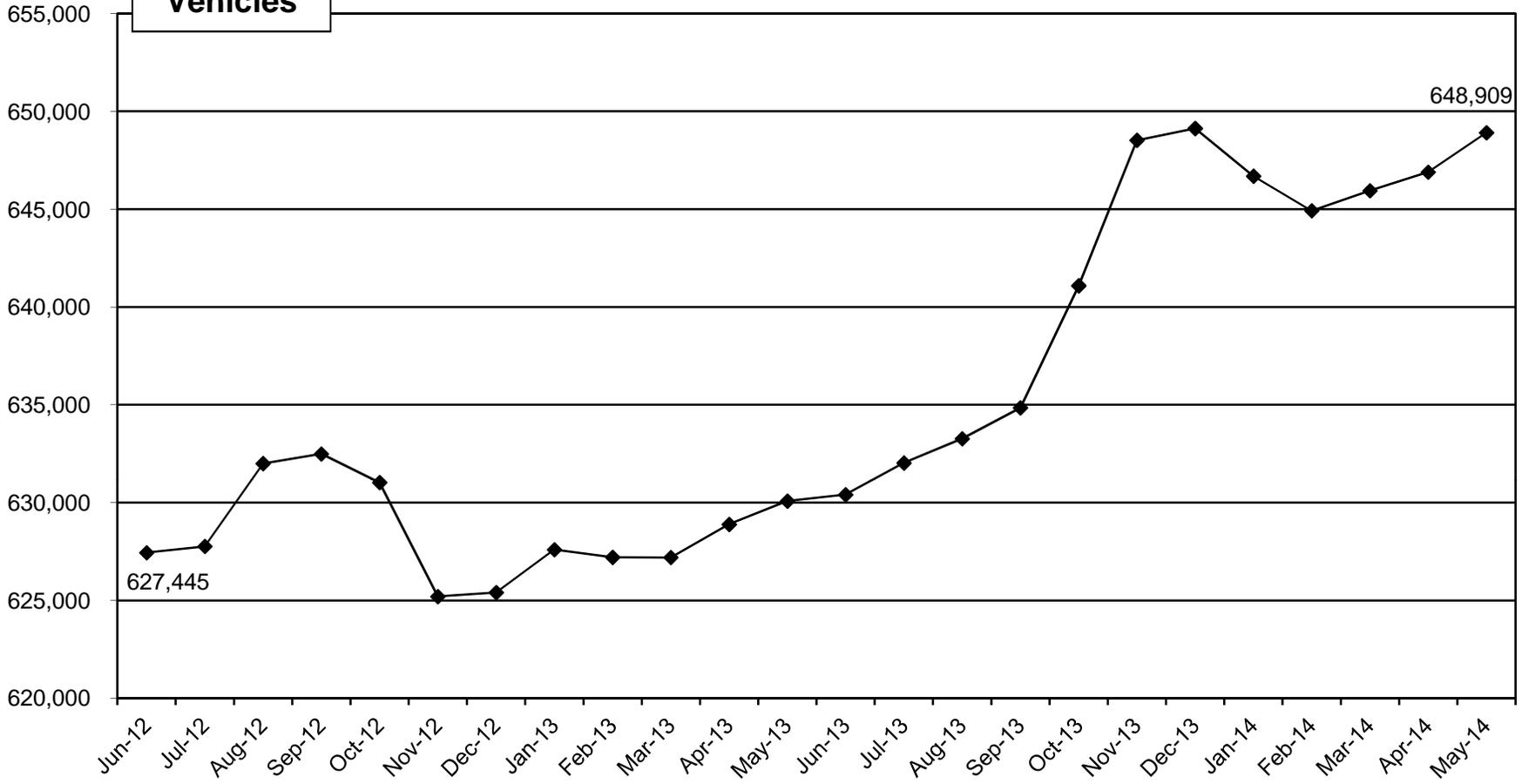
All Vehicles



Ex. 2

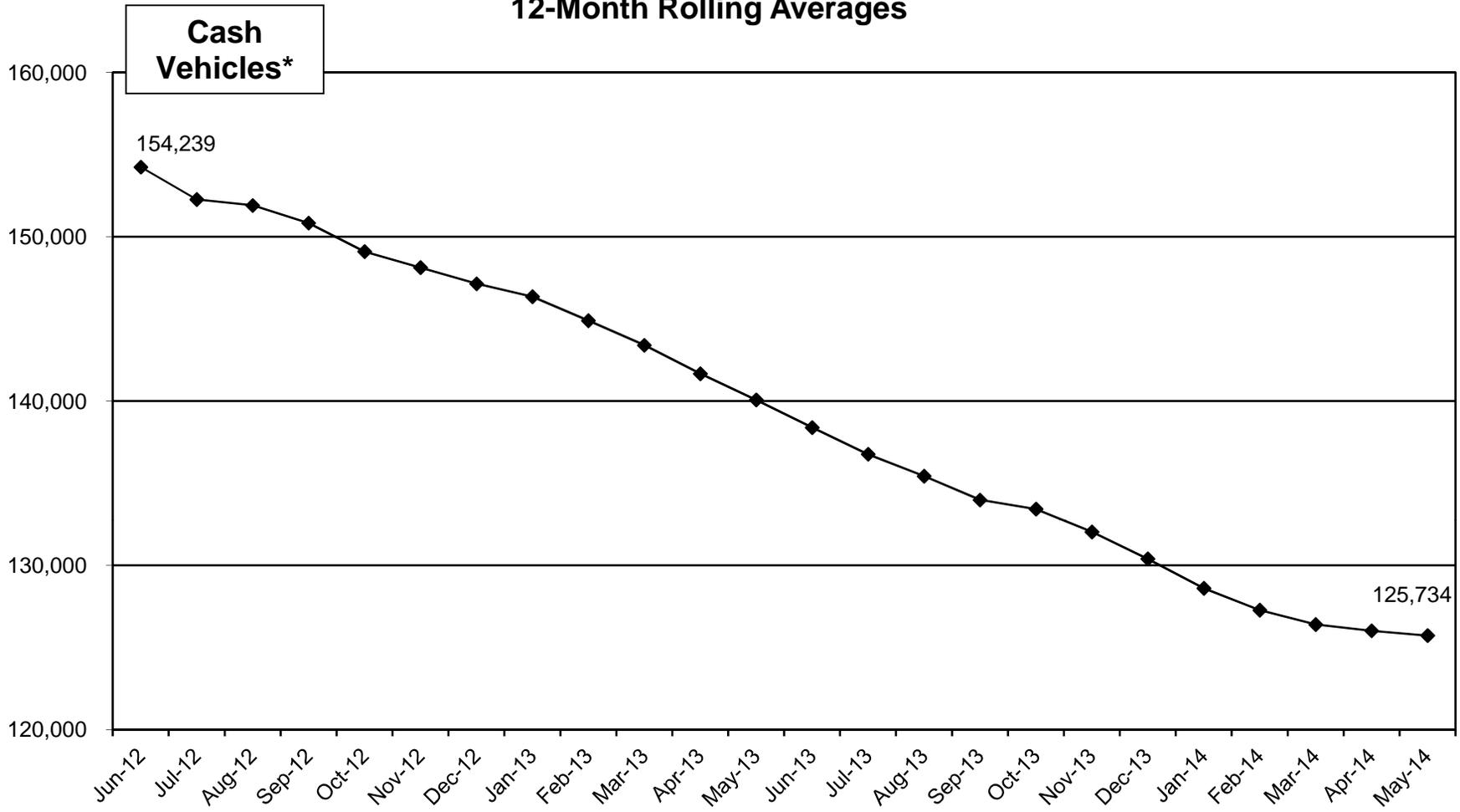
MTA Bridges and Tunnels Average Daily Traffic: June 2012 - May 2014 12-Month Rolling Averages

**E-ZPass
Vehicles**



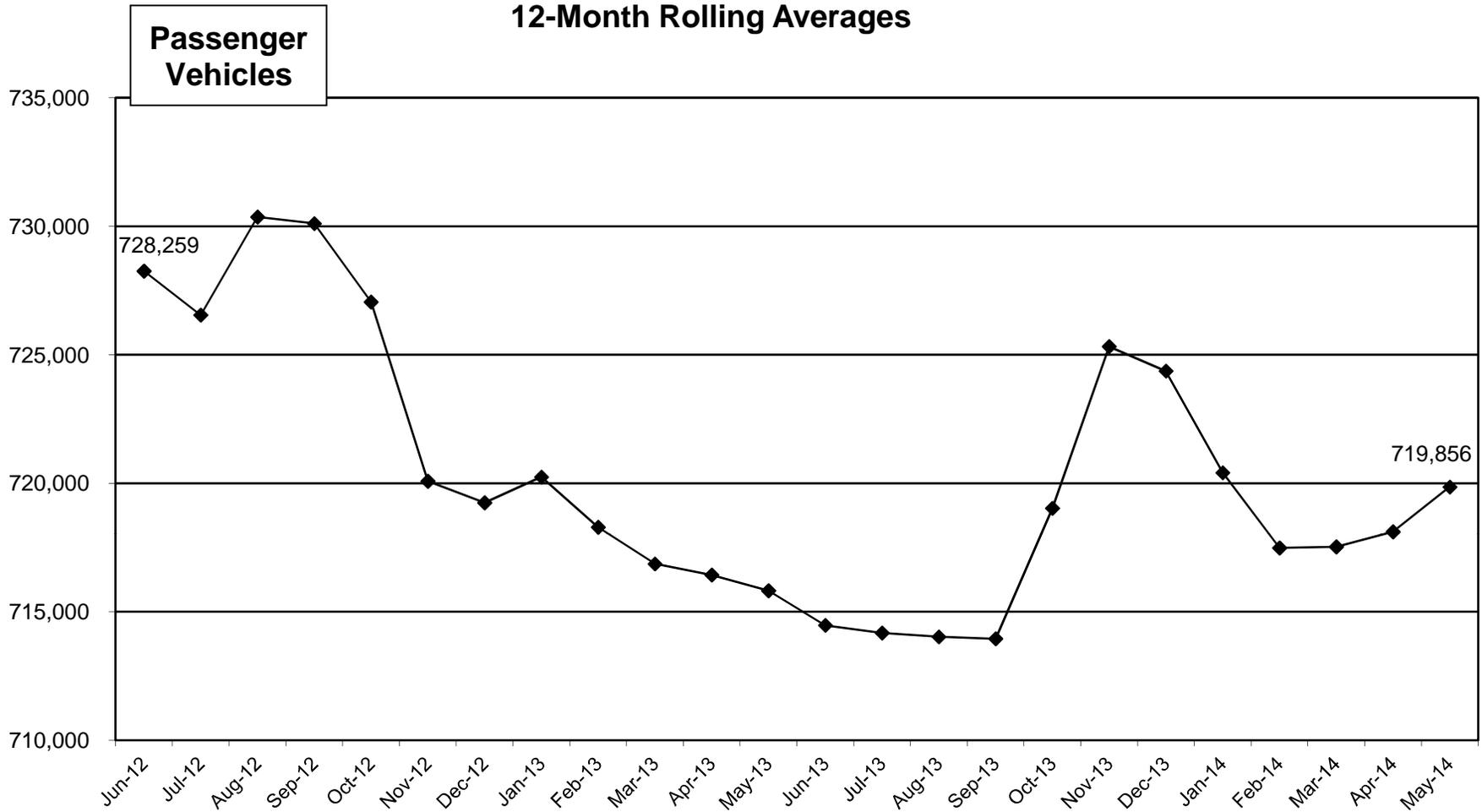
Ex. 3

MTA Bridges and Tunnels Average Daily Traffic: June 2012 - May 2014 12-Month Rolling Averages



*Includes token, ticket and Tolls by Mail transactions.

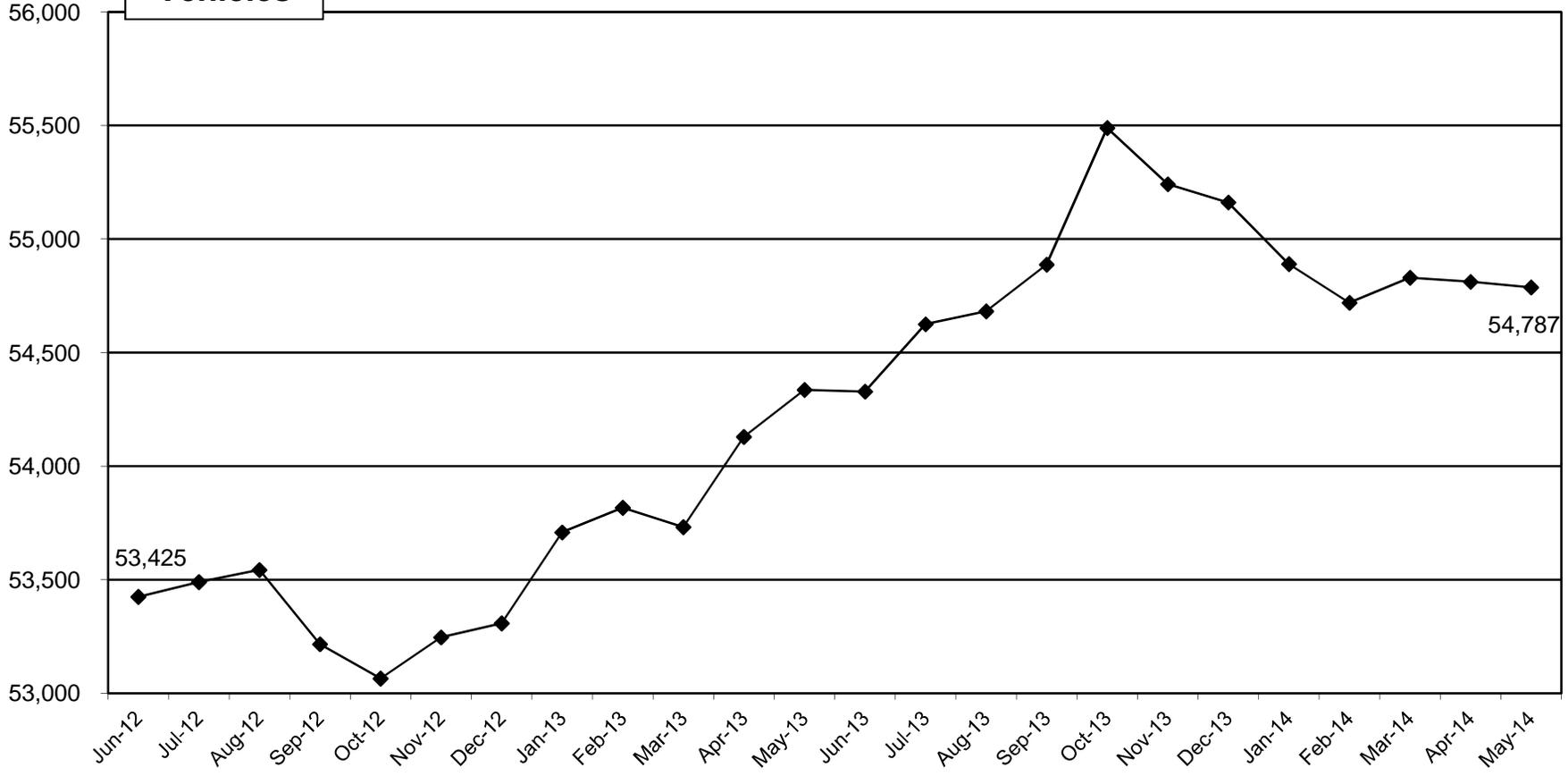
MTA Bridges and Tunnels Average Daily Traffic: June 2012 - May 2014 12-Month Rolling Averages



Ex. 5

MTA Bridges and Tunnels Average Daily Traffic: June 2012 - May 2014 12-Month Rolling Averages

Other
Vehicles



Ex. 6

MTA Bridges and Tunnels Percent Change in Average Daily Traffic by Toll Media

| Corridor | Toll Media | May ⁽¹⁾ | 3 Months ⁽²⁾ (Mar-May) | 6 Months ⁽³⁾ (Dec-May) | 9 Months ⁽⁴⁾ (Sept-May) | 12 Months ⁽⁵⁾ (Jun-May) |
|---|-----------------------------|--------------------|--------------------------------------|--------------------------------------|---------------------------------------|---------------------------------------|
| All Facilities | Total Vehicles | 2.5% | 1.2% | -1.6% | 1.1% | 0.6% |
| | E-ZPass | 3.5% | 2.4% | 0.1% | 3.4% | 3.0% |
| | Cash ⁽⁶⁾ | -2.6% | -4.7% | -9.8% | -9.8% | -10.2% |
| RFK Bridge-Bronx Plaza Bronx-Whitestone Bridge Throgs Neck Bridge | Total Vehicles | 2.3% | 1.1% | -1.4% | 0.4% | 0.6% |
| | E-ZPass | 3.3% | 2.4% | 0.6% | 2.8% | 3.2% |
| | Cash ⁽⁶⁾ | -1.4% | -3.6% | -8.3% | -7.8% | -7.9% |
| RFK Bridge-Manhattan Plaza Queens Midtown Tunnel Hugh L. Carey Tunnel | Total Vehicles | 5.5% | 4.4% | 1.7% | 6.0% | 3.7% |
| | E-ZPass | 5.9% | 5.0% | 2.8% | 7.4% | 5.3% |
| | Cash ⁽⁶⁾ | 2.8% | 0.2% | -5.1% | -2.8% | -5.5% |
| Verrazano-Narrows Bridge | Total Vehicles | 0.2% | -1.1% | -4.0% | -2.0% | -1.8% |
| | E-ZPass | 0.9% | -0.2% | -2.7% | -0.4% | -0.1% |
| | Cash ⁽⁶⁾ | -3.3% | -6.0% | -11.1% | -10.0% | -9.8% |
| Henry Hudson Bridge | Total Vehicles | 4.2% | 3.0% | 0.0% | 2.8% | 1.5% |
| | E-ZPass | 7.4% | 5.2% | 1.8% | 5.9% | 5.6% |
| | Toll By Mail ⁽⁷⁾ | -40.8% | -28.7% | -24.2% | -31.2% | -37.5% |
| Marine Parkway Bridge Cross Bay Bridge | Total Vehicles | -3.3% | -5.5% | -10.1% | -7.3% | -5.6% |
| | E-ZPass | -1.9% | -3.6% | -6.4% | -0.4% | 0.0% |
| | Cash ⁽⁶⁾ | -10.7% | -16.3% | -28.3% | -35.5% | -28.2% |

(1) May 2014 vs. May 2013.

(2) March 2014 to May 2014 vs. March 2013 to May 2013.

(3) December 2013 to May 2014 vs. December 2012 to May 2013.

(4) September 2013 to May 2014 vs. September 2012 to May 2013.

(5) June 2013 to May 2014 vs. June 2012 to May 2013.

(6) Includes tokens and tickets.

(7) Cash prior to November 11, 2012.

Ex. 7

MTA Bridges and Tunnels
Percent Change in Average Daily Traffic by Vehicle Type

| Corridor | Vehicle Type | May ⁽¹⁾ | 3 Months ⁽²⁾ (Mar-May) | 6 Months ⁽³⁾ (Dec-May) | 9 Months ⁽⁴⁾ (Sept-May) | 12 Months ⁽⁵⁾ (Jun-May) |
|---|----------------|--------------------|--------------------------------------|--------------------------------------|---------------------------------------|---------------------------------------|
| All Facilities | Total Vehicles | 2.5% | 1.2% | -1.6% | 1.1% | 0.6% |
| | Passenger | 2.7% | 1.3% | -1.6% | 1.1% | 0.6% |
| | Other | -0.5% | 0.5% | -1.7% | 0.3% | 0.8% |
| RFK Bridge-Bronx Plaza Bronx-Whitestone Bridge Throgs Neck Bridge | Total Vehicles | 2.3% | 1.1% | -1.4% | 0.4% | 0.6% |
| | Passenger | 2.4% | 0.9% | -1.5% | 0.4% | 0.6% |
| | Other | 1.4% | 2.8% | 0.3% | 1.2% | 1.3% |
| RFK Bridge-Manhattan Plaza Queens Midtown Tunnel Hugh L. Carey Tunnel | Total Vehicles | 5.5% | 4.4% | 1.7% | 6.0% | 3.7% |
| | Passenger | 5.8% | 4.5% | 1.6% | 5.9% | 3.6% |
| | Other | 1.4% | 2.9% | 2.4% | 7.4% | 5.1% |
| Verrazano-Narrows Bridge | Total Vehicles | 0.2% | -1.1% | -4.0% | -2.0% | -1.8% |
| | Passenger | 0.6% | -0.9% | -3.9% | -1.9% | -1.8% |
| | Other | -4.4% | -4.3% | -5.7% | -3.1% | -1.0% |
| Henry Hudson Bridge | Total Vehicles | 4.2% | 3.0% | 0.0% | 2.8% | 1.5% |
| | Passenger | 4.1% | 2.8% | -0.2% | 2.6% | 1.3% |
| | Other | 25.8% | 26.8% | 24.7% | 26.5% | 25.9% |
| Marine Parkway Bridge Cross Bay Bridge | Total Vehicles | -3.3% | -5.5% | -10.1% | -7.3% | -5.6% |
| | Passenger | -2.3% | -4.7% | -8.9% | -5.6% | -4.6% |
| | Other | -16.3% | -17.5% | -25.1% | -28.2% | -19.1% |

(1) May 2014 vs. May 2013.

(2) March 2014 to May 2014 vs. March 2013 to May 2013.

(3) December 2013 to May 2014 vs. December 2012 to May 2013.

(4) September 2013 to May 2014 vs. September 2012 to May 2013.

(5) June 2013 to May 2014 vs. June 2012 to May 2013.

Ex. 8

Supplemental Data Page for the Report on Operations

| <u>Month</u> | <u>Traffic & Average Gas Price¹</u> | | <u>Weather²</u> | | | <u>Precipitation Days</u> |
|---------------------|--|---------------|----------------------------|--------------------|--------------------|---------------------------|
| | <u>Traffic</u> | <u>Gas</u> | <u>Average Temperature</u> | <u>Rain Inches</u> | <u>Snow Inches</u> | |
| Jun-12 | 25,233,363 | \$3.71 | 73 | 4.2 | - | 13 |
| Jul-12 | 24,887,622 | \$3.68 | 81 | 3.8 | - | 10 |
| Aug-12 | 25,669,824 | \$3.89 | 79 | 3.0 | - | 9 |
| Sep-12 | 23,763,047 | \$4.05 | 72 | 3.6 | - | 6 |
| Oct-12 ³ | 22,963,971 | \$4.02 | 60 | 1.8 | - | 8 |
| Nov-12 | 20,993,843 | \$3.92 | 45 | 1.4 | 1.1 | 5 |
| Dec-12 | 23,412,942 | \$3.74 | 43 | 4.3 | 0.4 | 18 |
| Jan-13 | 22,290,223 | \$3.69 | 36 | 2.6 | 1.0 | 10 |
| Feb-13 | 19,831,970 | \$3.89 | 34 | 3.8 | 13.1 | 13 |
| Mar-13 ⁴ | 23,376,021 | \$3.88 | 41 | 2.4 | 6.1 | 9 |
| Apr-13 | 23,638,588 | \$3.73 | 53 | 1.2 | - | 10 |
| May-13 | 25,045,252 | \$3.70 | 64 | 5.0 | - | 10 |
| Jun-13 | 24,738,988 | \$3.71 | 74 | 8.2 | - | 13 |
| Jul-13 | 24,886,530 | \$3.82 | 81 | 2.8 | - | 11 |
| Aug-13 | 25,636,599 | \$3.82 | 76 | 2.0 | - | 10 |
| Sep-13 | 23,810,071 | \$3.76 | 68 | 3.2 | - | 6 |
| Oct-13 | 25,036,991 | \$3.55 | 61 | 0.4 | - | 5 |
| Nov-13 | 23,200,297 | \$3.50 | 46 | 2.8 | 0.2 | 11 |
| Dec-13 | 23,035,975 | \$3.61 | 38 | 4.5 | 7.6 | 12 |
| Jan-14 | 20,747,317 | \$3.59 | 29 | 2.4 | 16.7 | 14 |
| Feb-14 | 18,701,703 | \$3.61 | 32 | 4.9 | 27.8 | 11 |
| Mar-14 | 23,431,715 | \$3.70 | 37 | 3.7 | 0.4 | 7 |
| Apr-14 | 23,845,079 | \$3.77 | 62 | 1.5 | - | 9 |
| May-14 | 25,673,491 | \$3.84 | 64 | 4.7 | - | 13 |

Note: Bold numbers are preliminary.

TABLE 2 - Year-over-Year Differences⁵

| <u>Month</u> | <u>Traffic & Gas Monthly Inc/(Dec)</u> | | <u>Weather Monthly Inc/(Dec)</u> | | | <u>Precipitation Days</u> |
|----------------------|--|------------|----------------------------------|--------------------|--------------------|---------------------------|
| | <u>Traffic</u> | <u>Gas</u> | <u>Average Temperature</u> | <u>Rain Inches</u> | <u>Snow Inches</u> | |
| 2013 vs. 2012 | | | | | | |
| June | (494,375) | \$0.00 | 1 | 4.0 | - | 0 |
| July | (1,092) | \$0.14 | 0 | (1.0) | - | 1 |
| August | (33,225) | (\$0.06) | (3) | (1.0) | - | 1 |
| September | 47,024 | (\$0.29) | (4) | (0.4) | - | 0 |
| October | 2,073,020 | (\$0.47) | 1 | (1.4) | - | (3) |
| November | 2,206,454 | (\$0.42) | 1 | 1.4 | (0.9) | 6 |
| December | (376,967) | (\$0.13) | (5) | 0.2 | 7.2 | (6) |
| 2014 vs. 2013 | | | | | | |
| January | (1,542,906) | (\$0.10) | (7) | (0.3) | 15.7 | 4 |
| February | (1,130,267) | (\$0.28) | (2) | 1.1 | 14.7 | (2) |
| March | 55,694 | (\$0.19) | (4) | 1.3 | (5.7) | (2) |
| April | 206,491 | \$0.04 | 9 | 0.4 | - | (1) |
| May | 628,239 | \$0.14 | 0 | (0.3) | - | 3 |

1. Average gasoline (all types) price per gallon data are from the U.S. Bureau of Labor Statistics, NY-NJ-CT-PA area.
2. Local weather data are from the National Weather Service, LaGuardia Airport Station.
3. Tropical Storm Sandy, October 29, 2012
4. Toll Increase, March 3, 2013
5. Numbers may not add due to rounding.

Supplemental Data Page for Exhibits 2 through 6

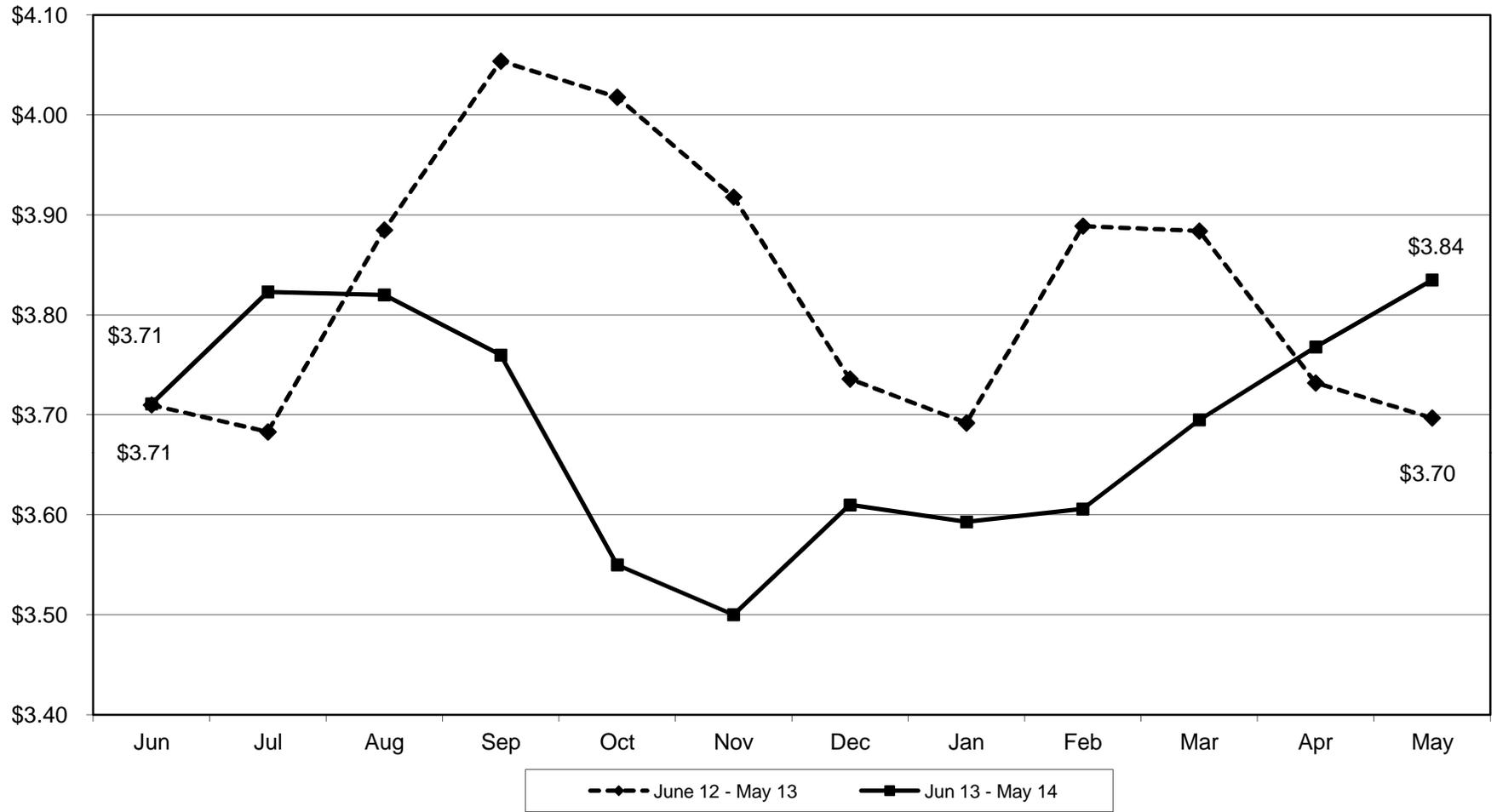
Average Daily Traffic: 12-Month Rolling Averages

| <u>Month</u> | <u>All Vehicles¹</u> | <u>E-ZPass</u> | <u>Cash²</u> | <u>Passenger</u> | <u>Other</u> |
|---------------|---------------------------------|----------------|-------------------------|------------------|---------------|
| Jun-12 | 781,684 | 627,445 | 154,239 | 728,259 | 53,425 |
| Jul-12 | 780,036 | 627,769 | 152,268 | 726,546 | 53,490 |
| Aug-12 | 783,906 | 632,003 | 151,903 | 730,362 | 53,544 |
| Sep-12 | 783,324 | 632,492 | 150,832 | 730,107 | 53,216 |
| Oct-12 | 780,121 | 631,026 | 149,096 | 727,056 | 53,065 |
| Nov-12 | 773,328 | 625,205 | 148,123 | 720,082 | 53,247 |
| Dec-12 | 772,550 | 625,406 | 147,144 | 719,241 | 53,309 |
| Jan-13 | 773,953 | 627,602 | 146,351 | 720,244 | 53,709 |
| Feb-13 | 772,106 | 627,210 | 144,896 | 718,288 | 53,817 |
| Mar-13 | 770,595 | 627,198 | 143,397 | 716,862 | 53,732 |
| Apr-13 | 770,559 | 628,893 | 141,667 | 716,430 | 54,130 |
| May-13 | 770,155 | 630,084 | 140,071 | 715,819 | 54,336 |
| Jun-13 | 768,801 | 630,409 | 138,391 | 714,472 | 54,329 |
| Jul-13 | 768,798 | 632,031 | 136,767 | 714,172 | 54,625 |
| Aug-13 | 768,707 | 633,271 | 135,436 | 714,025 | 54,682 |
| Sep-13 | 768,836 | 634,851 | 133,984 | 713,948 | 54,888 |
| Oct-13 | 774,515 | 641,086 | 133,429 | 719,026 | 55,489 |
| Nov-13 | 780,560 | 648,520 | 132,040 | 725,318 | 55,242 |
| Dec-13 | 779,527 | 649,128 | 130,400 | 724,366 | 55,161 |
| Jan-14 | 775,300 | 646,691 | 128,610 | 720,410 | 54,890 |
| Feb-14 | 772,204 | 644,921 | 127,282 | 717,484 | 54,720 |
| Mar-14 | 772,356 | 645,947 | 126,409 | 717,526 | 54,830 |
| Apr-14 | 772,922 | 646,895 | 126,027 | 718,110 | 54,812 |
| May-14 | 774,643 | 648,909 | 125,734 | 719,856 | 54,787 |

Note: Bold numbers are preliminary.

1. Numbers may not add due to rounding.
2. Cash transactions include: tokens, tickets and beginning November 11, 2012, Tolls by Mail at the Henry Hudson Bridge

Supplemental Graph Gas Prices in the NY-NJ-CT-PA Area June 2012 - May 2014





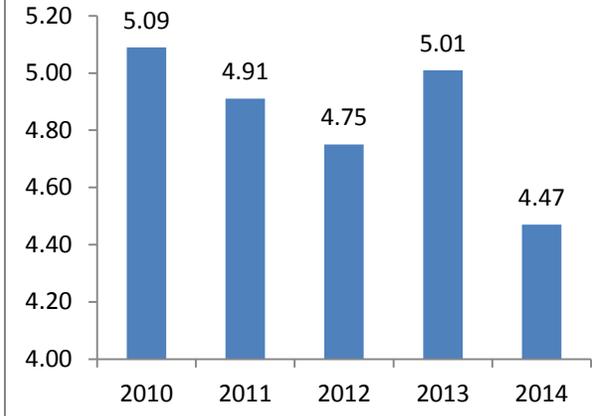
Bridges and Tunnels

Safety Report May 2014



Bridges and Tunnels

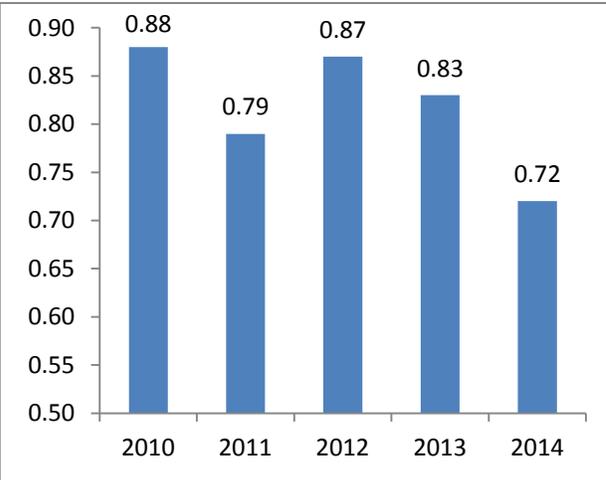
5 Yr Summary of Customer Collisions & Customer/Contractor Injuries thru May



Total Customer Collisions

| Year | Total Collisions | Collision Rate/M Vehicles |
|------|------------------|---------------------------|
| 2010 | 600 | 5.09 |
| 2011 | 563 | 4.91 |
| 2012 | 557 | 4.75 |
| 2013 | 579 | 5.01 |
| 2014 | 508 | 4.47 |

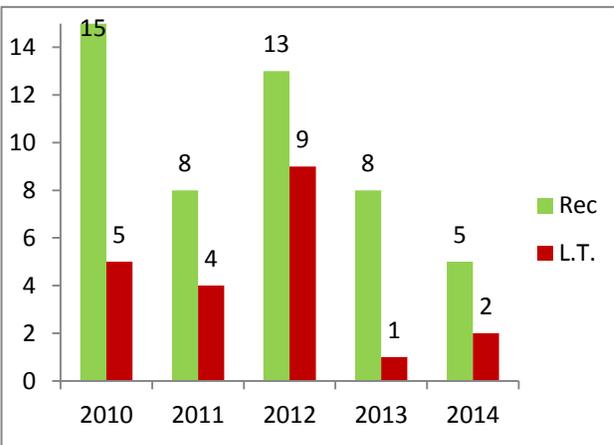
% change from last year: -10.8%
5 year Average 4.85



Total Injury Collisions

| Year | Injury Collisions | Injury Rate/M Vehicles |
|------|-------------------|------------------------|
| 2010 | 104 | 0.88 |
| 2011 | 90 | 0.79 |
| 2012 | 102 | 0.87 |
| 2013 | 96 | 0.83 |
| 2014 | 82 | 0.72 |

% change from last year: -13.3%
5 year Average 0.82



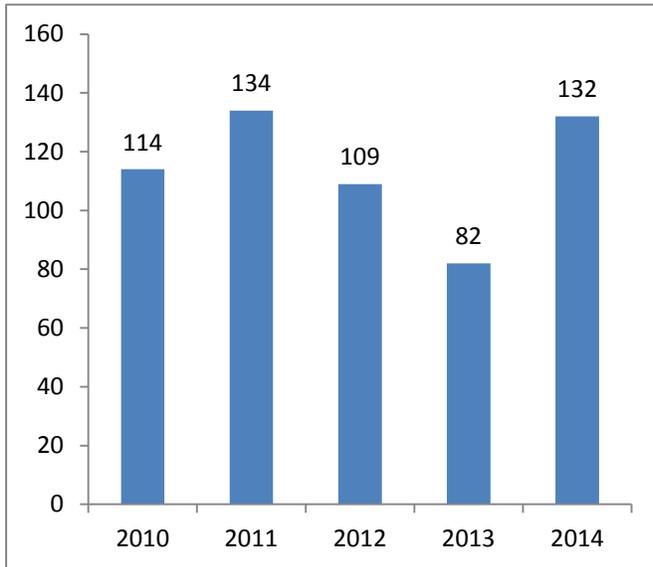
Total Contractor Injuries

| Year | Recordable Injuries | Lost Time Injuries |
|-----------------------|---------------------|--------------------|
| 2010 | 15 | 5 |
| 2011 | 8 | 4 |
| 2012 | 13 | 9 |
| 2013 | 8 | 1 |
| 2014 | 5 | 2 |
| % change from last yr | -37.5% | 100.0% |



Bridges and Tunnels

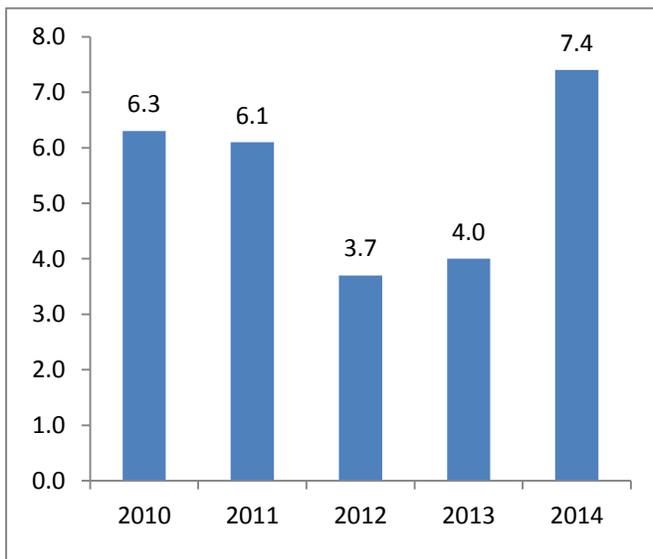
5 Yr Summary of Employee Accident Reports & Injuries thru May



Total Employee Accident Reports (C-2's)

| Year | Total |
|------|-------|
| 2010 | 114 |
| 2011 | 134 |
| 2012 | 109 |
| 2013 | 82 |
| 2014 | 132 |

% change from last year: 61.0%
5 year Average 114



Employee Lost Time Injuries

| Year | Lost Time Injuries | Frequency Rate (Per 200,000 Hours) |
|------|--------------------|------------------------------------|
| 2010 | 46 | 6.3 |
| 2011 | 41 | 6.1 |
| 2012 | 25 | 3.7 |
| 2013 | 25 | 4.0 |
| 2014 | 46 | 7.4 |

% change from last year: 85.0%
5 year Average 5.5



Bridges and Tunnels

E-ZPass Performance Report May 2014



MTA Bridges and Tunnels
E-ZPASS Performance Report
May 2014
Preliminary data subject to final audit

| E-ZPass Performance at All B&T Facilities | | | |
|--|------------|--------------|------------|
| | May 2014 | Year to Date | May 2013 |
| Total E-ZPass Traffic ¹ | 21,635,947 | 94,949,680 | 20,900,581 |
| E-ZPass Market Share: Total | 84.3% | 84.5% | 83.5% |
| Cars | 83.7% | 83.9% | 82.9% |
| Trucks | 91.6% | 92.3% | 91.2% |

| Weekday E-ZPass Performance by Facility² | | | |
|--|--|----------------------|----------------------|
| Facility | May Average E-ZPass Weekday Traffic and Market Share | | |
| | 2014 Average Traffic | 2014 Market Share | 2013 Market Share |
| Bronx-Whitestone Bridge | 88,250 | 80.6% | 79.8% |
| Cross Bay Veterans Memorial Bridge | 19,392 | 86.1% | 83.8% |
| Henry Hudson Bridge | 66,234 | 96.6% | 94.1% |
| Hugh L. Carey Tunnel | 47,119 | 90.3% | 89.6% |
| Marine Parkway-Gil Hodges Memorial Bridge | 19,840 | 88.6% | 86.6% |
| Queens Midtown Tunnel | 79,015 | 89.5% | 88.8% |
| Robert F. Kennedy Bridge - Bronx Plaza | 65,495 | 77.7% | 76.5% |
| Robert F. Kennedy Bridge - Manhattan Plaza | 83,642 | 86.1% | 85.5% |
| Throgs Neck Bridge | 100,252 | 84.7% | 83.9% |
| Verrazano-Narrows Bridge ¹ | <u>162,106</u> | <u>86.9%</u> | <u>86.1%</u> |
| All Facilities ¹ | 731,345 | 86.1% | 85.0% |

Notes:

1. At the Verrazano-Narrows Bridge (VNB), tolls are only collected in the westbound direction. These transactions are doubled to provide traffic statistics that are consistent with B&T's other facilities.
2. Weekday E-ZPass traffic and market share figures average data for all weekdays except for holidays

**MTA Bridges and Tunnels
E-ZPASS Performance Report
May 2014**
Preliminary data subject to final audit

| Weekday Peak Hour E-ZPass Performance by Facility³ | | | | |
|--|--------------------------|-----------------|-----------------|-----------------|
| Facility | May E-ZPass Market Share | | | |
| | 2014 AM Peak | 2013 AM Peak | 2014 PM Peak | 2013 PM Peak |
| Bronx-Whitestone Bridge | 85.6% | 85.3% | 82.4% | 81.1% |
| Cross Bay Veterans Memorial Bridge | 89.7% | 88.4% | 87.4% | 83.4% |
| Henry Hudson Bridge | 96.4% | 95.5% | 95.8% | 94.1% |
| Hugh L. Carey Tunnel | 93.3% | 92.7% | 90.6% | 89.1% |
| Marine Parkway-Gil Hodges Memorial Bridge | 91.4% | 89.3% | 88.5% | 85.7% |
| Queens Midtown Tunnel | 91.4% | 91.1% | 89.8% | 89.3% |
| Robert F. Kennedy Bridge - Bronx Plaza | 83.8% | 82.4% | 79.4% | 78.4% |
| Robert F. Kennedy Bridge - Manhattan Plaza | 88.6% | 88.4% | 87.1% | 86.6% |
| Throgs Neck Bridge | 89.3% | 89.2% | 85.9% | 84.5% |
| Verrazano-Narrows Bridge ⁴ | N/A | N/A | 89.6% | 89.3% |
| All Facilities | 89.4% | 88.8% | 87.4% | 86.2% |

| Weekend E-ZPass Performance by Facility | | | |
|--|---|----------------------|----------------------|
| Facility | May Average E-ZPass Weekend Traffic and Market Share | | |
| | 2014 Avg. Traffic | 2014 Market Share | 2013 Market Share |
| Bronx-Whitestone Bridge | 81,935 | 74.1% | 72.8% |
| Cross Bay Veterans Memorial Bridge | 15,612 | 80.9% | 80.5% |
| Henry Hudson Bridge | 56,324 | 95.3% | 91.4% |
| Hugh L. Carey Tunnel | 33,239 | 85.2% | 84.6% |
| Marine Parkway-Gil Hodges Memorial Bridge | 16,178 | 85.2% | 84.6% |
| Queens Midtown Tunnel | 63,679 | 84.5% | 84.1% |
| Robert F. Kennedy Bridge - Bronx Plaza | 57,150 | 70.3% | 68.5% |
| Robert F. Kennedy Bridge - Manhattan Plaza | 66,628 | 80.0% | 80.1% |
| Throgs Neck Bridge | 94,038 | 79.2% | 78.4% |
| Verrazano-Narrows Bridge ¹ | <u>144,639</u> | 80.7% | 79.9% |
| All Facilities ¹ | 629,422 | 80.2% | 79.1% |

Notes:

3. Peak E-ZPass market shares report the market share figures for all vehicles during the highest overall traffic hour in the AM and PM periods at each facility.
4. AM peak figures are not compiled for the eastbound direction because tolls are collected in westbound lanes only.

**MTA Bridges and Tunnels
E-ZPASS Performance Report
May 2014**

Preliminary data subject to final audit

E-ZPass Interoperability Statistics

| B&T E-ZPass Transactions From Other Agencies ⁵ | | | |
|--|---|---|---|
| Customer's E-ZPass Agency | May 2014 Total B&T E-ZPass Transactions | May 2014 Percentage of B&T Total Transactions | May 2013 Percentage of B&T Total Transactions |
| New York State Thruway Authority ⁶ | 1,776,686 | 7.78% | 7.83% |
| Port Authority of NY and NJ | 1,188,260 | 5.20% | 5.41% |
| New Jersey Toll Agencies ⁷ | 1,255,407 | 5.50% | 5.53% |
| Massachusetts Turnpike Authority ⁸ | 132,335 | 0.58% | 0.57% |
| Pennsylvania Turnpike Commission | 87,713 | 0.38% | 0.35% |
| Maryland Transportation Authority | 37,941 | 0.17% | 0.16% |
| Virginia Department of Transportation ⁹ | 26,230 | 0.11% | 0.10% |
| New Hampshire Department of Transportation | 15,525 | 0.07% | 0.06% |
| Delaware Department of Transportation | 13,086 | 0.06% | 0.05% |
| Other ¹⁰ | <u>45,979</u> | <u>0.20%</u> | <u>0.19%</u> |
| Total | 4,579,162 | 20.06% | 20.25% |

| Other Agency B&T E-ZPass Transactions | | | |
|--|-------------------|-------------------|-------------------|
| Agency Used By B&T Customers | May 2014 | YTD 2014 | May 2013 |
| New York State Thruway Authority ⁶ | 2,754,558 | 11,714,266 | 2,644,686 |
| Port Authority of NY and NJ | 3,384,504 | 14,955,361 | 3,334,048 |
| New Jersey Toll Agencies ⁷ | 5,721,289 | 24,130,825 | 5,265,871 |
| New York State Bridge Authority | 258,611 | 1,094,067 | 252,074 |
| Massachusetts Turnpike Authority ⁸ | 590,549 | 2,390,069 | 537,783 |
| Pennsylvania Turnpike Commission | 264,515 | 1,107,358 | 257,446 |
| Maryland Transportation Authority | 316,031 | 1,280,669 | 298,004 |
| Virginia Department of Transportation ⁹ | 175,091 | 705,662 | 134,356 |
| New Hampshire Department of Transportation | 100,595 | 397,490 | 91,848 |
| Delaware Department of Transportation | 265,475 | 1,061,197 | 257,926 |
| Other ¹⁰ | <u>349,265</u> | <u>1,324,318</u> | <u>317,228</u> |
| Total | 14,180,483 | 60,161,282 | 13,391,270 |

Notes:

5. "B&T E-ZPass Transactions From Other Agencies" excludes an estimate of VNB travel in the untolled eastbound direction in order to maintain comparability with the figures reported in "Others Agency B&T E-ZPass Transactions."
6. Includes Buffalo and Fort Erie Public Bridge Authority.
7. Includes South Jersey Transportation Authority, New Jersey Turnpike Authority, Garden State Parkway, Delaware River Port Authority, Delaware River and Bay Authority, Delaware River Joint Toll Bridge Commission and the Burlington County Bridge Commission.
8. Includes Massachusetts Port Authority.
9. Includes Dulles Greenway, Dulles Toll Road, Powhite Parkway Extension, RMA Expressway System, George P. Coleman Bridge, Chesapeake Bay Bridge and Tunnel Commission, and Chesapeake Expressway.
10. Other agencies include Illinois State Toll Highway Authority, Maine Turnpike Authority, West Virginia Parkway Authority, Indiana Toll Road Concession Company, and Rhode Island Bridge and Tunnel Authority, Ohio Turnpike Commission, and North Carolina Turnpike Authority.

E-ZPASS Performance Report
May 2014
Preliminary data subject to final audit

E-ZPass Customer Service Statistics

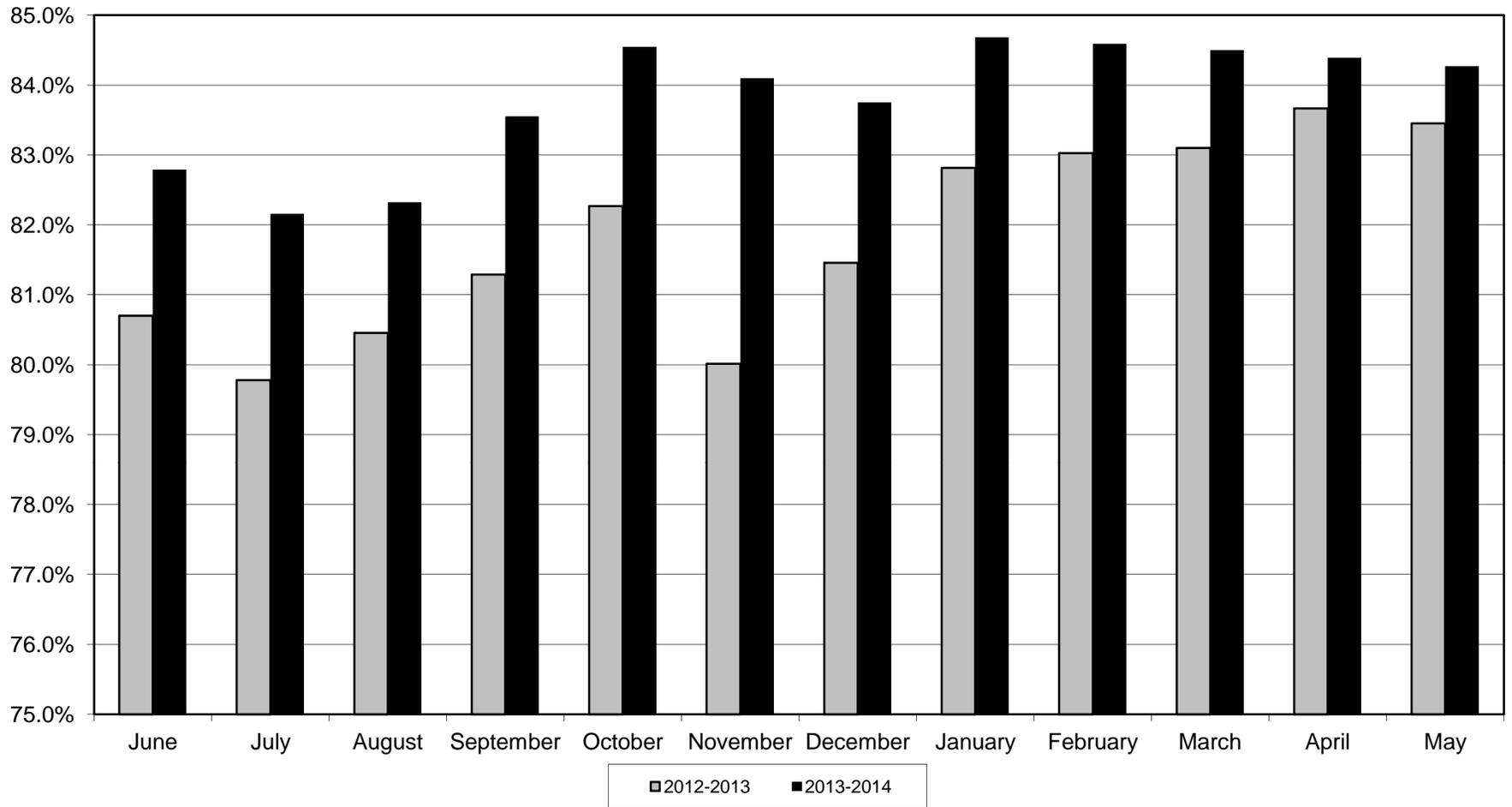
| MTA Bridges and Tunnels Customers | | | |
|---|--------------|---------------|---------------|
| | May 2014 | YTD 2014 | YTD 2013 |
| Accounts Opened: | | | |
| Internet | 7,922 | 33,384 | 30,045 |
| Walk-In | 2,342 | 9,631 | 9,198 |
| Mail/Phone ¹¹ | 263 | 1,273 | 4,672 |
| On-The-Go | <u>7,868</u> | <u>32,214</u> | <u>44,227</u> |
| Total Accounts Opened | 18,395 | 76,502 | 88,142 |
| Total Active Accounts | | 2,633,874 | 2,509,275 |
| Number of E-ZPass Tags Issued ¹² | 62,440 | 214,102 | 199,043 |
| Total Active Tags ¹³ | | 4,260,190 | 4,045,885 |
| Total Reload Cards Distributed | 3,440 | 91,352 | 55,953 |
| Reload Card % of Cash Replenishments | 16.34% | 15.62% | 11.53% |

| Customer Service Indicators | | | |
|--|----------------|------------------|------------------|
| | May 2014 | YTD 2014 | YTD 2013 |
| Phone Calls Answered by Customer Service Center: | | | |
| Customer Service Representatives | 246,232 | 1,147,604 | 1,128,135 |
| Automated System | <u>481,217</u> | <u>2,136,676</u> | <u>1,686,743</u> |
| Total Phone Calls Answered | 727,449 | 3,284,280 | 2,814,878 |
| Average Phone Call Waiting Time (in min.): | | | |
| Customer Service Representatives | 0.25 | 0.32 | 0.14 |
| Commercial Unit | 0.44 | 0.36 | 0.32 |
| Avg. Monthly B&T E-ZPass Trips Per Account | 6.56 | 5.78 | 6.07 |
| Average Number of Active Tags Per Account | 1.62 | 1.62 | 1.62 |

| E-ZPass Tag Replacement Program | | | |
|--|----------|----------|-----------|
| | May 2014 | YTD 2014 | 2011-2014 |
| Number of Replacement Tags Mailed | 21,011 | 134,090 | 1,561,782 |
| Number of Tags Returned ¹⁴ | 25,899 | 123,427 | 1,513,002 |
| Number of Tags Pending Return | N/A | N/A | 48,780 |

11. Phone enrollment for private accounts ended June 15, 2013.
12. Includes tags for new accounts, additional tags for existing accounts, and replacement of lost or stolen tags for existing accounts. Excludes tags processed and reported within the E-ZPass Tag Replacement Program, which replaces tags that are approaching the end of their useful service lives with new tags.
13. Includes tags linked to active accounts, new tags issued through the E-ZPass Tag Replacement Program, and the associated replaced tags currently moving through the program's return process.
14. Includes tags returned, reported as lost or stolen by the customer, and deactivated. Also, includes tags mailed in 2013 but returned in 2014.

MTA Bridges and Tunnels E-ZPass Market Shares June 2012 through May 2014





Bridges and Tunnels

Financial Report May 2014



MTA BRIDGES & TUNNELS

STATEMENT OF NET POSITION

As of May 31, 2014

(in thousands)

ASSETS AND DEFERRED OUTFLOWS OF RESOURCES

CURRENT ASSETS:

| | |
|-------------------------------|----------------|
| Cash-Unrestricted | \$31,514 |
| Investments: | |
| Unrestricted | 116,294 |
| Restricted | 767,563 |
| Accrued interest receivable | 705 |
| Accounts receivable | 18,531 |
| Tolls due from other agencies | 27,613 |
| Prepaid expenses | <u>6,420</u> |
| Total current assets | <u>968,640</u> |

NONCURRENT ASSETS:

| | |
|---|------------------|
| Investments: | |
| Restricted | 100,795 |
| Insurance recovery receivable | 126,325 |
| Facilities, less acc.dep of \$1,214,800 | 4,206,234 |
| Capital lease 2 Broadway net acc. dep. | 42,973 |
| Derivative Hedge Assets | 113,525 |
| Security Deposits | <u>15,505</u> |
| Total noncurrent assets | <u>4,605,357</u> |

TOTAL ASSETS: 5,573,997

DEFERRED OUTFLOWS OF RESOURCES:

| | |
|---|----------------|
| Accumulated decreases in fair value of derivative instruments | 4,397 |
| Defeasance costs | <u>225,574</u> |

TOTAL DEFERRED OUTFLOWS OF RESOURCES: 229,971

TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES \$5,803,968

MTA BRIDGES & TUNNELS
STATEMENT OF NET POSITION

As of May 31, 2014
(in thousands)

LIABILITIES

CURRENT LIABILITIES:

| | |
|--|--------------------|
| Current portion-long term debt | \$180,555 |
| Interest Payable | 36,396 |
| Accounts Payable | 38,783 |
| Payable to MTA-CAP | 26,297 |
| Due to MTA-Operating Expenses | 10,072 |
| Due to NYCTA-Operating Expenses | 359 |
| Accrued salaries | 40,786 |
| Accrued Vac & Sick Benefits | 16,778 |
| Current portion of estimated liability arising from injury | 13,911 |
| Current portion of capital lease obligation | 6,223 |
| Pollution remediation projects | 1,829 |
| Due to New York City Transit Authority | 36,879 |
| Due to Metropolitan Transportation Authority | 49,928 |
| Unredeemed Tolls | 143,652 |
| Tolls due to other agencies | 45,020 |
| E-ZPass Airport Toll Liability | <u>4,969</u> |
| Total current liabilities | <u>652,437</u> |

NONCURRENT LIABILITIES:

| | |
|--|----------------------|
| Long term debt | 8,977,936 |
| Post Employment Benefits Other than Pensions | 460,141 |
| Estimated liability arising from injury | 15,377 |
| Capital lease obligations | 133,072 |
| Derivative Hedge Liabilities | 118,876 |
| Security deposits-Contra | <u>15,505</u> |
| Total noncurrent liabilities | <u>9,720,907</u> |

TOTAL LIABILITIES 10,373,344

NET POSITION (4,569,376) *

TOTAL LIABILITIES & NET POSITION \$5,803,968

*The negative Net Position of \$4,569,376 consists of various fund balances such as surplus monies and purchase of assets on behalf of MTA and NYCTA. The negative balance occurs because the assets are transferred to MTA and NYCTA during the year, and taken off the B&T Statement of Net Position; while the debt to purchase these assets remains as a liability on the Statement of Net Position of B&T.

MTA BRIDGES AND TUNNELS
FEBRUARY FINANCIAL PLAN - 2014 ADOPTED BUDGET
ACCRUAL STATEMENT of OPERATIONS by CATEGORY

May 2014

(\$ in millions)

| | Nonreimbursable | | | | Reimbursable | | | | Total | | | |
|---|------------------|------------------|-------------------------|-------------|----------------|----------------|-------------------------|---------------|------------------|------------------|-------------------------|-------------|
| | Adopted Budget | Actual | Favorable (Unfavorable) | | Adopted Budget | Actual | Favorable (Unfavorable) | | Adopted Budget | Actual | Favorable (Unfavorable) | |
| | | | Variance | Percent | | | Variance | Percent | | | Variance | Percent |
| Revenue | | | | | | | | | | | | |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - |
| Vehicle Toll Revenue | 147.764 | 149.799 | 2.035 | 1.4 | 0.000 | 0.000 | 0.000 | - | 147.764 | 149.799 | 2.035 | 1.4 |
| Other Operating Revenue | 1.359 | 1.697 | 0.338 | 24.9 | 0.000 | 0.000 | 0.000 | - | 1.359 | 1.697 | 0.338 | 24.9 |
| Capital & Other Reimbursements | (0.000) | 0.000 | 0.000 | 100.0 | 1.802 | 1.520 | (0.282) | (15.7) | 1.802 | 1.520 | (0.282) | (15.7) |
| Investment Income | 0.014 | 0.010 | (0.004) | (27.2) | 0.000 | 0.000 | 0.000 | - | 0.014 | 0.010 | (0.004) | (27.2) |
| Total Revenue | \$149.137 | \$151.506 | \$2.369 | 1.6 | \$1.802 | \$1.520 | (\$0.282) | (15.7) | \$150.940 | \$153.026 | \$2.086 | 1.4 |
| Expenses | | | | | | | | | | | | |
| <i>Labor:</i> | | | | | | | | | | | | |
| Payroll | \$10.501 | \$9.449 | \$1.052 | 10.0 | \$0.827 | \$0.576 | \$0.251 | 30.3 | \$11.328 | \$10.025 | \$1.303 | 11.5 |
| Overtime | 1.766 | 1.645 | 0.121 | 6.8 | 0.034 | 0.095 | (0.061) | * | 1.799 | 1.740 | 0.059 | 3.3 |
| Health and Welfare | 2.544 | 2.078 | 0.466 | 18.3 | 0.185 | 0.146 | 0.039 | 21.0 | 2.729 | 2.224 | 0.505 | 18.5 |
| OPEB Current Payment | 1.347 | 1.291 | 0.056 | 4.2 | 0.000 | 0.000 | 0.000 | - | 1.347 | 1.291 | 0.056 | 4.2 |
| Pensions | 2.610 | 2.705 | (0.095) | (3.7) | 0.218 | 0.123 | 0.095 | 43.7 | 2.828 | 2.828 | 0.000 | 0.0 |
| Other Fringe Benefits | 0.887 | 0.781 | 0.106 | 12.0 | 0.106 | 0.070 | 0.036 | 33.8 | 0.993 | 0.851 | 0.142 | 14.3 |
| Reimbursable Overhead | (0.433) | (0.510) | 0.077 | 17.9 | 0.433 | 0.510 | (0.077) | (17.9) | 0.000 | 0.000 | 0.000 | - |
| Total Labor Expenses | \$19.222 | \$17.439 | \$1.783 | 9.3 | \$1.802 | \$1.520 | \$0.282 | 15.7 | \$21.025 | \$18.959 | \$2.066 | 9.8 |
| <i>Non-Labor:</i> | | | | | | | | | | | | |
| Electric Power | \$0.567 | \$0.407 | \$0.160 | 28.2 | \$0.000 | \$0.000 | \$0.000 | - | \$0.567 | \$0.407 | \$0.160 | 28.2 |
| Fuel | 0.260 | 0.183 | 0.077 | 29.5 | 0.000 | 0.000 | 0.000 | - | 0.260 | 0.183 | 0.077 | 29.5 |
| Insurance | 1.398 | 1.219 | 0.179 | 12.8 | 0.000 | 0.000 | 0.000 | - | 1.398 | 1.219 | 0.179 | 12.8 |
| Claims | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - |
| Maintenance and Other Operating Contracts | 11.869 | 5.388 | 6.481 | 54.6 | 0.000 | 0.000 | 0.000 | - | 11.869 | 5.388 | 6.481 | 54.6 |
| Professional Service Contracts | 2.904 | 2.140 | 0.764 | 26.3 | 0.000 | 0.000 | 0.000 | - | 2.904 | 2.140 | 0.764 | 26.3 |
| Materials & Supplies | 0.365 | 0.176 | 0.189 | 51.8 | 0.000 | 0.000 | 0.000 | - | 0.365 | 0.176 | 0.189 | 51.8 |
| Other Business Expenses | 2.314 | 2.558 | (0.244) | (10.5) | 0.000 | 0.000 | 0.000 | - | 2.314 | 2.558 | (0.244) | (10.5) |
| Total Non-Labor Expenses | \$19.677 | \$12.071 | \$7.606 | 38.7 | \$0.000 | \$0.000 | \$0.000 | - | \$19.677 | \$12.071 | \$7.606 | 38.7 |
| Other Expense Adjustments: | | | | | | | | | | | | |
| Other | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - |
| Total Expenses before Non-Cash Liability Adjs. | \$38.899 | \$29.510 | \$9.389 | 24.1 | \$1.802 | \$1.520 | \$0.282 | 15.7 | \$40.702 | \$31.030 | \$9.672 | 23.8 |
| Depreciation | \$8.866 | \$8.706 | \$0.160 | 1.8 | \$0.000 | \$0.000 | \$0.000 | - | \$8.866 | \$8.706 | \$0.160 | 1.8 |
| OPEB Obligation | 6.836 | 5.975 | 0.861 | 12.6 | 0.000 | 0.000 | 0.000 | - | 6.836 | 5.975 | 0.861 | 12.6 |
| Total Expenses after Non-Cash Liability Adjs. | \$54.601 | \$44.191 | \$10.410 | 19.1 | \$1.802 | \$1.520 | \$0.282 | 15.7 | \$56.403 | \$45.711 | \$10.692 | 19.0 |
| Less: Depreciation | \$8.866 | \$8.706 | \$0.160 | 1.8 | \$0.000 | \$0.000 | \$0.000 | - | \$8.866 | \$8.706 | \$0.160 | 1.8 |
| Less: OPEB Obligation | 6.836 | 5.975 | 0.861 | 12.6 | 0.000 | 0.000 | 0.000 | - | 6.836 | 5.975 | 0.861 | 12.6 |
| Total Expenses | \$38.899 | \$29.510 | \$9.389 | 24.1 | \$1.802 | \$1.520 | \$0.282 | 15.7 | \$40.702 | \$31.030 | \$9.672 | 23.8 |
| Net Surplus/(Deficit) | \$110.238 | \$121.996 | \$11.758 | 10.7 | \$0.000 | \$0.000 | \$0.000 | - | \$110.238 | \$121.996 | \$11.758 | 10.7 |

Differences are due to rounding.

*Variance exceeds 100%

MTA BRIDGES AND TUNNELS
FEBRUARY FINANCIAL PLAN - 2014 ADOPTED BUDGET
ACCRUAL STATEMENT of OPERATIONS by CATEGORY
May 2014
(\$ in millions)

| | Nonreimbursable | | | | Reimbursable | | | | Total | | | |
|---|-----------------|--------|-------------------------|---------|----------------|--------|-------------------------|---------|------------------|------------------|-------------------------|-------------|
| | Adopted Budget | Actual | Favorable (Unfavorable) | | Adopted Budget | Actual | Favorable (Unfavorable) | | Adopted Budget | Actual | Favorable (Unfavorable) | |
| | | | Variance | Percent | | | Variance | Percent | | | Variance | Percent |
| Net Income/(Deficit) | | | | | | | | | \$110.238 | \$121.996 | \$11.758 | 10.7 |
| Less: Capitalized Assets | | | | | | | | | 1.487 | 1.627 | (0.140) | (9.4) |
| Reserves | | | | | | | | | 2.158 | 2.158 | (0.000) | (0.0) |
| GASB Reserves | | | | | | | | | 0.000 | 0.000 | 0.000 | - |
| Adjusted Net Income/(Deficit) | | | | | | | | | \$106.593 | \$118.211 | \$11.618 | 10.9 |
| Less: Debt Service | | | | | | | | | 49.664 | 50.070 | (0.406) | (0.8) |
| Income Available for Distribution | | | | | | | | | \$56.929 | \$68.141 | \$11.212 | 19.7 |
| Distributable To: | | | | | | | | | | | | |
| MTA - Investment Income | | | | | | | | | 0.014 | 0.010 | (0.004) | (27.2) |
| MTA - Distributable Income | | | | | | | | | 32.909 | 38.714 | 5.805 | 17.6 |
| NYCTR - Distributable Income | | | | | | | | | 24.006 | 29.417 | 5.411 | 22.5 |
| Total Distributable Income | | | | | | | | | \$56.929 | \$68.141 | \$11.212 | 19.7 |
| Support to Mass Transit: | | | | | | | | | | | | |
| Total Revenues | | | | | | | | | 150.940 | 153.026 | 2.086 | 1.4 |
| Less: Total Operating Expenses | | | | | | | | | <u>40.702</u> | <u>31.030</u> | <u>9.672</u> | 23.8 |
| Net Operating Income/(Deficit) | | | | | | | | | \$110.238 | \$121.996 | \$11.758 | 10.7 |
| Deductions from Net Operating Income: | | | | | | | | | | | | |
| Capitalized Assets | | | | | | | | | 1.487 | 1.627 | (0.140) | (9.4) |
| Reserves | | | | | | | | | 2.158 | 2.158 | 0.000 | 0.0 |
| B&T Debt Service | | | | | | | | | 20.060 | 19.390 | 0.670 | 3.3 |
| GASB Reserves | | | | | | | | | 0.000 | 0.000 | 0.000 | - |
| Total Deductions From Operating Income | | | | | | | | | \$23.705 | \$23.175 | \$0.530 | 2.2 |
| Total Support to Mass Transit | | | | | | | | | \$86.533 | \$98.821 | \$12.288 | 14.2 |

MTA BRIDGES AND TUNNELS
FEBRUARY FINANCIAL PLAN - 2014 ADOPTED BUDGET
ACCRUAL STATEMENT of OPERATIONS by CATEGORY
May Year-To-Date
(\$ in millions)

| | Nonreimbursable | | | | Reimbursable | | | | Total | | | |
|---|------------------|------------------|-------------------------|-------------|----------------|----------------|-------------------------|--------------|------------------|------------------|-------------------------|-------------|
| | Adopted Budget | Actual | Favorable (Unfavorable) | | Adopted Budget | Actual | Favorable (Unfavorable) | | Adopted Budget | Actual | Favorable (Unfavorable) | |
| | | | Variance | Percent | | | Variance | Percent | | | Variance | Percent |
| Revenue | | | | | | | | | | | | |
| Farebox Revenue | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - |
| Vehicle Toll Revenue | 661.767 | 657.587 | (4.180) | (0.6) | 0.000 | 0.000 | 0.000 | - | 661.767 | 657.587 | (4.180) | (0.6) |
| Other Operating Revenue | 6.428 | 11.157 | 4.729 | 73.6 | 0.000 | 0.000 | 0.000 | - | 6.428 | 11.157 | 4.729 | 73.6 |
| Capital & Other Reimbursements | (0.000) | 0.000 | 0.000 | 100.0 | 8.784 | 8.629 | (0.155) | (1.8) | 8.784 | 8.629 | (0.155) | (1.8) |
| Investment Income | 0.067 | 0.046 | (0.021) | (31.2) | 0.000 | 0.000 | 0.000 | - | 0.067 | 0.046 | (0.021) | (31.2) |
| Total Revenue | \$668.262 | \$668.790 | \$0.528 | 0.1 | \$8.784 | \$8.629 | (\$0.155) | (1.8) | \$677.046 | \$677.419 | \$0.373 | 0.1 |
| Expenses | | | | | | | | | | | | |
| <i>Labor:</i> | | | | | | | | | | | | |
| Payroll | \$51.122 | \$45.207 | \$5.915 | 11.6 | \$4.027 | \$3.430 | \$0.597 | 14.8 | \$55.150 | \$48.637 | \$6.513 | 11.8 |
| Overtime | 9.554 | 9.507 | 0.047 | 0.5 | 0.170 | 0.095 | 0.075 | 44.0 | 9.724 | 9.602 | 0.122 | 1.3 |
| Health and Welfare | 12.746 | 10.533 | 2.213 | 17.4 | 0.901 | 0.866 | 0.035 | 3.8 | 13.646 | 11.399 | 2.247 | 16.5 |
| OPEB Current Payment | 6.737 | 6.666 | 0.071 | 1.0 | 0.000 | 0.000 | 0.000 | - | 6.737 | 6.666 | 0.071 | 1.0 |
| Pensions | 13.076 | 13.407 | (0.331) | (2.5) | 1.064 | 0.733 | 0.331 | 31.1 | 14.140 | 14.140 | 0.000 | 0.0 |
| Other Fringe Benefits | 6.968 | 6.133 | 0.835 | 12.0 | 0.515 | 0.419 | 0.096 | 18.6 | 7.483 | 6.552 | 0.931 | 12.4 |
| Reimbursable Overhead | (2.108) | (3.086) | 0.978 | 46.4 | 2.108 | 3.086 | (0.978) | (46.4) | 0.000 | 0.000 | 0.000 | - |
| Total Labor Expenses | \$98.095 | \$88.367 | \$9.728 | 9.9 | \$8.784 | \$8.629 | \$0.155 | 1.8 | \$106.879 | \$96.996 | \$9.883 | 9.2 |
| <i>Non-Labor:</i> | | | | | | | | | | | | |
| Electric Power | \$2.835 | \$2.523 | \$0.312 | 11.0 | \$0.000 | \$0.000 | \$0.000 | - | \$2.835 | \$2.523 | \$0.312 | 11.0 |
| Fuel | 1.648 | 1.902 | (0.254) | (15.4) | 0.000 | 0.000 | 0.000 | - | 1.648 | 1.902 | (0.254) | (15.4) |
| Insurance | 6.812 | 6.054 | 0.758 | 11.1 | 0.000 | 0.000 | 0.000 | - | 6.812 | 6.054 | 0.758 | 11.1 |
| Claims | 0.000 | 0.135 | (0.135) | - | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.135 | (0.135) | 100.0 |
| Paratransit Service Contracts | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - |
| Maintenance and Other Operating Contracts | 40.580 | 27.361 | 13.219 | 32.6 | 0.000 | 0.000 | 0.000 | - | 40.580 | 27.361 | 13.219 | 32.6 |
| Professional Service Contracts | 14.512 | 14.682 | (0.170) | (1.2) | 0.000 | 0.000 | 0.000 | - | 14.512 | 14.682 | (0.170) | (1.2) |
| Materials & Supplies | 1.779 | 1.633 | 0.146 | 8.2 | 0.000 | 0.000 | 0.000 | - | 1.779 | 1.633 | 0.146 | 8.2 |
| Other Business Expenses | 11.350 | 10.544 | 0.806 | 7.1 | 0.000 | 0.000 | 0.000 | - | 11.350 | 10.544 | 0.806 | 7.1 |
| Total Non-Labor Expenses | \$79.515 | \$64.834 | \$14.681 | 18.5 | \$0.000 | \$0.000 | \$0.000 | - | \$79.515 | \$64.834 | \$14.681 | 18.5 |
| Other Expense Adjustments | | | | | | | | | | | | |
| Other | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - | 0.000 | 0.000 | 0.000 | - |
| Total Other Expense Adjustments | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - | \$0.000 | \$0.000 | \$0.000 | - |
| Total Expenses before Non-Cash Liability Adjs. | \$177.610 | \$153.201 | \$24.409 | 13.7 | \$8.784 | \$8.629 | \$0.155 | 1.8 | \$186.394 | \$161.830 | \$24.564 | 13.2 |
| Depreciation | \$43.186 | \$43.351 | (\$0.165) | (0.4) | \$0.000 | \$0.000 | \$0.000 | - | \$43.186 | \$43.351 | (\$0.165) | (0.4) |
| OPEB Obligation | 33.296 | 25.119 | 8.177 | 24.6 | 0.000 | 0.000 | 0.000 | - | 33.296 | 25.119 | 8.177 | 24.6 |
| Total Expenses after Non-Cash Liability Adjs. | \$254.091 | \$221.671 | \$32.420 | 12.8 | \$8.784 | \$8.629 | \$0.155 | 1.8 | \$262.875 | \$230.300 | \$32.575 | 12.4 |
| Less: Depreciation | \$43.186 | \$43.351 | (\$0.165) | (0.4) | \$0.000 | \$0.000 | \$0.000 | - | \$43.186 | \$43.351 | (\$0.165) | (0.4) |
| Less: OPEB Obligation | 33.296 | 25.119 | 8.177 | 24.6 | 0.000 | 0.000 | 0.000 | - | 33.296 | 25.119 | 8.177 | 24.6 |
| Total Expenses | \$177.610 | \$153.201 | \$24.409 | 13.7 | \$8.784 | \$8.629 | \$0.155 | 1.8 | \$186.394 | \$161.830 | \$24.564 | 13.2 |
| Net Surplus/(Deficit) | \$490.652 | \$515.589 | \$24.937 | 5.1 | \$0.000 | \$0.000 | \$0.000 | - | \$490.652 | \$515.589 | \$24.937 | 5.1 |

Differences are due to rounding.

*Variance exceeds 100%

MTA BRIDGES AND TUNNELS
FEBRUARY FINANCIAL PLAN - 2014 ADOPTED BUDGET
ACCRUAL STATEMENT of OPERATIONS by CATEGORY
May Year-To-Date
(\$ in millions)

| | Nonreimbursable | | | | Reimbursable | | | | Total | | | |
|---|-------------------|----------------------------|----------|---------|-------------------|----------------------------|----------|------------------|-------------------|----------------------------|-------------|---------|
| | Adopted Budget | Favorable (Unfavorable) | | | Adopted Budget | Favorable (Unfavorable) | | | Adopted Budget | Favorable (Unfavorable) | | |
| | | Actual | Variance | Percent | | Actual | Variance | Percent | | Actual | Variance | Percent |
| Net Income/(Deficit) | | | | | | | | \$490.652 | \$515.589 | \$24.937 | 5.1 | |
| Less: Capitalized Assets | | | | | | | | 7.435 | 3.896 | \$3.539 | 47.6 | |
| Reserves | | | | | | | | 10.790 | 10.790 | 0.000 | 0.0 | |
| GASB Reserves | | | | | | | | 0.000 | 0.000 | 0.000 | - | |
| Adjusted Net Income/(Deficit) | | | | | | | | \$472.427 | \$500.903 | \$28.476 | 6.0 | |
| Less: Debt Service | | | | | | | | 248.321 | 246.422 | 1.899 | 0.8 | |
| Income Available for Distribution | | | | | | | | \$224.106 | \$254.481 | \$30.375 | 13.6 | |
| Distributable To: | | | | | | | | | | | | |
| MTA - Investment Income | | | | | | | | 0.067 | 0.046 | (0.021) | (31.2) | |
| MTA - Distributable Income | | | | | | | | 134.276 | 150.399 | 16.123 | 12.0 | |
| NYCTR - Distributable Income | | | | | | | | 89.763 | 104.036 | 14.273 | 15.9 | |
| Total Distributable Income | | | | | | | | \$224.106 | \$254.481 | \$30.375 | 13.6 | |
| Support to Mass Transit: | | | | | | | | | | | | |
| Total Revenues | | | | | | | | 677.046 | 677.419 | 0.373 | 0.1 | |
| Less: Total Operating Expenses | | | | | | | | <u>186.394</u> | <u>161.830</u> | <u>24.564</u> | 13.2 | |
| Net Operating Income/(Deficit) | | | | | | | | \$490.652 | \$515.589 | \$24.937 | 5.1 | |
| Deductions from Net Operating Income: | | | | | | | | | | | | |
| Capitalized Assets | | | | | | | | 7.435 | 3.896 | 3.539 | 47.6 | |
| Reserves | | | | | | | | 10.790 | 10.790 | 0.000 | 0.0 | |
| B&T Debt Service | | | | | | | | 100.299 | 93.312 | 6.987 | 7.0 | |
| GASB Reserves | | | | | | | | 0.000 | 0.000 | 0.000 | - | |
| Total Deductions From Operating Income | | | | | | | | \$118.523 | \$107.998 | \$10.525 | 8.9 | |
| Total Support to Mass Transit | | | | | | | | \$372.129 | \$407.591 | \$35.462 | 9.5 | |

MTA BRIDGES AND TUNNELS
FEBRUARY FINANCIAL PLAN - 2014 ADOPTED BUDGET
EXPLANATION OF VARIANCES BETWEEN BUDGET AND ACTUAL ACCRUAL BASIS
(\$ in millions)

| Generic Revenue or Expense Category | Favorable/ (Unfavorable) Variance | | May 2014 | Favorable/ (Unfavorable) Variance | | Year-to-Date |
|---|-----------------------------------|---------|--|-----------------------------------|--------|--|
| | \$ | % | Reason for Variance | \$ | % | Reason for Variance |
| | | | | | | |
| Nonreimbursable | | | | | | |
| Vehicle Toll Revenue | 2.035 | 1.4% | Higher toll revenue due to 2.0% increase in traffic. | (4.180) | -0.6% | Lower toll revenue due to 0.5% decrease in traffic primarily due to unfavorable weather in January and February. |
| Other Operating Revenue | 0.338 | 24.9% | Higher Other Operating Revenue primarily due to higher E-ZPass administrative fees (\$0.162M), and higher wireless communication equipment rental fees at the Hugh L. Carey Tunnel and the Queens Midtown Tunnel (\$0.067M). | 4.729 | 73.6% | Higher Other Operating Revenue primarily due to receipt of FEMA Loss Recovery funds (\$2.182M), higher E-ZPass administrative fees (\$1.381M), and higher wireless communication equipment rental fees at the Hugh L. Carey Tunnel and the Queens Midtown Tunnel (\$0.371M). |
| Investment Income | (0.004) | -27.2% | Minor variance. | (0.021) | -31.2% | Minor variance. |
| Payroll | 1.052 | 10.0% | Lower payroll expenses against the monthly adopted budget allocation due to vacancies. | 5.915 | 11.6% | Lower payroll expenses against the YTD adopted budget allocation due to vacancies. |
| Overtime | 0.121 | 6.8% | See overtime tables. | 0.047 | 0.5% | See overtime tables. |
| Health and Welfare | 0.466 | 18.3% | Lower Welfare Plan expenses primarily due to vacancies and the timing of expenses against the monthly adopted budget allocation. | 2.213 | 17.4% | Lower Welfare Plan expenses primarily due to vacancies and the timing of expenses against the YTD adopted budget allocation. |
| OPEB Current Payment | 0.056 | 4.2% | Minor variance. | 0.071 | 1.0% | Minor variance. |
| Pensions | (0.095) | -3.7% | Minor variance. | (0.331) | -2.5% | Minor variance. |
| Other Fringe Benefits | 0.106 | 12.0% | Lower expenses primarily due to lower Social Security taxes (\$0.123M) due to vacancies. | 0.835 | 12.0% | Lower expenses primarily due to lower Social Security taxes (\$0.588M), and lower than planned BTO uniform allotment (\$0.184M) due to vacancies. |
| Electric Power | 0.160 | 28.2% | Lower electricity expenses against the monthly adopted budget allocation. | 0.312 | 11.0% | Lower electricity expenses against the YTD adopted budget allocation. |
| Fuel | 0.077 | 29.5% | Lower fuel expenses against the monthly adopted budget allocation. | (0.254) | -15.4% | Higher fuel expenses against the YTD adopted budget allocation. |
| Insurance | 0.179 | 12.8% | Lower expenses primarily due to timing of expenses for General Liability Insurance (\$0.102M) against the monthly adopted budget allocation. | 0.758 | 11.1% | Lower expenses primarily due to timing of expenses for General Liability Insurance (\$0.438M), Auto Liability Insurance (\$0.206M), and Property Insurance (\$0.114M) against the YTD adopted budget allocation. |
| Claims | 0.000 | - | No variance. | (0.135) | 100.0% | Settlement of two claims |
| Maintenance and Other Operating Contracts | 6.481 | 54.6% | Lower expenses primarily for Major Maintenance & Painting (\$4.837M), E-ZPass Tags costs (\$0.422M), Sandy-related expenses (\$0.385M), E-ZPass Customer Service Center costs (\$0.239M), and other expenses due to timing. | 13.219 | 32.6% | Higher expenses primarily for Major Maintenance & Painting (\$9.532M), Sandy-related expenses (\$1.819M), E-ZPass tag costs (\$0.683M), Security Surveillance Equipment costs (\$0.595M), Maintenance - Security Systems (\$0.262M), Security Services costs (\$0.239M), and other expenses due to timing, offset by higher than planned E-ZPass Customer Service Center costs (-\$0.869M). |
| Professional Service Contracts | 0.764 | 26.3% | Lower expenses primarily for Bond Issuance Costs (\$0.477M), Planning Studies Consultants costs (\$0.150M), Engineering Services (\$0.149M), and IT Equipment Maintenance & Repair Services (\$0.125M) against the monthly adopted budget allocation, offset by higher than budgeted Procurement Card Purchases (-\$0.118M). | (0.170) | -1.2% | Higher expenses primarily for Bond Issuance Costs (\$1.930M), Procurement Card Purchases (\$0.456M), and IT Hardware (\$0.288M) offset by lower IT Equipment Maintenance & Repair Services (-\$0.690M), Planning Studies Consultants costs (-\$0.393M), Other Outside Services (-\$0.333M), IT Consulting Services (-\$0.305M), Engineering Services (-\$0.303M) and other expenses due to timing. |
| Materials & Supplies | 0.189 | 51.8% | Lower expenses across a variety of small equipment and supply categories against the monthly adopted budget. | 0.146 | 8.2% | Lower expenses primarily for Other Materials & Supplies (\$0.368M), Roadway Equipment (\$0.171M), and a variety of small equipment and supply categories against the monthly adopted budget, partially offset by higher De-Icing Materials cost (-\$0.589M). |
| Other Business Expense | (0.244) | -10.5% | Higher expenses primarily for Credit Card Fees (\$0.284M) offset by a variety of small other business costs against the monthly adopted budget allocation. | 0.806 | 7.1% | Lower expenses primarily for Credit Card Fees (\$0.933M) partially offset by small over-runs across several other areas due to timing. |
| Depreciation | 0.160 | 1.8% | Minor variance. | (0.165) | -0.4% | Minor variance. |
| Other Post Employment Benefits | 0.861 | 12.6% | Lower OPEB Expense due to new actuarial valuation. | 8.177 | 24.6% | Lower OPEB Expense due to new actuarial valuation. |
| Reimbursable | | | | | | |
| Capital and Other Reimbursements | (0.282) | -15.7% | Lower capital reimbursements against the monthly adopted budget allocation. | (0.155) | -1.8% | Lower capital reimbursements against the YTD adopted budget allocation. |
| Payroll | 0.251 | 30.3% | Lower than planned reimbursable expenses against the monthly adopted budget allocation. | 0.597 | 14.8% | Lower than planned reimbursable expenses against the YTD adopted budget allocation. |
| Overtime | (0.061) | -180.1% | See overtime tables. | 0.075 | 44.0% | See overtime tables. |
| Health and Welfare | 0.039 | 21.0% | Lower than planned reimbursable expenses against the monthly adopted budget allocation. | 0.035 | 3.8% | Lower than planned reimbursable expenses against the YTD adopted budget allocation. |
| OPEB Current Payment | 0.000 | - | No variance. | 0.000 | - | No variance. |
| Pensions | 0.095 | 43.7% | Lower than planned reimbursable expenses against the monthly adopted budget allocation. | 0.331 | 31.1% | Lower than planned reimbursable expenses against the YTD adopted budget allocation. |
| Other Fringe Benefits | 0.036 | 33.8% | Lower than planned reimbursable expenses against the monthly adopted budget allocation. | 0.096 | 18.6% | Lower than planned reimbursable expenses against the YTD adopted budget allocation. |
| Reimbursable Overhead | (0.077) | -17.9% | Higher than planned reimbursable expenses against the monthly adopted budget allocation. | (0.978) | -46.4% | Higher than planned reimbursable expenses against the YTD adopted budget allocation. |

MTA Bridges and Tunnels
February Financial Plan - 2014 Adopted Budget
Non-Reimbursable/Reimbursable Overtime
(\$ in millions)

| | May | | | | | | May Year-to-Date | | | | | |
|---|----------------|----------------|---------------|----------------|---------------------|----------------|------------------|----------------|----------------|----------------|---------------------|----------------|
| | Adopted Budget | | Actuals | | Var. - Fav./(Unfav) | | Adopted Budget | | Actuals | | Var. - Fav./(Unfav) | |
| | Hours | \$ | Hours | \$ | Hours | \$ | Hours | \$ | Hours | \$ | Hours | \$ |
| NON-REIMBURSABLE OVERTIME | | | | | | | | | | | | |
| OPERATIONS & MAINTENANCE | | | | | | | | | | | | |
| <u>Scheduled Service</u> | 4,399 | \$0.262 | 4,134 | \$0.201 | 266 | \$0.061 | 19,239 | \$1.129 | 15,942 | \$0.974 | 3,297 | \$0.155 |
| | | | | | 6.0% | 23.2% | | | | | 17.1% | 13.7% |
| <u>Unscheduled Service</u> | 1,560 | \$0.091 | 1,198 | \$0.058 | 362 | \$0.033 | 6,071 | \$0.357 | 3,519 | \$0.213 | 2,553 | \$0.144 |
| | | | | | 23.2% | 36.3% | | | | | 42.0% | 40.3% |
| <u>Programmatic/Routine Maintenance</u> | 30 | \$0.002 | 12 | \$0.001 | 18 | \$0.001 | 187 | \$0.014 | 102 | \$0.010 | 85 | \$0.004 |
| | | | | | 59.9% | 59.4% | | | | | 45.5% | 26.5% |
| <u>Unscheduled Maintenance</u> | 1,998 | \$0.147 | 1,965 | \$0.147 | 33 | \$0.001 | 9,988 | \$0.737 | 7,546 | \$0.736 | 2,442 | \$0.001 |
| | | | | | 1.6% | 0.4% | | | | | 24.4% | 0.1% |
| <u>Vacancy/Absentee Coverage</u> | 13,533 | \$0.832 | 12,328 | \$0.647 | 1,205 | \$0.186 | 67,753 | \$4.176 | 58,520 | \$3.905 | 9,232 | \$0.271 |
| | | | | | 8.9% | 22.3% | | | | | 13.6% | 6.5% |
| <u>Weather Emergencies</u> | 0 | \$0.000 | 21 | \$0.001 | (21) | (\$0.001) | 13,819 | \$0.948 | 15,773 | \$1.426 | (1,953) | (\$0.478) |
| | | | | | | | | | | | -14.1% | -50.4% |
| <u>Safety/Security/Law Enforcement</u> | 3,401 | \$0.202 | 1,834 | \$0.093 | 1,567 | \$0.109 | 16,570 | \$0.989 | 7,867 | \$0.523 | 8,703 | \$0.466 |
| | | | | | 46.1% | 54.0% | | | | | 52.5% | 47.1% |
| <u>Other</u> | 798 | \$0.052 | 654 | \$0.046 | 144 | \$0.006 | 3,992 | \$0.259 | 1,326 | \$0.117 | 2,666 | \$0.142 |
| | | | | | 18.1% | 10.8% | | | | | 66.8% | 54.8% |
| *All Other Departments and Accruals | | \$0.176 | | \$0.451 | | (\$0.275) | | \$0.946 | | \$1.603 | | (\$0.657) |
| | | | | | | -156.1% | | | | | | -69.5% |
| Subtotal | 25,718 | \$1.766 | 22,145 | \$1.645 | 3,573 | \$0.121 | 137,619 | \$9.554 | 110,593 | \$9.507 | 27,025 | \$0.047 |
| | | | | | 13.9% | 6.8% | | | | | 19.6% | 0.5% |
| REIMBURSABLE OVERTIME | 459 | \$0.034 | 1,456 | \$0.095 | (997) | (\$0.061) | 2,294 | \$0.170 | 1,456 | \$0.095 | 838 | \$0.075 |
| | | | | | -217.4% | -180.1% | | | | | 36.5% | 44.0% |
| TOTAL OVERTIME | 26,177 | \$1.799 | 23,601 | \$1.740 | 2,576 | \$0.059 | 139,913 | \$9.724 | 112,049 | \$9.602 | 27,863 | \$0.122 |
| | | | | | 9.8% | 3.3% | | | | | 19.9% | 1.3% |

Figures are preliminary.

Totals may not add due to rounding

NOTE: Percentages are based on each type of Overtime and not on Total Overtime.

*Includes overtime for all departments other than Operations and Maintenance, and adjustments to reflect the 28-day payroll lag.

MTA Bridges and Tunnels
February Financial Plan - 2014 Adopted Budget
Non-Reimbursable/Reimbursable Overtime
(\$ in millions)

| | Monthly | | | Year-to-Date | | |
|---|---------------------|----------------------|---|---------------------|---------------------|--|
| | Var. - Fav./(Unfav) | | Explanations | Var. - Fav./(Unfav) | | Explanations |
| | Hours | \$ | | Hours | \$ | |
| NON-REIMBURSABLE OVERTIME | | | | | | |
| OPERATIONS & MAINTENANCE | | | | | | |
| <u>Scheduled Service</u> | 266 6.0% | \$0.061 23.2% | Lower than planned expenses | 3,297 17.1% | \$0.155 13.7% | Lower than planned expenses |
| <u>Unscheduled Service</u> | 362 23.2% | \$0.033 36.3% | Lower than planned expenses | 2,553 42.0% | \$0.144 40.3% | Lower than planned expenses |
| <u>Programmatic/Routine Maintenance</u> | 18 59.9% | \$0.001 59.4% | Lower than planned expenses | 85 45.5% | \$0.004 26.5% | Lower than planned expenses |
| <u>Unscheduled Maintenance</u> | 33 1.6% | \$0.001 0.4% | Lower than planned expenses | 2,442 24.4% | \$0.001 0.1% | Lower than planned expenses |
| <u>Vacancy/Absentee Coverage</u> | 1,205 8.9% | \$0.186 22.3% | Reduced absenteeism through managerial efforts to monitor and manage availability | 9,232 13.6% | \$0.271 6.5% | Reduced absenteeism through managerial efforts to monitor and manage availability |
| <u>Weather Emergencies</u> | (21) 0.0% | (\$0.001) 0.0% | Higher than planned expenses. | (1,953) -14.1% | (\$0.478) -50.4% | Higher than planned expenses due to above normal snowfall and below normal temperatures during the winter months |
| <u>Safety/Security/Law Enforcement</u> | 1,567 46.1% | \$0.109 54.0% | More efficient use of law enforcement related overtime | 8,703 52.5% | \$0.466 47.1% | More efficient use of law enforcement related overtime |
| <u>Other</u> | 144 18.1% | \$0.006 10.8% | Lower than planned expenses | 2,666 66.8% | \$0.142 54.8% | Lower than planned expenses |
| *All Other Departments and Accruals | | (\$0.275) -156.1% | Primarily due to adjustments for the 28-day OT payroll lag | | (\$0.657) -69.5% | Primarily due to adjustments for the 28-day OT payroll lag |
| Subtotal | 3,573 13.9% | \$0.121 6.8% | | 27,025 19.6% | \$0.047 0.5% | |
| REIMBURSABLE OVERTIME | (997) -217.4% | (\$0.061) -180.1% | Higher than planned overtime due to the retroactive billing of hours worked on capital program projects | 838 36.5% | \$0.075 44.0% | Lower than planned overtime due to the timing of capital project hours billed to the capital program |
| TOTAL OVERTIME | 2,576 | \$0.059 | | 27,863 | \$0.122 | |

Figures are preliminary.

Totals may not add due to rounding

NOTE: Percentages are based on each type of Overtime and not on Total Overtime.

*Includes overtime for all departments other than Operations and Maintenance, and adjustments to reflect the 28-day payroll lag.

** Exceeds 100%

METROPOLITAN TRANSPORTATION AUTHORITY
2014 Overtime Reporting
Overtime Legend

OVERTIME DECOMPOSITION LEGEND DEFINITIONS

| <u>Type</u> | <u>Definition</u> |
|---|---|
| <i>Scheduled Service</i> | Crew book/Regular Run/Shift hours (above 8 hours) required by train crews, bus/tower/block operators, transportation supervisors/dispatchers, fare sales and collection, Train & Engineers, as well as non-transportation workers whose work is directly related to providing service (includes coverage for holidays). |
| <i>Unscheduled Service</i> | Service coverage resulting from extraordinary events not related to weather, such as injuries, mechanical breakdowns, unusual traffic, tour length, late tour relief, and other requirements that arise that are non-absence related. |
| <i>Programmatic/Routine Maintenance</i> | <i>Program Maintenance</i> work for which overtime is planned (e.g. Railroad Tie Replacement, Sperry Rail Testing, Running Board Replacement Programs). This also includes <i>Routine Maintenance</i> work for which OT has been planned, as well as all other maintenance <u>not resulting from extraordinary events</u> , including running repairs. Program/Routine maintenance work is usually performed during hours that are deemed more practical in order to minimize service disruptions, and includes contractual scheduled pay over 8 hours. |
| <i>Unscheduled Maintenance</i> | Resulting from an <u>extraordinary event</u> (not weather-related) requiring the use of unplanned maintenance to perform repairs on trains, buses, subway and bus stations, depots, tracks and administrative and other facilities, including derailments, tour length and weekend coverage. |
| <i>Vacancy/Absentee Coverage</i> | Provides coverage for an absent employee or a vacant position. |
| <i>Weather Emergencies</i> | Coverage necessitated by extreme weather conditions (e.g. snow, flooding, hurricane, and tornadoes), as well as preparatory and residual costs. |
| <i>Safety/Security/Law Enforcement</i> | Coverage required to provide additional customer & employee protection and to secure MTA fleet facilities, transportation routes, and security training. |
| <i>Other</i> | Includes overtime coverage for clerical, administrative positions that are eligible for overtime. |
| <i>Reimbursable Overtime</i> | Overtime incurred to support projects that are reimbursed from the MTA Capital Program and other funding sources. |

**MTA BRIDGES AND TUNNELS
TRAFFIC VOLUME AND REVENUE
(millions)**

Month of May

Year to date ending May 2014.

Comparison Current Year vs. Prior Year:

| Prior Year | | Current Year | | Percentage Change | | | Prior Year* | | Current Year | | Percentage Change | |
|-------------|-----------------------|--------------|-----------------------|-------------------|---------------------|----------------------------|--------------|-----------------------|--------------|-----------------------|-------------------|--------------------|
| Traffic | Revenue | Traffic | Revenue | Traffic | Revenue | | Traffic | Revenue | Traffic | Revenue | Traffic | Revenue |
| 3.5 | \$24.0 | 3.4 | \$23.1 | -3.9% | -3.8% | Bronx-Whitestone | 16.1 | \$105.2 | 15.2 | \$103.4 | -5.6% | -1.7% |
| 0.7 | 1.6 | 0.7 | 1.5 | -2.4% | -6.3% | Cross Bay | 3.2 | 6.8 | 2.9 | 6.2 | -7.9% | -9.6% |
| 1.9 | 5.7 | 2.0 | 6.0 | 4.2% | 6.2% | Henry Hudson | 8.7 | 24.2 | 8.7 | 25.5 | -0.2% | 5.4% |
| 1.4 | 8.3 | 1.5 | 8.6 | 5.3% | 4.1% | Hugh L. Carey | 6.6 | 37.1 | 6.6 | 38.5 | 0.4% | 4.0% |
| 0.7 | 1.5 | 0.7 | 1.4 | -4.1% | -6.7% | Marine Parkway | 3.1 | 6.5 | 2.8 | 5.8 | -11.2% | -11.6% |
| 2.4 | 15.0 | 2.6 | 16.0 | 6.1% | 6.7% | Queens Midtown | 11.1 | 65.5 | 11.6 | 71.1 | 4.5% | 8.5% |
| 2.4 | 17.0 | 2.6 | 18.1 | 7.8% | 6.4% | RFK - Bronx | 10.9 | 74.8 | 11.2 | 79.5 | 2.2% | 6.2% |
| 2.7 | 16.7 | 2.9 | 17.4 | 5.1% | 4.2% | RFK - Manhattan | 12.3 | 71.7 | 12.2 | 74.1 | -0.5% | 3.4% |
| 3.5 | 26.1 | 3.7 | 27.0 | 4.8% | 3.4% | Throgs Neck | 15.7 | 112.3 | 15.8 | 116.9 | 0.5% | 4.1% |
| 5.7 | 31.1 | 5.7 | 30.7 | 0.2% | -1.2% | Verrazano-Narrows | 26.4 | 139.2 | 25.4 | 136.8 | -3.9% | -1.8% |
| 25.0 | \$146.9 | 25.7 | \$149.8 | 2.5% | 2.0% | Total | 114.2 | \$643.2 | 112.4 | \$657.6 | -1.6% | 2.2% |
| | <u>\$5.866</u> | | <u>\$5.835</u> | | <u>-0.5%</u> | Revenue Per Vehicle | | <u>\$5.633</u> | | <u>\$5.850</u> | | <u>3.9%</u> |

*Toll increase implemented March 3, 2013

Note: Numbers may not add due to rounding.

Comparison Actual vs. Adopted Budget:

| May Budget | | May Actual | | Percentage Change | | | YTD Budget | | YTD Actual | | Percentage Change | |
|------------|-----------------------|------------|-----------------------|-------------------|---------------------|----------------------------|------------|-----------------------|------------|-----------------------|-------------------|---------------------|
| Traffic | Revenue | Traffic | Revenue | Traffic | Revenue | | Traffic | Revenue | Traffic | Revenue | Traffic | Revenue |
| 25.2 | 147.8 | 25.7 | 149.8 | 2.0% | 1.4% | Total All | 113.0 | \$661.8 | 112.4 | \$657.6 | -0.5% | -0.6% |
| | <u>\$5.872</u> | | <u>\$5.835</u> | | <u>-0.6%</u> | Revenue Per Vehicle | | <u>\$5.858</u> | | <u>\$5.850</u> | | <u>-0.1%</u> |

MTA BRIDGES AND TUNNELS
FEBRUARY FINANCIAL PLAN - 2014 ADOPTED BUDGET
TOTAL POSITIONS BY FUNCTION AND DEPARTMENT
NON-REIMBURSABLE/REIMBURSABLE and FULL-TIME POSITIONS/FULL-TIME EQUIVALENTS
May 2014

| Department | Adopted Budget | Actual | Favorable (Unfavorable) Variance | Explanation of Variances |
|----------------------------------|-------------------|--------------|--|---|
| Administration | | | | |
| Executive | 2 | 2 | - | |
| Law ⁽¹⁾ | 20 | 19 | 1 | 1 Professional vacancy |
| CFO ⁽²⁾ | 21 | 28 | (7) | 1 Managerial and 6 Professional overages |
| Labor Relations | 5 | 5 | - | |
| Staff Services ⁽³⁾ | 35 | 27 | 8 | 4 Managerial vacancies and 4 Professional vacancies |
| EEO | 1 | 1 | - | |
| Total Administration | 84 | 82 | 2 | |
| Operations | | | | |
| Revenue Management | 41 | 38 | 3 | 3 Professional vacancies |
| Operations (Non-Security) | 728 | 578 | 150 | 120 BTO vacancies, 32 Superior Officer vacancies, 3 Managerial vacancies, and 5 Professional Overages |
| Total Operations | 769 | 616 | 153 | |
| Maintenance | | | | |
| Maintenance | 171 | 167 | 4 | 2 Managerial and 2 Professional vacancies |
| Operations - Maintainers | 172 | 170 | 2 | 2 Maintainer vacancies |
| Technology | 52 | 48 | 4 | 1 Professional and 3 Managerial vacancies |
| Internal Security - Tech Svcs | 8 | 8 | - | |
| Total Maintenance | 403 | 393 | 10 | |
| Engineering/Capital | | | | |
| Engineering & Construction | 172 | 156 | 16 | 7 Managerial vacancies and 9 Professional vacancies |
| Law ⁽¹⁾ | 16 | 13 | 3 | 1 Managerial and 2 Professional vacancies |
| Health & Safety | 10 | 8 | 2 | 2 Professional vacancies |
| CFO-Planning & Budget Capital | 23 | 13 | 10 | 3 Managerial and 7 Professional vacancies |
| Total Engineering/Capital | 221 | 190 | 31 | |
| Public Safety | | | | |
| Operations (Security) | 232 | 232 | - | |
| Internal Security - Operations | 37 | 37 | - | |
| Total Public Safety | 269 | 269 | - | |
| Total Positions | 1,746 | 1,550 | 196 | |
| Non-Reimbursable | 1,658 | 1,462 | 196 | |
| Reimbursable | 88 | 88 | - | |
| Total Full-Time | 1,746 | 1,550 | 196 | |

(1) Includes Legal and Procurement staff.

(2) Includes Controller and Operating Budget staff.

(3) Includes Human Resources and Administration staff.

MTA BRIDGES AND TUNNELS
FEBRUARY FINANCIAL PLAN - 2014 ADOPTED BUDGET
TOTAL POSITIONS BY FUNCTION AND OCCUPATION
FULL-TIME POSITIONS and FULL-TIME EQUIVALENTS
May 2014

| | Adopted Budget | Actual | Favorable (Unfavorable) Variance | Explanation of Variances |
|-------------------------------------|-------------------|--------------|--|--|
| Administration | | | | |
| Managers/Supervisors | 20 | 17 | 3 | 4 vacancies in Staff Services and 1 overage in CFO |
| Professional, Technical, Clerical | 64 | 65 | (1) | 4 vacancies in Staff Services, 1 vacancy in Law and 6 overages in CFO |
| Operational Hourlies | - | - | - | |
| Total Administration | 84 | 82 | 2 | |
| Operations | | | | |
| Managers/Supervisors | 56 | 53 | 3 | 3 Managerial vacancies in Operations |
| Professional, Technical, Clerical | 35 | 37 | (2) | 3 Professional vacancies in Revenue Management and 5 overages in Operations |
| Operational Hourlies ⁽¹⁾ | 678 | 526 | 152 | 120 BTO vacancies and 32 Superior Officer vacancies |
| Total Operations | 769 | 616 | 153 | |
| Maintenance | | | | |
| Managers/Supervisors | 33 | 28 | 5 | 3 vacancies in Technology and 2 in Maintenance |
| Professional, Technical, Clerical | 51 | 48 | 3 | 2 vacancies in Maintenance and 1 in Technology |
| Operational Hourlies ⁽²⁾ | 319 | 317 | 2 | 2 Maintainer vacancies in Operations |
| Total Maintenance | 403 | 393 | 10 | |
| Engineering/Capital | | | | |
| Managers/Supervisors | 50 | 39 | 11 | 7 vacancies in Engineering, 1 in Law and 3 in Planning and Budget |
| Professional, Technical, Clerical | 171 | 151 | 20 | 9 vacancies in Engineering, 2 in Health and Safety, 2 in Law, and 7 in Planning and Budget |
| Operational Hourlies | - | - | - | |
| Total Engineering/Capital | 221 | 190 | 31 | |
| Public Safety | | | | |
| Managers/Supervisors | 7 | 6 | 1 | 1 vacancy in Internal Security |
| Professional, Technical, Clerical | 28 | 29 | (1) | 1 Professional overage in Internal Security |
| Operational Hourlies ⁽³⁾ | 234 | 234 | - | |
| Total Public Safety | 269 | 269 | - | |
| Total Positions | | | | |
| Managers/Supervisors | 166 | 143 | 23 | |
| Professional, Technical, Clerical | 349 | 330 | 19 | |
| Operational Hourlies | 1,231 | 1,077 | 154 | |
| Total Positions | 1,746 | 1,550 | 196 | |

(1) Represents Bridge and Tunnel Officers, Sergeants and Lieutenants. These positions are paid annually, not hourly.

(2) Represents Maintenance personnel. These positions are paid annually, not hourly.

(3) Represents Bridge and Tunnel Officers, Sergeants and Lieutenants performing public safety. These positions are paid annually, not hourly.



Bridges and Tunnels

Capital Program Project Status Report June 2014



MTA BRIDGES & TUNNELS
CAPITAL PROGRAM
STATUS REPORT
JUNE, 2014

Introduction

This report presents the year's planned versus actual and forecast commitments, completions, and close-outs in narrative, tabular and graphic formats.

Year to Date Progress

Commitments

In June there were 13 commitments made with a total value of \$17.7 million (See Attachment 1, 2014 Commitment Chart; Attachment 7 – 2014 Commitment Plan). Year-to-date, 73 commitments have been made with a total value \$106.6 million against a plan calling for 77 commitments with a total value of \$146.2 million.

The most notable commitment made in June is:

- **RK65**, Staff Relocation Design/Build of a Training Facility, at the RFK Bridge, for \$13.1 million and Construction Management and Inspection Services for \$1.6 million.

Completions

There were no project completions planned or made in June. Year-to-date, one completion has been made with a total value of \$4.5 million. (See Attachment 3 - 2013 Completion Chart; Attachment 4 – 2013 Major Project Completions; Attachment 5 - 2013 Project Completion Plan).

Close-outs

There were four task level closeouts in June for \$6.0 million. Year-to-date there are 21 task level closeouts totaling \$21.2 million. (See Attachment 6 – 2014 Task Level Closeouts).

Award Date Changes for Significant Remaining Commitments

The following date changes have been made for significant remaining commitments (See Attachment 7 – 2014 Commitment Plan).

HH88, Replace Upper & Lower Level Plaza & Southbound Approach, ORT Integrator for \$4.3 million commitment in May is now forecast for commitment in July. Awaiting DDCR approval.

QM01, Service & FE Building Rehabilitation (Phase 2 & 3) for \$3.1 million commitment in June is now forecast for commitment in November. Procurement is in process.

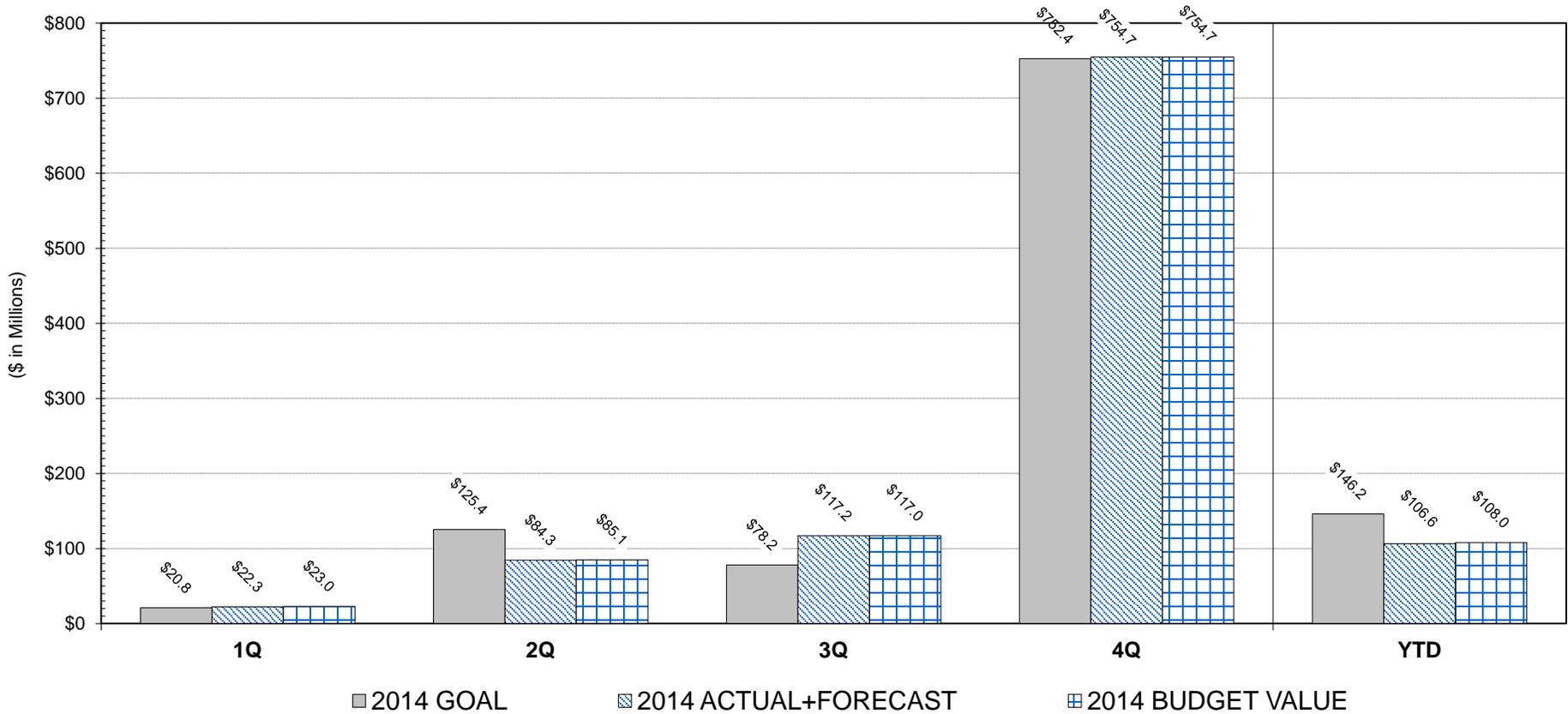
BB21, Service Building Rehabilitation, Construction forecasted for \$5.6 million commitment in June is now forecast for commitment in July. Award documents are in process.

Completion Date Changes for Remaining Projects

There were no changes for remaining completions (See Attachment 5 - 2014 Completion Plan).

MTA Bridges and Tunnels
Commitments as of June 30, 2014

| | | |
|----------------------|---------|---------------------|
| 2014 Budget Goal: | \$976.8 | |
| 2014 Annual Forecast | \$978.5 | |
| YTD Goal: | \$146.2 | |
| YTD Actual: | \$106.6 | (72.9% of YTD Goal) |
| YTD Budgeted Value: | \$108.0 | (73.9% of YTD Goal) |
| Left to Commit: | \$871.9 | |



MTA Bridges and Tunnels: Status of Major Commitments as of June 30, 2014

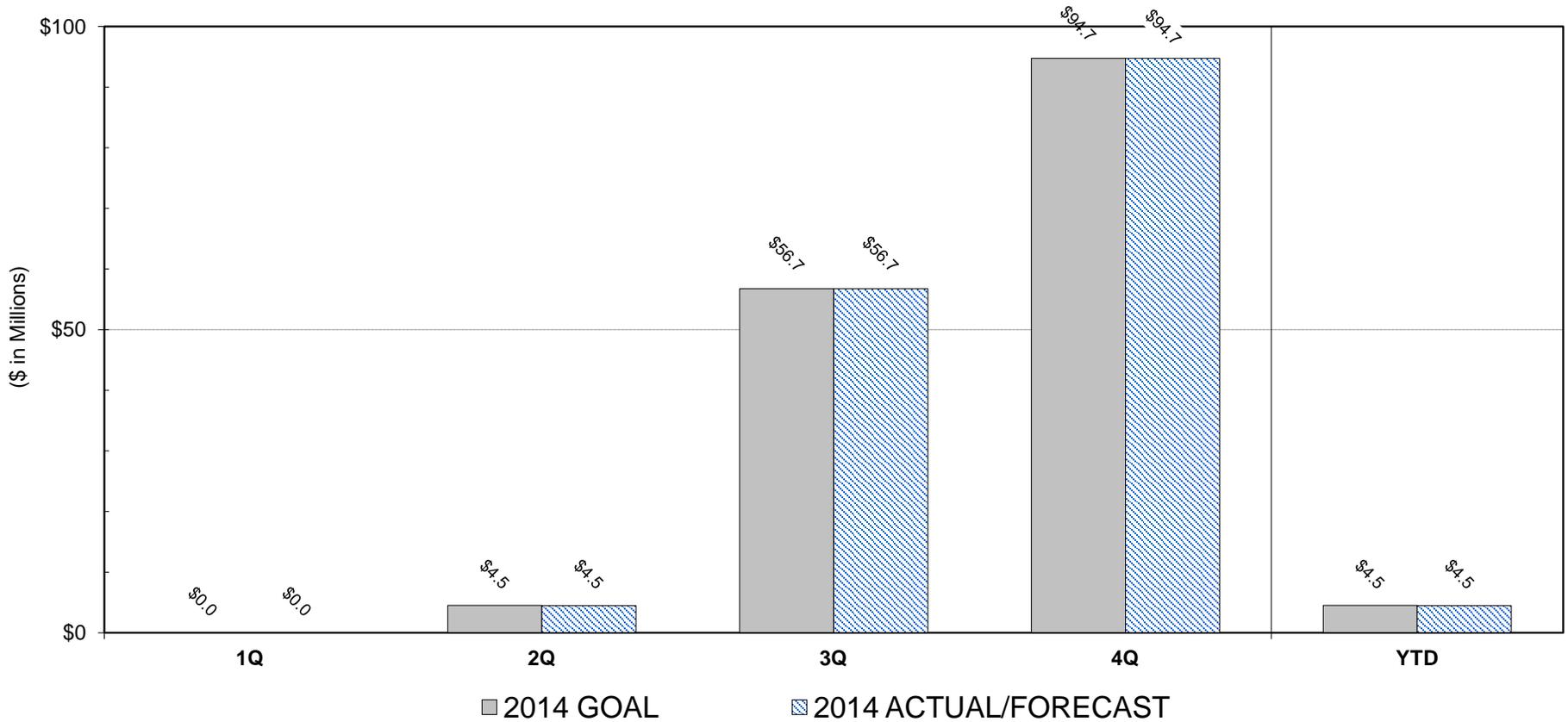
| Project | | Budget (\$ in Millions) | | | Award Date | | | Notes |
|----------|---|-------------------------|--------------------|----------------|------------|--------------------|-------------------|-------|
| | | 2014 Goal | Actual / Forecast* | Budgeted Value | 2014 Goal | Advertisement Date | Actual / Forecast | |
| D604VN87 | Substation #1 Rehabilitation - Design/Build | \$12.1 | \$12.0 | \$12.1 | Mar-14 | Oct-13 | Feb-14 | A |
| ED010228 | Restore Hugh L. Carey Tunnel - Structural - Construction Administration | \$11.7 | \$8.5 | \$11.7 | May-14 | Nov-13 | May-14 | A |
| D602RK65 | Deck Replacement - Bronx TollPlaza - Training Facility, Design/Build | \$11.8 | \$13.1 | \$11.8 | Jun-14 | Dec-13 | Jun-14 | A |
| D602RK65 | Deck Replacement - Bronx TollPlaza - RK65A -Construction | \$190.0 | \$190.0 | \$190.0 | Oct-14 | Jun-14 | Oct-14 | F |
| D607RK65 | Paint - Plaza and Approach Ramps - Construction | \$16.5 | \$16.5 | \$16.5 | Oct-14 | Jun-14 | Oct-14 | F |
| D601BB28 | Rehab. Walls, Roadway, Firelines, Ceiling Repair - Construction | \$61.0 | \$61.0 | \$61.0 | Nov-14 | Jun-14 | Nov-14 | F 1 |
| D602BB54 | Replacement Brooklyn Plaza Structural Slab - Construction | \$23.7 | \$23.7 | \$23.7 | Nov-14 | Jun-14 | Nov-14 | F 1 |
| ED010228 | Restore Hugh L. Carey Tunnel - Structural - Construction | \$167.1 | \$167.1 | \$167.1 | Nov-14 | Jun-14 | Nov-14 | F 1 |
| ED040243 | Restore Hugh L. Carey Tunnel Utilities - Construction | \$110.8 | \$110.8 | \$110.8 | Nov-14 | Jun-14 | Nov-14 | F 1 |
| D601RK23 | Miscellaneous Rehab - Manhattan Approach Ramps - Construction | \$98.5 | \$98.5 | \$98.5 | Dec-14 | Jul-14 | Dec-14 | F |
| D601RK76 | Miscellaneous Structural Repair - Construction | \$12.0 | \$12.0 | \$12.0 | Dec-14 | Jul-14 | Dec-14 | F |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Appr. - Construction | \$23.5 | \$23.5 | \$23.5 | Dec-14 | Jul-14 | Dec-14 | F |

* Forecast is equal to the most current approved engineer's estimate at award for a project that is scheduled to be committed.

1 Advertised for Pre-Qualification of Contractors in March 2014.

MTA Bridges and Tunnels
Completions as of June 30, 2014

| | | |
|-----------------------|---------|----------------------|
| 2014 Budget Goal: | \$156.0 | |
| 2014 Annual Forecast: | \$156.0 | |
| YTD Goal: | \$4.5 | |
| YTD Actual: | \$4.5 | (100.0% of YTD Goal) |
| Left to Complete: | \$151.5 | |



MTA Bridges and Tunnels: Status of Major Completions as of June 30, 2014

| Project | Budget (\$ in Millions) | | Completions Status | | Completion Date | | Notes |
|---|-------------------------|--------------------|---------------------|---------------------|-----------------|-------------------|-------|
| | 2014 Goal | Actual / Forecast* | Physical % Complete | % Contingency Spent | 2014 Goal | Actual / Forecast | |
| D604BB45 Replace Electrical Switchgear & Equipment | \$56.7 | \$56.7 | 91% | 0% | Sep-14 | Sep-14 | F |
| D601BW97 Concrete Anchorage Repairs | \$8.0 | \$8.0 | 75% | 0% | Oct-14 | Oct-14 | F |
| D602RK73 Deck Replacement - RFK MQ Ramp | \$63.6 | \$63.6 | 88% | 0% | Nov-14 | Nov-14 | F |
| D602RK65 Deck Replacement - Bronx Manhattan Ramps/ Toll Plaza - Maintenance Facility Design Build | \$23.1 | \$23.1 | 78% | 0% | Nov-14 | Nov-14 | F |

* Forecast is equal to the project's most recently validated estimate at completion (EAC).

**MTA BRIDGES & TUNNELS
CAPITAL PROGRAM
2014 PROJECT COMPLETIONS**

| Project ID (ACEP) | Project Description | Type | Goal End Date | Goal Value | Budgeted Value | Actual End Date | Actual Value | Forecast End Date | Forecast Value |
|-------------------|--|----------------------------------|---------------------|----------------------|----------------------|-----------------|--------------------|-------------------|----------------------|
| D405BB43 | Rehab Battery Parking Garage (Phase IV) | Construction | Apr-14 | \$4,506,839 | \$4,506,839 | Apr-14 | \$4,506,839 | | |
| | | | Apr-14 Total | \$4,506,839 | \$4,506,839 | | | | |
| D604BB45 | Replace Electrical Switchgear & Equipment | Construction | Sep-14 | \$56,736,824 | \$56,736,824 | | | Sep-14 | \$56,736,824 |
| | | | Sep-14 Total | \$56,736,824 | \$56,736,824 | | | | |
| D601BW97 | Concrete Anchorage Repairs | Construction - (Bronx Anchorage) | Oct-14 | \$8,036,222 | \$8,036,222 | | | Oct-14 | \$8,036,222 |
| | | | Oct-14 Total | \$8,036,222 | \$8,036,222 | | | | |
| D602RK73 | Deck Replacement - RFK MQ Ramp | Design/Build Construction | Nov-14 | \$63,589,165 | \$63,589,165 | | | Nov-14 | \$63,589,165 |
| D602RK65 | Deck Replacement - Bronx Manhattan Ramps/ Toll Plaza - Maintenance Facility Design Build | Design/Build Construction | Nov-14 | \$23,103,084 | \$23,103,084 | | | | |
| | | | Nov-14 Total | \$86,692,249 | \$86,692,249 | | | | |
| | | | Grand Total | \$155,972,134 | \$155,972,134 | Total | \$4,506,839 | | |
| | | | | | | | | Remaining | \$151,465,295 |

* Forecast is equal to the project's most recently validated estimate at completion (EAC).

2014 TASK LEVEL CLOSEOUTS

| PROJECT | PROJECT DESCRIPTION | TASK | TASK DESCRIPTION | CLOSEOUT WAR | CERTIFICATE DATE | CERTIFICATE AMOUNT |
|----------|---|--------|-------------------------------------|--------------|------------------|------------------------|
| D606AW21 | Program Administration | D02458 | 2012 Indirect Prog Adm(TBTA-D1445) | D00001445B | 24-Mar-14 | \$1,896,912.55 |
| D606AW21 | Program Administration | D02460 | 2013 Indirect Prog Adm(TBTA-D1535) | D00001535A | 24-Mar-14 | \$2,017,836.97 |
| D502VN80 | Rehab Decks on Suspended Spans | D02082 | VN80A-PM Constr. F/A(TBTA-D1148) | D00001148A | 24-Mar-14 | \$505,902.45 |
| D501BW97 | Concrete Anchorage Repairs | D02398 | PM Construction F/A(TBTA-1210) | D00001210B | 25-Mar-14 | \$794,634.51 |
| D604QM81 | Controls / Communication System | D02909 | BC Development F/A(TBTA-D1475) | D00001475A | 25-Mar-14 | \$4,009.50 |
| D503VN03 | New Toll Plaza - Phase 1 | D02379 | PM Constr F/A Ph A&C(TBTA-D1217) | D00001217C | 03-Apr-14 | \$642,589.00 |
| D605BB43 | Misc. Repairs at BP Garage | D03050 | BC Development F/A(TBTA-D1455) | D00001455A | 03-Apr-14 | \$0.00 |
| D401TN87 | Fender Improvements & Scour Backfill | D01583 | Const.Adm. (PSC-03-2686) | D00000901B | 08-Apr-14 | \$1,252,805.12 |
| D503VN03 | New Toll Plaza - Phase 1 | D02427 | Constr-HVAC Reloc- VN03C | D00001302B | 30-Apr-14 | \$2,277,282.80 |
| D502BW89 | Elevated & On Grade (Bx) Appr. | D02328 | GASB-Const(BW89) | D00001186B | 30-Apr-14 | \$429,063.50 |
| D602TN49 | Suspended Span Replacement - Phase A | D03018 | Cns - Overlay Installation -N/bound | D00001480A | 30-Apr-14 | \$2,546,114.48 |
| D502HH04 | Replace Cross Drainage | D02005 | Constr. Adm (PSC05-2749C-#22) | D00001176B | 12-May-14 | \$227,090.44 |
| D606AW21 | Program Administration | D02457 | 2012 Program Adm.(TBTA-D1444) | D00001444B | 30-May-14 | \$915,668.22 |
| D606AW21 | Program Administration | D02455 | 2011 Program Adm.(TBTA-D1333) | D00001333A | 30-May-14 | \$932,778.09 |
| D605BB21 | Service Building Rehabilitation | D02552 | PM Design F/A(TBTA-D1460) | D00001460B | 30-May-14 | \$481,444.51 |
| D601TN52 | Miscellaneous Structural Rehabilitation | D02912 | BC Development F/A(TBTA-D1339) | D00001339A | 30-May-14 | \$0.00 |
| D501TB23 | HRD Ramp | D02941 | PM Const F/A(TBTA-D1423) | D00001423B | 30-May-14 | \$335,187.62 |
| D502VN80 | Rehab Decks on Suspended Spans | D01842 | PM Design F/A(TBTA-D976) | D00000976D | 25-Jun-14 | \$2,728,400.32 |
| D603AW48 | 2nd Generation E-Zpass In-Lane | D02828 | AET Proj Mgmt.F/A E&C(TBTA-D1264) | D00001264B | 25-Jun-14 | \$974,508.17 |
| D502TN50 | Replace Concrete Deck | D02059 | PM Construction F/A(TBTA-D1036) | D00001036B | 10-Jun-14 | \$1,407,455.44 |
| D502VN84 | Widening of Belt Parkway Ramps | D02085 | PM Design F/A(TBTA-D1089) | D00001089C | 10-Jun-14 | \$873,621.17 |
| | | | | Total | 21 | \$21,243,304.86 |

MTA BRIDGES & TUNNELS
CAPITAL PROGRAM
2014 CAPITAL MILESTONE BACK-UP - PROJECT AWARDS

| ACEP | Project Description | Task | Task Description | Goal | | Actual | | Forecast | | |
|----------|---|--------|--|---------------------|---------------------|---------------------|--------|--------------|------------------|--|
| | | | | Date | Value | Date | Value | Start Date | Forecast Value | |
| D604MP03 | Programmable Logic Controller & Mechanical Rehab. | D03187 | Ph 1 - Design/Build RFP (PSC-06-2807D) wo#17 | Jan-14 | \$139,622 | \$139,622 | Jan-14 | \$139,622 | | |
| ED040207 | Replace MPB Electrical Equipmt at North Abutment | E02156 | Design RFP (PSC-06-2807D)wo#19 | Jan-14 | \$301,018 | \$301,018 | Jan-14 | \$301,018 | | |
| ED050202 | Hugh L. Carey Tunnel Environmental Cleanup | E02664 | Construction Admin Ph 1 | Jan-14 | \$61,610 | \$61,610 | Jan-14 | \$61,610 | | |
| D606AW15 | MTA Independent Engineer | D02446 | 2014 IEC M+D Opt Yr 3 | Jan-14 | \$557,693 | \$557,693 | Jan-14 | \$557,693 | | |
| | | | | Jan-14 Total | \$1,059,943 | \$1,059,943 | | | | |
| D605BB21 | Service Building Rehabilitation | D02555 | Construction Adm. | Mar-14 | \$486,000 | \$486,000 | Jun-14 | \$655,045 | | |
| D604QM81 | Controls / Communication System | D02684 | Design | Mar-14 | \$3,051,527 | \$3,051,527 | Apr-14 | \$2,137,691 | | |
| D604VN87 | Substation #1 Rehabilitation | D02806 | Design-Build | Mar-14 | \$12,064,170 | \$12,064,170 | Feb-14 | \$12,003,600 | | |
| D605BB21 | Service Building Rehabilitation | D03246 | Design during CNS-CSS (PSC06-2807E#11B) | Mar-14 | \$120,000 | \$120,000 | Mar-14 | \$119,751 | | |
| D605BB43 | Misc. Repairs at BP Garage | D03054 | PM Construction F/A(TBTA-D1636) | Mar-14 | \$325,000 | \$325,000 | Mar-14 | \$325,000 | | |
| D605BB43 | Misc. Repairs at BP Garage | D03055 | Const. Adm (PSC-13-2923 wo4) | Mar-14 | \$526,200 | \$526,200 | May-14 | \$564,133 | | |
| D605BB43 | Misc. Repairs at BP Garage | D03056 | Design During Cns (CSS) | Mar-14 | \$88,500 | \$88,500 | | | Jul-14 \$88,500 | |
| D601RK76 | Miscellaneous Structural Repair | D03079 | P.M. Design F/A | Mar-14 | \$500,000 | \$500,000 | | | \$0 | |
| D601RK76 | Miscellaneous Structural Repair | D03080 | Design | Mar-14 | \$500,000 | \$500,000 | | | \$0 | |
| D601MP06 | Substructure and Underwater Scour protection | D03165 | SBMP-Const Adm (PSC-13-2924) | Mar-14 | \$200,000 | \$200,000 | Jun-14 | \$119,998 | | |
| D601MP06 | Substructure and Underwater Scour protection | D03166 | Const - North Abutment - SBMP - MP06A | Mar-14 | \$630,000 | \$630,000 | Feb-14 | \$753,816 | | |
| D601MP06 | Substructure and Underwater Scour protection | D03167 | Const - South Abutment - SBMP - MP06B | Mar-14 | \$1,006,635 | \$1,006,635 | Feb-14 | \$560,293 | | |
| D602MP21 | Rehabilitate Rockaway Point Blvd Overpass | D03186 | Design/Build RFP (PSC-11-2896) | Mar-14 | \$141,275 | \$141,275 | Apr-14 | \$280,896 | | |
| D604MP03 | Programmable Logic Controller & Mechanical Rehab. | D03204 | Ph1-PM Dsgn/Bld RFP F/A(TBTA-D1618) | Mar-14 | \$55,000 | \$55,000 | Jan-14 | \$55,000 | | |
| ED040207 | Replace MPB Electrical Equipmt at North Abutment | E02155 | PM Design/Build RFP F/A (TBTA-E1514) | Mar-14 | \$47,500 | \$47,500 | Jan-14 | \$47,500 | | |
| | | | | Mar-14 Total | \$19,741,807 | \$19,741,807 | | | | |
| ED040208 | Replace MPB Lighting Systems | E02166 | SBMP Construction MP-99S | Apr-14 | \$600,000 | \$600,000 | May-14 | \$707,092 | | |
| D606AW21 | Program Administration | D02461 | 2014 Program Adm. | Apr-14 | \$1,300,000 | \$1,300,000 | Mar-14 | \$1,300,000 | | |
| D606AW21 | Program Administration | D02462 | 2014 Indirect Prog Adm(TBTA-D1633) | Apr-14 | \$2,200,000 | \$2,200,000 | Mar-14 | \$2,200,000 | | |
| D605BB21 | Service Building Rehabilitation | D03245 | PM Construction F/A(TBTA-D1601) | Apr-14 | \$405,000 | \$405,000 | Mar-14 | \$405,000 | | |
| D605AW12 | Hazardous Materials Abatement | D02978 | Air Monit/DsgnMgt(PSC-12-2907A) | Apr-14 | \$105,000 | \$105,000 | May-14 | \$105,000 | | |
| D605AW12 | Hazardous Materials Abatement | D02982 | Air Monit/DsgnMgtPSC-12-2907B) | Apr-14 | \$105,000 | \$105,000 | May-14 | \$105,000 | | |
| D605AW12 | Hazardous Materials Abatement | D02984 | Air Monit/DsgnMgtPSC-12-2907D) | Apr-14 | \$105,000 | \$105,000 | May-14 | \$105,000 | | |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/Toll Plaza | D03135 | RK65R2-CM-Training(PSC-13-2937) | Apr-14 | \$1,764,000 | \$1,764,000 | Jun-14 | \$1,575,647 | | |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Appr. | D03209 | PM ORT F/A | Apr-14 | \$70,000 | \$70,000 | | | \$0 | |
| D607RK65 | Paint - Plaza and Approach Ramps | D03222 | PM Design F/A | Apr-14 | \$125,000 | \$125,000 | | | \$0 | |
| D607RK65 | Paint - Plaza and Approach Ramps | D03223 | Design | Apr-14 | \$320,800 | \$320,800 | | | \$0 | |
| ED050201 | Restore CBB Service Bldg | E01999 | PM Const. F/A | Apr-14 | \$54,379 | \$54,379 | Jan-14 | \$54,379 | | |
| ED010209 | Restore VNB TwrBase Elect/Lightg Sys+Ped Access Br | E02035 | PM Const. F/A | Apr-14 | \$19,720 | \$19,720 | | | Jul-14 \$19,720 | |
| ED010209 | Restore VNB TwrBase Elect/Lightg Sys+Ped Access Br | E02036 | Constr. Adm. PSC-08-2849A, Task#34 | Apr-14 | \$165,000 | \$165,000 | Mar-14 | \$157,367 | | |
| ED010209 | Restore VNB TwrBase Elect/Lightg Sys+Ped Access Br | E02037 | Construction GFM-495D,WO#76 | Apr-14 | \$1,099,259 | \$1,099,259 | Apr-14 | \$942,900 | | |
| ED040208 | Replace MPB Lighting Systems | E02164 | PM Construction F/A(TBTA-E1709) | Apr-14 | \$26,000 | \$26,000 | May-14 | \$26,000 | | |
| ED040208 | Replace MPB Lighting Systems | E02165 | Const. Admin. PSC-08-2849A Task #35 | Apr-14 | \$50,000 | \$50,000 | Apr-14 | \$100,116 | | |
| ED010324 | MPB/CBB Master Plan & Resiliency Needs | E02667 | PM Design F/A | Apr-14 | \$250,000 | \$250,000 | | | Jul-14 \$250,000 | |
| ED010324 | MPB/CBB Master Plan & Resiliency Needs | E02668 | Scoping/ScopingStudy/Dsgn BriefPSC-12-2922 | Apr-14 | \$8,750,000 | \$8,750,000 | May-14 | \$8,433,054 | | |
| ED05032A | Flood Mitigation -Studies/Conceptual Design HCT | E02670 | BBT Study/Dsgn(PSC-06-2807C)Task#51 | Apr-14 | \$718,443 | \$718,443 | Mar-14 | \$754,365 | | |
| ED05032A | Flood Mitigation -Studies/Conceptual Design HCT | M00002 | BBT PM Study/Dsgn F/A | Apr-14 | \$287,377 | \$287,377 | | | Jul-14 \$287,377 | |
| ED05032B | Flood Mitigation -Studies/Conceptual Design QMT | E02671 | QMT Study/Dsgn(PSC-06-2807C)Task#52 | Apr-14 | \$713,414 | \$713,414 | Mar-14 | \$749,085 | | |
| ED05032B | Flood Mitigation -Studies/Conceptual Design QMT | M00004 | QMT PM Study/Dsgn F/A | Apr-14 | \$285,366 | \$285,366 | | | Jul-14 \$285,366 | |

MTA BRIDGES & TUNNELS
CAPITAL PROGRAM
2014 CAPITAL MILESTONE BACK-UP - PROJECT AWARDS

| ACEP | Project Description | Task | Task Description | Goal Start Date | Goal Value | Budget Value | Actual Start Date | Actual Value | Forecast Start Date | Forecast Value |
|----------|---|--------|-------------------------------------|---------------------|---------------------|---------------------|-------------------|--------------|---------------------|----------------|
| | | | | Apr-14 Total | \$19,518,758 | \$19,518,758 | | | | |
| D601QM18 | Entrance and Exit Plazas Structural Rehabilitation | D02667 | PM Constr. F/A - Ph.1 | May-14 | \$1,268,643 | \$1,268,643 | | | Jul-14 | \$1,268,643 |
| D601QM18 | Entrance and Exit Plazas Structural Rehabilitation | D02668 | CM -Plaza Ph.1 (PSC-13-2940) | May-14 | \$1,575,495 | \$1,575,495 | May-14 | \$1,510,659 | | |
| D601QM40 | Tunnel Wall and Ceiling Repairs and Leak Control | D02679 | PM Constr. F/A -Ph.1 | May-14 | \$1,500,503 | \$1,500,503 | | | Jul-14 | \$1,500,503 |
| D601QM40 | Tunnel Wall and Ceiling Repairs and Leak Control | D02681 | Const. Adm.-Ph.1 (PSC-13-2940) | May-14 | \$1,726,291 | \$1,726,291 | May-14 | \$3,644,381 | | |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D03173 | Const. Ph 1 wo#3 | May-14 | \$7,978,051 | \$7,978,051 | May-14 | \$11,053,171 | | |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Aprpr. | D03200 | ORT Integrator(PSC-13-2949) | May-14 | \$4,058,057 | \$4,058,057 | | | Jul-14 | \$4,308,283 |
| ED010240 | Restore Queens Midtown Tunnel - Structural | E02056 | PM Const. F/A | May-14 | \$3,595,000 | \$3,595,000 | | | Jul-14 | \$3,595,000 |
| ED010240 | Restore Queens Midtown Tunnel - Structural | E02059 | Const. Adm. (PSC-13-2940) | May-14 | \$6,292,000 | \$6,292,000 | May-14 | \$5,999,561 | | |
| ED020203 | Restore Queens Midtown Tunnel Roadway | E02118 | PM Const. F/A | May-14 | \$175,000 | \$175,000 | | | Jul-14 | \$175,000 |
| ED020203 | Restore Queens Midtown Tunnel Roadway | E02120 | Const. Adm. (PSC-13-2940) | May-14 | \$306,000 | \$306,000 | May-14 | \$422,846 | | |
| ED040281 | Restore QMT Cntrl/Comm Sys, CCTV,Traffic Signals | E02186 | PM Const. F/A | May-14 | \$2,720,000 | \$2,720,000 | | | Jul-14 | \$2,720,000 |
| ED040281 | Restore QMT Cntrl/Comm Sys, CCTV,Traffic Signals | E02187 | Const. Adm. (PSC-13-2940) | May-14 | \$4,758,000 | \$4,758,000 | May-14 | \$5,979,153 | | |
| ED050203 | Queens Midtown Tunnel Environmental Cleanup | E02204 | Const. Adm. (PSC-13-2940) | May-14 | \$421,000 | \$421,000 | May-14 | \$771,904 | | |
| ED050204 | Restore Queens Midtown Tunnel Vent Buildings | E02211 | PM Const. F/A | May-14 | \$500 | \$500 | | | | \$0 |
| ED050204 | Restore Queens Midtown Tunnel Vent Buildings | E02213 | Const. Adm. | May-14 | \$800 | \$800 | | | | \$0 |
| D601BB28 | Rehab. Walls, Roadway, Firelines, Ceiling Repair | D02560 | P.M. Construction F/A | May-14 | \$2,021,006 | \$2,021,006 | | | Jul-14 | \$2,021,006 |
| D601BB28 | Rehab. Walls, Roadway, Firelines, Ceiling Repair | D02561 | Construction Adm.(PSC-13-2939) | May-14 | \$5,379,720 | \$5,379,720 | May-14 | \$3,454,708 | | |
| D602BB54 | Replacement Brooklyn Plaza Structural Slab | D02573 | Constr. Adm.(PSC-13-2939) | May-14 | \$1,704,450 | \$1,704,450 | May-14 | \$1,683,706 | | |
| ED050201 | Restore CBB Service Bldg | E02004 | Ph 3 - Construction | May-14 | \$683,000 | \$683,000 | | | Jul-14 | \$683,000 |
| ED010228 | Restore Hugh L. Carey Tunnel - Structural | E02049 | Const. Adm.(PSC-13-2939) | May-14 | \$11,696,000 | \$11,696,000 | May-14 | \$8,538,568 | | |
| ED020202 | Restore Hugh L. Carey Tunnel Roadway | E02067 | Const. Adm.(PSC-13-2939) | May-14 | \$521,000 | \$521,000 | May-14 | \$951,555 | | |
| ED040243 | Restore Hugh L. Carey Tunnel Utilities | E02180 | Const. Adm.(PSC-13-2939) | May-14 | \$7,754,000 | \$7,754,000 | May-14 | \$6,568,745 | | |
| ED050202 | Hugh L. Carey Tunnel Environmental Cleanup | E02194 | PM Design F/A | May-14 | \$141,000 | \$141,000 | | | Jul-14 | \$141,000 |
| ED050202 | Hugh L. Carey Tunnel Environmental Cleanup | E02197 | Const. Adm.(PSC-13-2939) | May-14 | \$432,390 | \$432,390 | May-14 | \$422,438 | | |
| ED050221 | Restore Hugh L. Carey Tunnel Vent Bldgs | E02220 | Const. Adm.(PSC-13-2939) | May-14 | \$304,000 | \$304,000 | | | Jul-14 | \$304,000 |
| ED010228 | Restore Hugh L. Carey Tunnel - Structural | E02047 | PM Const. F/A | May-14 | \$6,684,000 | \$6,684,000 | | | Jul-14 | \$6,684,000 |
| ED050221 | Restore Hugh L. Carey Tunnel Vent Bldgs | E02219 | PM Const. F/A | May-14 | \$174,000 | \$174,000 | | | Jul-14 | \$174,000 |
| ED020202 | Restore Hugh L. Carey Tunnel Roadway | E02065 | PM Const. F/A | May-14 | \$298,000 | \$298,000 | | | Jul-14 | \$298,000 |
| D602BB54 | Replacement Brooklyn Plaza Structural Slab | D02572 | P.M. Const. F/A | May-14 | \$1,379,462 | \$1,379,462 | | | Jul-14 | \$1,379,462 |
| ED040243 | Restore Hugh L. Carey Tunnel Utilities | E02178 | PM Const. F/A | May-14 | \$4,431,000 | \$4,431,000 | | | Jul-14 | \$4,431,000 |
| | | | | May-14 Total | \$79,978,369 | \$79,978,369 | | | | |
| D505QM01 | Service & FE Building Rehabilitation | D03190 | QSB Garage Renovations (Ph 2 & 3) | Jun-14 | \$3,090,638 | \$3,090,638 | | | Nov-14 | \$3,090,638 |
| ED050201 | Restore CBB Service Bldg | E02003 | Ph 2a - Construction | Jun-14 | \$1,000,000 | \$1,000,000 | | | Jul-14 | \$1,000,000 |
| D605BB21 | Service Building Rehabilitation | D02556 | Construction | Jun-14 | \$5,606,900 | \$5,606,900 | | | Jul-14 | \$5,606,900 |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/TollPlaza | D02696 | RK65R2 -Staff Reloc.D/B-TrainingFac | Jun-14 | \$11,810,000 | \$11,810,000 | Jun-14 | \$13,130,700 | | |
| D605BB43 | Misc. Repairs at BP Garage | D03057 | Construction | Jun-14 | \$4,385,000 | \$4,385,000 | | | Jul-14 | \$4,385,000 |
| | | | | Jun-14 Total | \$25,892,538 | \$25,892,538 | | | | |
| D606AW18 | Protective Liability Insurance | D02452 | 2014 APPL | Jul-14 | \$2,618,111 | \$2,618,111 | Jun-14 | \$1,221,040 | | |
| D602MP21 | Rehabilitate Rockaway Point Blvd Overpass | D02656 | Construction Adm. | Jul-14 | \$608,917 | \$608,917 | | | Jul-14 | \$608,917 |
| D601RK23 | Miscellaneous Rehab - Manhattan Approach Ramps | D02686 | P.M. Construction F/A | Jul-14 | \$1,900,000 | \$1,900,000 | | | Jul-14 | \$1,900,000 |
| D601RK23 | Miscellaneous Rehab - Manhattan Approach Ramps | D02687 | Construction Adm. | Jul-14 | \$4,818,700 | \$4,818,700 | | | Jul-14 | \$4,818,700 |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/TollPlaza | D02704 | RK65B-P.M. Design F/A | Jul-14 | \$500,000 | \$500,000 | | | Jul-14 | \$500,000 |

MTA BRIDGES & TUNNELS
CAPITAL PROGRAM
2014 CAPITAL MILESTONE BACK-UP - PROJECT AWARDS

| ACEP | Project Description | Task | Task Description | Goal Start | Goal Value | Budget Value | Actual Start | Actual Value | Forecast | Forecast Value |
|----------|--|--------|---|---------------------|---------------------|---------------------|--------------|--------------|------------|----------------|
| | | | | Date | | | Date | | Start Date | |
| D604MP03 | Programmable Logic Controller & Mechanical Rehab. | D03202 | Ph1- PM D/B Cns F/A | Jul-14 | \$350,000 | \$350,000 | | | Jul-14 | \$350,000 |
| D604MP03 | Programmable Logic Controller & Mechanical Rehab. | D03203 | Ph 1-PM Construction Adm. | Jul-14 | \$400,000 | \$400,000 | | | Jul-14 | \$400,000 |
| ED040207 | Replace MPB Electrical Equipmt at North Abutment | E02158 | Const. Adm. | Jul-14 | \$262,500 | \$262,500 | | | Jul-14 | \$262,500 |
| ED040210 | Repl CBB Mech&Elect Equip-S. Abutment & Svc Bldg | E02172 | Const. Adm. | Jul-14 | \$675,000 | \$675,000 | | | Jul-14 | \$675,000 |
| ED040207 | Replace MPB Electrical Equipmt at North Abutment | E02157 | PM Design/Build F/A | Jul-14 | \$212,250 | \$212,250 | | | Jul-14 | \$212,250 |
| ED040210 | Repl CBB Mech&Elect Equip-S. Abutment & Svc Bldg | E02171 | PM Const. F/A | Jul-14 | \$138,000 | \$138,000 | | | Jul-14 | \$138,000 |
| | | | | Jul-14 Total | \$12,483,478 | \$12,483,478 | | | | |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/TollPlaza | D02701 | RK65A-P.M. Construction F/A | Aug-14 | \$6,061,801 | \$6,061,801 | | | Aug-14 | \$6,061,801 |
| D607RK65 | Paint - Plaza and Approach Ramps | D02711 | Bx.Plz & Appr Ramps-Paint PM Constr | Aug-14 | \$973,691 | \$973,691 | | | Aug-14 | \$973,691 |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D02719 | P.M. Construction F/A Ph.II | Aug-14 | \$1,199,220 | \$1,199,220 | | | Aug-14 | \$1,199,220 |
| | | | | Aug-14 Total | \$8,234,712 | \$8,234,712 | | | | |
| D601VN34 | Verrazano-Narrows Bridge Main Cable Testing | D02767 | Design | Sep-14 | \$2,932,230 | \$2,932,230 | | | Sep-14 | \$2,932,230 |
| D601VN34 | Verrazano-Narrows Bridge Main Cable Testing | D02768 | P.M. Design F/A | Sep-14 | \$700,172 | \$700,172 | | | Sep-14 | \$700,172 |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D02843 | Const. Support Svcs | Sep-14 | \$1,000,000 | \$1,000,000 | | | Sep-14 | \$1,000,000 |
| D601RK23 | Miscellaneous Rehab - Manhattan Approach Ramps | D02902 | Design During Cns(CSS) | Sep-14 | \$4,420,502 | \$4,420,502 | | | Sep-14 | \$4,420,502 |
| D601QM18 | Entrance and Exit Plazas Structural Rehabilitation | D02947 | Design During Cns(CSS) | Sep-14 | \$610,700 | \$610,700 | | | Sep-14 | \$610,700 |
| D602BB54 | Replacement Brooklyn Plaza Structural Slab | D02993 | Design During CNS (CSS) | Sep-14 | \$395,064 | \$395,064 | | | Sep-14 | \$395,064 |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/TollPlaza | D03006 | RK65A-DsgnDuring Cns-CSS | Sep-14 | \$4,689,878 | \$4,689,878 | | | Sep-14 | \$4,689,878 |
| D601BB28 | Rehab. Walls, Roadway, Firelines, Ceiling Repair | D03011 | Design during Constr. (CSS) | Sep-14 | \$764,680 | \$764,680 | | | Sep-14 | \$764,680 |
| D601QM40 | Tunnel Wall and Ceiling Repairs and Leak Control | D03016 | Design During Cns. (CSS) | Sep-14 | \$500,000 | \$500,000 | | | Sep-14 | \$500,000 |
| D601RK76 | Miscellaneous Structural Repair | D03081 | P.M. Construction F/A | Sep-14 | \$750,000 | \$750,000 | | | Sep-14 | \$750,000 |
| D601RK76 | Miscellaneous Structural Repair | D03082 | Construction Admin | Sep-14 | \$2,000,000 | \$2,000,000 | | | Sep-14 | \$2,000,000 |
| D604MP03 | Programmable Logic Controller & Mechanical Rehab. | D03188 | Ph1-Design/Build - Generator | Sep-14 | \$2,500,470 | \$2,500,470 | | | Sep-14 | \$2,500,470 |
| D604MP03 | Programmable Logic Controller & Mechanical Rehab. | D03201 | Ph 1-Design Build Stipend Generator | Sep-14 | \$50,400 | \$50,400 | | | Sep-14 | \$50,400 |
| D601RK23 | Miscellaneous Rehab - Manhattan Approach Ramps | D03213 | NYC Dept of Parks - HRD Ramp Mitigation | Sep-14 | \$2,000,000 | \$2,000,000 | | | Sep-14 | \$2,000,000 |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D03219 | Construction PhII (1) | Sep-14 | \$1,400,000 | \$1,400,000 | | | Sep-14 | \$1,400,000 |
| D607RK65 | Paint - Plaza and Approach Ramps | D03224 | PM Const. F/A | Sep-14 | \$276,000 | \$276,000 | | | Sep-14 | \$276,000 |
| D607RK65 | Paint - Plaza and Approach Ramps | D03225 | Paint-Constr. Adm | Sep-14 | \$828,000 | \$828,000 | | | Sep-14 | \$828,000 |
| D607RK65 | Paint - Plaza and Approach Ramps | D03226 | Const. | Sep-14 | \$5,420,000 | \$5,420,000 | | | Sep-14 | \$5,420,000 |
| ED010228 | Restore Hugh L. Carey Tunnel - Structural | E02048 | Design During Constr (PSC-12-2913) | Sep-14 | \$7,172,819 | \$7,172,819 | | | Sep-14 | \$7,172,819 |
| ED010240 | Restore Queens Midtown Tunnel - Structural | E02058 | Design during Constr | Sep-14 | \$3,452,780 | \$3,452,780 | | | Sep-14 | \$3,452,780 |
| ED020203 | Restore Queens Midtown Tunnel Roadway | E02119 | Design During Constr | Sep-14 | \$163,235 | \$163,235 | | | Sep-14 | \$163,235 |
| ED040207 | Replace MPB Electrical Equipmt at North Abutment | E02159 | Design/Build | Sep-14 | \$3,675,000 | \$3,675,000 | | | Sep-14 | \$3,675,000 |
| ED040210 | Repl CBB Mech&Elect Equip-S. Abutment & Svc Bldg | E02173 | Design/Build | Sep-14 | \$6,300,000 | \$6,300,000 | | | Sep-14 | \$6,300,000 |
| ED040243 | Restore Hugh L. Carey Tunnel Utilities | E02179 | Design During Constr (PSC-12-2913) | Sep-14 | \$3,389,807 | \$3,389,807 | | | Sep-14 | \$3,389,807 |
| ED040281 | Restore QMT Cntrl/Comm Sys, CCTV,Traffic Signals | E02188 | Design during Constr | Sep-14 | \$1,587,129 | \$1,587,129 | | | Sep-14 | \$1,587,129 |
| ED050202 | Hugh L. Carey Tunnel Environmental Cleanup | E02195 | Design & CSS | Sep-14 | \$378,000 | \$378,000 | | | Sep-14 | \$378,000 |
| ED050204 | Restore Queens Midtown Tunnel Vent Buildings | E02210 | Design & CSS | Sep-14 | \$602 | \$602 | | | Sep-14 | \$602 |
| ED050221 | Restore Hugh L. Carey Tunnel Vent Bldgs | E02467 | Design During Constr (PSC-12-2913) | Sep-14 | \$146,331 | \$146,331 | | | Sep-14 | \$146,331 |
| | | | | Sep-14 Total | \$57,503,799 | \$57,503,799 | | | | |
| D602MP21 | Rehabilitate Rockaway Point Blvd Overpass | D02655 | PM D/B Construction F/A | Oct-14 | \$450,000 | \$450,000 | | | Oct-14 | \$450,000 |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/TollPlaza | D02699 | RK65A-Construction | Oct-14 | \$190,000,000 | \$190,000,000 | | | Oct-14 | \$190,000,000 |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/TollPlaza | D02703 | RK65B-Design | Oct-14 | \$4,000,000 | \$4,000,000 | | | Oct-14 | \$4,000,000 |
| D607RK65 | Paint - Plaza and Approach Ramps | D02709 | Bx.Plz & Appr Ramps-Painting - Cns. | Oct-14 | \$16,500,000 | \$16,500,000 | | | Oct-14 | \$16,500,000 |

MTA BRIDGES & TUNNELS
CAPITAL PROGRAM
2014 CAPITAL MILESTONE BACK-UP - PROJECT AWARDS

| ACEP | Project Description | Task | Task Description | Goal Start Date | Goal Value | Budget Value | Actual Start Date | Actual Value | Forecast Start Date | Forecast Value |
|------------------------------|--|--------|--|---------------------|----------------------|----------------------|-------------------|--------------|---------------------|----------------|
| D601TN52 | Miscellaneous Structural Rehabilitation | D03024 | Design (TN-52A)PSC-06-2807A #42B | Oct-14 | \$797,282 | \$797,282 | Mar-14 | \$227,326 | | |
| D601TN52 | Miscellaneous Structural Rehabilitation | D03025 | P.M. Construction F/A (TN-52A) | Oct-14 | \$600,000 | \$600,000 | | | Oct-14 | \$600,000 |
| D601TN52 | Miscellaneous Structural Rehabilitation | D03026 | Construction (TN-52A) | Oct-14 | \$6,600,000 | \$6,600,000 | | | Oct-14 | \$6,600,000 |
| D601TN52 | Miscellaneous Structural Rehabilitation | D03027 | Construction Admin. (TN-52A) | Oct-14 | \$600,000 | \$600,000 | | | Oct-14 | \$600,000 |
| D602MP21 | Rehabilitate Rockaway Point Blvd Overpass | D03210 | Design/Build | Oct-14 | \$7,500,000 | \$7,500,000 | | | Oct-14 | \$7,500,000 |
| D602MP21 | Rehabilitate Rockaway Point Blvd Overpass | D03211 | Design/Build Stipend | Oct-14 | \$152,000 | \$152,000 | | | Oct-14 | \$152,000 |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D03220 | SBMP-Cns PhII (2) | Oct-14 | \$1,800,000 | \$1,800,000 | | | Oct-14 | \$1,800,000 |
| | | | | Oct-14 Total | \$228,999,282 | \$228,999,282 | | | | |
| D601BB28 | Rehab. Walls, Roadway, Firelines, Ceiling Repair | D02562 | Construction | Nov-14 | \$61,000,000 | \$61,000,000 | | | Nov-14 | \$61,000,000 |
| D601BB28 | Rehab. Walls, Roadway, Firelines, Ceiling Repair | D02563 | Operations - F/A (Maintenance Crews | Nov-14 | \$500,000 | \$500,000 | | | Nov-14 | \$500,000 |
| D602BB54 | Replacement Brooklyn Plaza Structural Slab | D02574 | Construction | Nov-14 | \$23,700,000 | \$23,700,000 | | | Nov-14 | \$23,700,000 |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Appr. | D03062 | Design During Cns (CSS) | Nov-14 | \$1,500,000 | \$1,500,000 | | | Nov-14 | \$1,500,000 |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D03221 | SBMP-Cns PhIII (3) | Nov-14 | \$2,800,000 | \$2,800,000 | | | Nov-14 | \$2,800,000 |
| ED010228 | Restore Hugh L. Carey Tunnel - Structural | E02050 | Construction | Nov-14 | \$167,088,000 | \$167,088,000 | | | Nov-14 | \$167,088,000 |
| ED020202 | Restore Hugh L. Carey Tunnel Roadway | E02068 | Construction | Nov-14 | \$7,440,000 | \$7,440,000 | | | Nov-14 | \$7,440,000 |
| ED040243 | Restore Hugh L. Carey Tunnel Utilities | E02181 | Construction | Nov-14 | \$110,769,000 | \$110,769,000 | | | Nov-14 | \$110,769,000 |
| ED050221 | Restore Hugh L. Carey Tunnel Vent Bldgs | E02221 | Construction | Nov-14 | \$4,346,000 | \$4,346,000 | | | Nov-14 | \$4,346,000 |
| ED050202 | Hugh L. Carey Tunnel Environmental Cleanup | E02307 | Construction Ph II | Nov-14 | \$6,244,600 | \$6,244,600 | | | Nov-14 | \$6,244,600 |
| | | | | Nov-14 Total | \$385,387,600 | \$385,387,600 | | | | |
| D605AW12 | Hazardous Materials Abatement | D02983 | Air Monit/DsgnMgt(PSC-12-2907 C) | Dec-14 | \$105,000 | \$105,000 | | | Dec-14 | \$105,000 |
| D601RK23 | Miscellaneous Rehab - Manhattan Approach Ramps | D02688 | Construction (125/124 St., & HRD Ramps) | Dec-14 | \$98,500,000 | \$98,500,000 | | | Dec-14 | \$98,500,000 |
| D602VN03 | Toll Plaza - East & West Bound Ramps Improvements | D02765 | Operations F/A | Dec-14 | \$628,000 | \$628,000 | | | Dec-14 | \$628,000 |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Appr. | D03063 | Construction | Dec-14 | \$23,500,000 | \$23,500,000 | | | Dec-14 | \$23,500,000 |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Appr. | D03064 | Construction Admin | Dec-14 | \$2,000,000 | \$2,000,000 | | | Dec-14 | \$2,000,000 |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Appr. | D03065 | PM Construction F/A | Dec-14 | \$1,000,000 | \$1,000,000 | | | Dec-14 | \$1,000,000 |
| D602HH88 | Replace Upper & Lower Level Plza & Southbnd. Appr. | D03070 | Operations F/A | Dec-14 | \$300,000 | \$300,000 | | | Dec-14 | \$300,000 |
| D601RK76 | Miscellaneous Structural Repair | D03083 | Construction | Dec-14 | \$12,000,000 | \$12,000,000 | | | Dec-14 | \$12,000,000 |
| | | | | Dec-14 Total | \$138,033,000 | \$138,033,000 | | | | |
| | | | | Grand Total | \$976,833,285 | \$976,833,285 | | | | |
| Unplanned Commitments | | | | | | | | | | |
| D604AW80 | Advanced Traveler Infomation Systems | D02531 | AW80 Equipment Purchase | | | \$42,000 | Feb-14 | \$42,000 | | |
| D604AW28 | Scope Development | D03208 | ScopingSvc HH07A (PSC-12-2916D) | | | \$62,467 | Feb-14 | \$313,625 | | |
| D604AW28 | Scope Development | D03198 | ScopeDev-TN54-Amd #2 /wo #53 | | | \$78,158 | Feb-14 | \$78,158 | | |
| D604AW28 | Scope Development | D03199 | ScopeDev-TN-53A-Amd #3/Task #54 | | | \$115,574 | Feb-14 | \$115,574 | | |
| D604AW28 | Scope Development | D03229 | TN58 Scope Development (PSC-06-2807D, TASK#22) | | | \$134,352 | Mar-14 | \$134,352 | | |
| D606AW22 | Miscellaneous | D03235 | VE-BCOR-RK23A(PSC-06-2807D wo#23,A) | | | \$169,665 | Mar-14 | \$165,099 | | |
| D606AW22 | Miscellaneous | D03236 | Const Rev-QM18 PSC-06-2807D wo#25 | | | \$41,761 | Mar-14 | \$41,761 | | |
| D606AW22 | Miscellaneous | D03237 | VE-BCOR-BB28/BB54(PSC-12-2891Ewo#5) | | | \$519,044 | Mar-14 | \$519,044 | | |
| D604VN87 | Substation #1 Rehabilitation | D03176 | D/B Stipend #2-T.Moriarty | | | \$72,000 | Mar-14 | \$72,000 | | |
| D604VN87 | Substation #1 Rehabilitation | D03179 | D/B Stipend #3-Welsbach Elec. | | | \$72,000 | Mar-14 | \$72,000 | | |
| D606AW22 | Miscellaneous | D03242 | Const Rev-MP03-PSC-06-2807E wo #16 | | | \$60,946 | Apr-14 | \$60,946 | | |
| D505QM01 | Service & FE Building Rehab | D02019 | QM01X-CM.(Ph2&3)PSC-13-2923Ewo3 | | | \$657,250 | Apr-14 | \$657,250 | | |
| D505AW12 | Hazardous Material Abatement | D03244 | Asb.Abatement-QM01x (05-HS-2729D#43) | | | \$46,486 | May-14 | \$46,486 | | |
| D505AW12 | Hazardous Material Abatement | D03196 | Asb.Abatement-QM30 (05-HS-2729A#45) | | | \$55,188 | May-14 | \$55,188 | | |

MTA BRIDGES & TUNNELS
CAPITAL PROGRAM
2014 CAPITAL MILESTONE BACK-UP - PROJECT AWARDS

| ACEP | Project Description | Task | Task Description | Goal Start | Goal Value | Budget Value | Actual Start | Actual Value | Forecast | Forecast Value |
|--------------------|---|--------|---|------------|----------------------|----------------------|------------------|----------------------|--------------------|----------------------|
| | | | | Date | | | Date | | Start Date | |
| D606AW28 | Scope Development | D03218 | Scope Dev.-CB18 (PSC-06-2807C wo56) | | | \$415,323 | May-14 | \$415,323 | | |
| D606AW22 | Miscellaneous | D03251 | Risk Assess, Est.RK23A-PSC-12-2891E | | | \$374,177 | May-14 | \$374,177 | | |
| D606AW22 | Miscellaneous | D03243 | Value Engineering/Constrability Review/Risk Assess-QM40/S-VE/RA-QM18-2891E 10 | | | \$708,870 | May-14 | \$708,870 | | |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/Toll Plaza | D03250 | RK-65A-OperaFA Retrofit(TBTA-D1663) | | | \$51,000 | Jun-14 | \$51,000 | | |
| D602RK65 | Deck Replacement - Bronx/Manhattan Ramps/Toll Plaza | D03249 | RK-65A-Mat'ls for Retrofit | | | \$46,000 | Jun-14 | \$46,000 | | |
| D606AW28 | Scope Development | D03231 | Scope Dev-HH13(PSC-12-2891A,wo14) | | | \$310,195 | Jun-14 | \$310,195 | | |
| ED040301 | Flood Mitigation-Equip.Relocations-Agency-Wide | E02662 | BBT(BB-21)CMFloodHardPSC-13-2923E-F | | | \$21,368 | Jun-14 | \$21,368 | | |
| ED040301 | Flood Mitigation-Equip.Relocations-Agency-Wide | E02657 | BBT(BB-21)CMEqRelocatPSC-13-2923E-F | | | \$274,830 | Jun-14 | \$274,830 | | |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D03183 | RK-75-Air Monit (12-2907A WO 1) | | | \$22,621 | Jun-14 | \$22,621 | | |
| D602RK75 | Interim Repairs - Toll Plaza Deck | D03184 | RK-75-Proj Monit-(07-2815C WO 171A) | | | \$16,628 | Jun-14 | \$16,628 | | |
| D605AW12 | Hazardous Material Abatement | D03253 | Asb. Abatement-QMT (05-HS-2729D#42) | | | \$20,134 | Jun-14 | \$20,134 | | |
| Grand Total | | | | | \$976,833,285 | \$981,221,322 | YTD Total | \$106,617,761 | Remaining | \$871,922,876 |
| | | | | | | | | | Grand Total | \$978,540,637 |



Bridges and Tunnels

Procurements July 2014



Staff Summary



| | |
|----------------------------------|---|
| Subject: | Request for Authorization to Award Various Procurements |
| Department: | Procurement |
| Department Head Name | M. Margaret Terry <i>MMT</i> |
| Department Head Signature | |
| Project Manager Name | Various |

| | |
|--------------------------------|--------------|
| Date | July 7, 2014 |
| Vendor Name | |
| Contract Number | |
| Contract Manager Name | |
| Table of Contents Ref # | |

| Board Action | | | | | |
|--------------|-------------------|---------|--------------------|------|-------|
| Order | To | Date | Approval | Info | Other |
| 1 | President | 7/7/14 | <i>[Signature]</i> | | |
| 2 | MTA B&T Committee | 7/21/14 | | | |
| 3 | MTA Board | 7/23/14 | | | |

| Internal Approvals | | | |
|--------------------|---|-------|---------------------------|
| Order | Approval | Order | Approval |
| | President <i>[Signature]</i> | | VP Operations |
| | Executive Vice President <i>[Signature]</i> | | VP & Chief Engineer |
| | SVP & General Counsel <i>MMT</i> | | Chief Procurement Officer |
| | VP Administration | | |

| Internal Approvals (cont.) | | | | | | | |
|----------------------------|-----------------------------------|-------|---------------------------|-------|-------------------------------|-------|-------------------|
| Order | Approval | Order | Approval | Order | Approval | Order | Approval |
| | Chief Financial Officer <i>MS</i> | | Chief Technology Officer | | Chief Health & Safety Officer | | Chief EEO Officer |
| | Chief Security Officer | | Chief Maintenance Officer | | MTA Office of Civil Rights | | |

PURPOSE:

To obtain approval of the Board to award various contracts and purchase orders, and to inform the MTA B&T Committee of these procurement actions.

DISCUSSION:

MTA B&T proposes to award Non-Competitive procurements in the following categories: None.

MTA B&T proposes to award Competitive procurements in the following categories:

| <u>Schedules Requiring Majority Vote</u> | | <u># of Actions</u> | <u>\$ Amount</u> |
|--|---|---------------------|------------------|
| Schedule E | Miscellaneous Procurement Contracts | 1 | \$ 49.718M |
| Schedule F | Personal Service Contracts | 3 | \$ 10.444M |
| Schedule H | Modifications to Personal/Miscellaneous Service Contracts | 2 | \$ 2.261M |
| Schedule I | Modifications to Purchase & Public Works Contracts | 3 | \$ 5.984M |
| TOTAL | | 9 | \$68.407M |

MTA B&T presents the following procurement actions for Ratification: None.

BUDGET IMPACT:

The purchases/contracts will result in obligating MTA B&T and Capital funds in the amount listed. Funds are available in the current MTA B&T operating/capital budgets for this purpose.

RECOMMENDATION:

That the purchases/contracts be approved as proposed. (Items are included in the resolution of approval at the beginning of the Procurement Section.)

The legal name of MTA Bridges and Tunnels is Triborough Bridge and Tunnel Authority.

MTA BRIDGES & TUNNELS
TRIBOROUGH BRIDGE AND TUNNEL AUTHORITY

WHEREAS, in accordance with §559 and §2879 of the Public Authorities Law and the All Agency Procurement Guidelines, the Board authorizes the award of certain non-competitive purchase and public work contracts, and the solicitation and award of request for proposals in regard to purchase and public work contracts; and

WHEREAS, in accordance with §2879 of the Public Authorities Law and the All Agency Procurement Guidelines, the Board authorizes the award of certain non-competitive miscellaneous procurement contracts, and certain changes orders to procurement, public work, and miscellaneous procurement contracts; and

WHEREAS, in accordance with § 2879 of the Public Authorities Law and the All Agency Guidelines for Procurement of Services, the Board authorizes the award of certain service contracts, and certain change orders to service contracts; and

NOW, the Board resolves as follows:

1. As to each purchase and public work contract set forth in annexed Schedule A, the Board declares competitive bidding to be impractical or inappropriate for the reasons specified therein and authorizes the execution of each such contract.
2. As to each request for proposals (for purchase and public work contracts) set forth in Schedule B for which authorization to solicit proposals is requested, for the reasons specified therein, the Board declares competitive bidding to be impractical or inappropriate, declares it is in the public interest to solicit competitive request for proposals and authorizes the solicitation of such proposals.
3. As to each request for proposals (for purchase and public work contracts) set forth in Schedule C for which a recommendation is made to award the contract, the Board authorizes the execution of said contract.
4. The Board ratifies each action set forth in Schedule D for which ratification is requested.
5. The Board authorizes the execution of each of the following for which Board authorization is required: i) the miscellaneous procurement contracts set forth in Schedule E; ii) the personal service contracts set forth in Schedule F; iii) the miscellaneous service contracts set forth in Schedule G; iv) the modifications to personal/miscellaneous service contracts set forth in Schedule H; the contract modifications to purchase and public work contracts set forth in Schedule I; and vi) the modifications to miscellaneous procurement contracts set forth in Schedule J.
6. The Board ratifies each action taken set forth in Schedule K for which ratification is requested.
7. The Board authorizes the budget adjustments to estimated contracts set forth in Schedule L.

LIST OF COMPETITIVE PROCUREMENTS FOR BOARD APPROVAL
JULY 2014

MTA BRIDGES & TUNNELS

Procurements Requiring Majority Vote:

E: Miscellaneous Procurement Contracts

- | | | | |
|----|---|------------------------|--------------------------------------|
| 1. | Telvent USA, LLC Contract No. 14-OPS-2924 6 yr. contract – Competitive RFP – 1 Proposal Maintenance and Repair of the Electronic Toll Registry System at all B&T facilities. | \$49,718,488.00 | <u>Staff Summary Attached</u> |
|----|---|------------------------|--------------------------------------|

F: Personal Service Contracts

(Staff Summaries required for items greater than: \$100K Sole Source; \$250K Other Non-Competitive; \$1M Competitive)

- | | | | |
|----|--|-----------------------|--------------------------------------|
| 2. | BCC Associates, Inc. Contract No. PSC-14-2955 5 yr. contract - Competitive RFP - 1 Proposal Perform revenue processing services as well as maintenance of computer hardware and software used in connection with B&T's money counting operation. | \$9,954,434.00 | <u>Staff Summary Attached</u> |
| 3. | Lexington Hearing and Speech Center, Inc. Contract No. PSC-13-2938X 5 yr. contract - Competitive RFP - 2 Proposals B&T requires the services of a consultant to provide annual audiometric testing and training in the proper use of hearing protection for its Bridge and Tunnel Officers (BTOs), Sergeants and Lieutenants. This service must be outsourced since B&T does not have the equipment or the resources certified to perform this work. The service requirements were publicly advertised. On April 15, 2014 two firms Lexington Hearing and Speech Center, Inc. (LHSC) and Enviromed Corp. (EC) submitted proposals. The proposals were evaluated against established criteria set forth in the RFP including qualifications of the consultant, depth of understanding of project and resources, performance/experience of the firm and cost. Based on the committee's review it unanimously selected LHSC based on its: (i) extensive experience related to providing hearing conservation services; (ii) superior past performance; and (iii) highly qualified personnel. Enviromed did not demonstrate the depth of understanding of the work requirements identified in the Request for Proposal (RFP). The committee unanimously waived oral presentations and recommended that negotiations be conducted with LHSC, the highest rated firm. The scope of services for the first three years of the prospective contract which centers on conducting hearing examinations has not changed compared with that under the current contract. The term of the agreement, however, has increased from three to five years. LHSC's proposal was in the amount of \$290,625; the user's estimate was \$214,975. Negotiations resulted in a reduction in the consultant's proposal by \$37,000 or 12.7% for a final amount of \$253,625. When comparing the negotiated rate over a three year period for the predominant services in the RFP including test | \$253,625.00 | |

LIST OF COMPETITIVE PROCUREMENTS FOR BOARD APPROVAL
JULY 2014

preparation, hearing exams, notifications and referrals with the rate under the current contract, the negotiated rates reflect a 23% increase. The total negotiated amount is 18% higher than B&T's estimate. This disparity may be attributed to an understatement in the estimate which did not account for an annual rate increase in services. The negotiated amount, however, is 2.2% less than the cost proposed by Enviromed. LHSC has indicated, in writing, that the negotiated rates are the lowest it offers for similar services provided to other customers. Based on the above, the negotiated amount under the prospective agreement is considered fair and reasonable. LHSC is deemed to be a responsible consultant.

4. **Joe Fiorentino & Associates** **\$235,500.00**
Contract No. PSC-14-2952

5 yr. contract – Competitive RFP – 3 Proposals

B&T is seeking a consultant to provide B&T's Right-to-Know training program, which pertains to the legal rights of its employees concerning possible exposure to hazardous substances and workplace safety, as required by New York State Labor Law and the Federal Hazard Communication Standard. These services must be outsourced since B&T does not possess the in-house resources certified to perform them.

The service requirements were publicly advertised and invitation letters were sent to 98 companies. Three firms submitted proposals: Joe Fiorentino & Associates, L.L.C. (JFA); Pardus Environmental Consulting, Ltd. and Garden State Environmental, Inc. The proposals were evaluated against established criteria set forth in the RFP, including the proposer's understanding of the required training program, the firm's record of performance, qualifications of the firm, proposed personnel and cost. Although all three proposers were considered technically qualified, the selection committee unanimously selected JFA. The committee unanimously waived oral presentations and recommended that negotiations be conducted with JFA, the highest rated firm.

JFA's technical proposal was considered superior by the selection committee as it: (i) was deemed highly qualified for the specific type of services required; (ii) demonstrated a thorough understanding of the training program; (iii) had qualified personnel to perform the services; (iv) presented a strong track record of performance and (v) proposed the lowest cost. Accordingly, the selection committee determined that JFA was the most qualified firm to perform the services of the Contract. The scope of the services of the prospective contract is substantially similar to the scope of the current contract, except that two hazardous substance topics were added to the training program and some changes were made to the Federal Hazard Communication Standard.

JFA proposed an amount totaling \$235,500, which is 21.9% higher than the user's total estimate of \$193,125. When comparing JFA's proposed amount with the total amount under the current contract over a five year period, the proposed amount reflects a 41.7% increase. This disparity may be attributed to an understatement in the user's estimate which had not fully considered the significant escalation in operating costs for these services, including an approximate 50% increase in medical and liability insurance

LIST OF COMPETITIVE PROCUREMENTS FOR BOARD APPROVAL
JULY 2014

costs, as well as general operating cost increases expected during the five (5) year period of this Contract. JFA has indicated, in writing, that its proposed amount is competitive for similar services provided to other customers. Additionally, a price analysis demonstrated that JFA was significantly lower than the next rated firm, which submitted a cost of \$256,875. Based on the foregoing, B&T deems JFA's proposed amount to be fair and reasonable.

H: Modifications to Personal Service Contracts and Miscellaneous Service Contracts Awarded as Contracts for Services

(Approvals/Staff Summaries required for substantial change orders and change orders that cause original contract to equal or exceed monetary or durational threshold required for Board approval)

5. **Xerox State & Local Solutions** **\$1,935,617.00** **Staff Summary Attached**
Contract No. PSC-05-2741

Additional work to develop a consolidated, statewide All Electronic Tolling program for MTA B&T, the New York State Thruway Authority, the New York State Bridge Authority and the Port Authority of New York and New Jersey.

6. **Enviromed Services** **\$325,000.00** **Staff Summary Attached**
Contract No. PSC-11-2898

Add funding to maintain a safety presence and oversight at field construction projects.

I: Modifications to Purchase & Public Works Contracts

(Approvals/Staff Summaries required for individual change orders greater than \$250K. Approvals without Staff Summaries required for change orders greater than 15% of previous approved amount which are also at least \$50K)

7. **Ahern Painting Contractors, Inc.** **\$2,140,973.10** **Staff Summary Attached**
Contract No. TN-82B

Perform additional steel repairs, add steel quantities and paint parapets and medians on the suspended span of the Throgs Neck Bridge.

8. **E.E. Cruz/Tully Construction Co., JV LLC** **\$2,100,000.00** **Staff Summary Attached**
Contract No. BW-89C

Add funding to furnish and install barrier mounted translucent walls and pre-cast concrete walls at the Bronx Whitestone Bridge.

9. **Perini/O&G, A Joint Venture** **\$1,742,741.75** **Staff Summary Attached**
Contract No. BW-82

Settle all changes, claims and reconcile final contract quantities for the completion of Contract BW-82.

Staff Summary



| Item Number 2 (Final) | | | | | |
|--|---|-------|---------------------------------------|------|-------|
| Dept & Dept Head Name: Office of the CFO, Don Spero <i>DS</i> | | | | | |
| Division & Division Head Name: Revenue Management, Angelo Cerbone <i>AC</i> | | | | | |
| Board Reviews | | | | | |
| Order | To | Date | Approval | Info | Other |
| 1 | President | | <i>DS</i> | | |
| 2 | MTA B&T Committee | | | | |
| 3 | MTA Board | | | | |
| Internal Approvals | | | | | |
| Order | Approval | Order | Approval | | |
| 1 | Chief Financial Officer <i>DS</i> | 4 | Executive Vice President <i>DS</i> | | |
| 2 | Senior Vice President and General Counsel <i>MMT</i> | 5 | President <i>AC</i> | | |
| 3 | Chief Procurement Officer <i>AMK</i> | | | | |

| SUMMARY INFORMATION | |
|---|--------------------------------|
| Vendor Name BCC Associates, Inc. | Contract Number PSC-14-2955 |
| Description Revenue Processing Services | |
| Total Amount \$9,954,434.00 | |
| Contract Term (including Options, if any) Five years | |
| Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | |
| Renewal? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No | |
| Procurement Type <input checked="" type="checkbox"/> Competitive <input type="checkbox"/> Non-competitive | |
| Solicitation Type <input checked="" type="checkbox"/> RFP <input type="checkbox"/> Bid <input type="checkbox"/> Other: | |
| Funding Source <input checked="" type="checkbox"/> Operating <input type="checkbox"/> Capital <input type="checkbox"/> Federal <input type="checkbox"/> Other: | |

Narrative

I. PURPOSE/RECOMMENDATION

B&T is seeking Board approval under the All-Agency Guidelines for Procurement of Services to award a competitively negotiated personal service contract, Contract PSC-14-2955, to BCC Associates, Inc. (BCC) to perform revenue processing services. The value of this procurement is \$9,954,434 over a period of five years.

II. DISCUSSION

On March 31, 2014, B&T issued a Request for Proposal (RFP) for revenue processing services which included counting of its toll collection revenue, coin and token wrapping, and preparation of funds for armored carrier transit for deposit. The solicitation also includes maintenance of computer hardware and software used in connection with our money counting operation, which are key components of our internal controls designed to protect the revenue collected from cash paying customers. In addition the scope requires the consultant to manage the inventory and distribution of On-The-Go Tags at various toll plazas on an as-needed basis. These services must be outsourced since B&T lacks the resources and personnel required to perform the tasks under the scope of work for this contract. The service requirements were publically advertised. The incumbent, BCC Associates, Inc., submitted the only proposal. Our survey disclosed that firms initially expressed interest in this solicitation, however, after further consideration they advised that: (i) they were not equipped to maintain the hardware and software and would only manage personnel and (ii) since revenue processing services are required to be performed at the Joint Revenue Operations Center that is shared with NYCT, which is in accordance with the Scope of Work, they were interested in performing services only at their premises.

(rev. 2/2/09)

The selection committee evaluated BCC's proposal against established criteria set forth in the RFP which included: (i) experience in money counting; (ii) understanding of the scope of work; (iii) depth of resources and management team; and (iv) cost. The committee unanimously waived the oral presentation and recommended that negotiations be conducted. The scope of services under the prospective contract which centers on revenue processing activities has not changed compared with that under the current contract. BCC's initial cost proposal was \$10,488,139 over five years. The Project Manager's estimate was \$8,800,000. Based on negotiation of various cost elements in the contract the consultant revised its proposal to \$10,251,692. Ensuing negotiations focused on further reductions in labor and overhead rates. BCC's final offer was in the amount of \$9,954,434, a reduction of \$493,705 or 5.1% compared with its original proposal. The negotiated price is 13.1% higher than the estimate. The disparity with the estimate may be attributed to understated annual rate increases and excluded costs that would otherwise be reimburseable to the consultant. The award to BCC will not require any transition and minimizes potential risks associated with a takeover of the technology and operations of the money room by another entity. Based on the above the negotiated amount of \$9,954,434 is considered fair and reasonable. BCC is deemed to be a responsible consultant.

III. D/M/WBE INFORMATION

The Department of Diversity and Civil Rights (DDCR) has established goals of 10% MBE and 10% WBE. The contract will not be awarded without approval of MTA DDCR. No goals were assigned under the prior solicitation for these services.

IV. IMPACT ON FUNDING

Funding is available in the Operating Budget under GL #711411.

V. ALTERNATIVES

Perform the work using in-house personnel. As indicated above B&T lacks the resources and personnel required to perform the tasks required under the scope of work for this contract.

Schedule H: Modifications to Personal Service Contracts and Miscellaneous Service Contracts
Item Number: 5 (Final)

| | | | |
|---|--|--|-------------------------|
| Vendor Name (& Location) Xerox State & Local Solutions, Germantown, MD | | Contract Number PSC-05-2741 | AWO/Modification |
| Description E-ZPass New York Customer Service Center Services | | Original Amount: | \$184,000,000 |
| Contract Term (including Options, if any) October 7, 2007 – October 6, 2017 | | Prior Modifications: | \$6,394, 210 |
| Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | | Prior Budgetary Increases: | \$0.00 |
| Procurement Type | <input checked="" type="checkbox"/> Competitive <input type="checkbox"/> Non-competitive | Current Amount: | \$190,394,210 |
| Solicitation Type | <input checked="" type="checkbox"/> RFP <input type="checkbox"/> Bid <input type="checkbox"/> Other: | This Request: | \$1,935,617 |
| Funding Source | | % of This Request to Current Amount: | 1% |
| <input checked="" type="checkbox"/> Operating <input type="checkbox"/> Capital <input type="checkbox"/> Federal <input type="checkbox"/> Other: | | % of Modifications (including This Request) to Original Amount: | 4.5% |
| Requesting Dept/Div & Dept/Div Head Name: Office of the Chief Financial Officer, Donald Spero | | | |

Discussion

B&T is seeking Board approval under the All Agency Guidelines for Procurement of Services to modify this Contract with Xerox State & Local Solutions (Xerox) for additional work in the amount of \$1,935,617 to develop a consolidated, state-wide All Electronic Tolling (AET) customer service program for use by MTA B&T and the other agencies participating in the customer service center -- the New York State Thruway Authority, the New York State Bridge Authority and the Port Authority of New York and New Jersey (Port Authority) -- when the agency implements AET at any of its facilities .

This contract was competitively awarded to Xerox (formerly ACS State & Local Solutions) in October 2007 for the operation of a customer service center that handles all back office functions associated with the E-ZPass electronic toll collection system. The requirements of the CSC operator include: implementation and maintenance of a computerized account system used to manage accounts and process transactions; collection of pre-paid toll deposits; processing toll violations; and operating a telephone call center. B&T does not possess the resources required to perform these services. Since the Board approved the original contract, five amendments have been issued. This amendment constitutes a substantial change.

In January 2011, B&T initiated a pilot project at the Henry Hudson Bridge to assess the feasibility of adopting AET at that facility. Customers pay tolls electronically without stopping at the toll lane based on: (i) a pre-established E-ZPass account or (ii) billing based on license plate images captured by video cameras. The pilot project has been operating for two years and, based on the pilot's success, the Board recently approved a change in the permanent method of toll collection at the Henry Hudson Bridge to AET followed by gantry-based all-electronic Open Road Tolling. The proposed amendment is for Xerox to develop and implement a consolidated, state-wide AET program that will provide a seamless experience to all of our AET customers regardless of what AET facility is being used.

The consolidated regional AET program will use B&T's currently deployed AET program as the baseline. The program consists of video tolling processes, automated image review, video billing, unregistered video account (UVA) maintenance. The program will be implemented in two phases: (i) Phase 1 – this phase is to extend the current AET functionality implemented for the B&T pilot at the Henry Hudson Bridge to the Port Authority's Bayonne Bridge. By doing so, owners of vehicles without E-ZPass tags using both the Henry Hudson and Bayonne Bridges will receive a consolidated video bill. Phase 1 will also allow for consolidated unregistered video accounts and invoices, a new reporting package, a consolidated website and introduce a new toll free number for customers to access their accounts or to speak to a customer service agent; and (ii) Phase 2 – under this phase the Contractor will implement a new toll bill, make changes to the website, and modify the current transaction reconciliation process to improve support to video billing.

Xerox submitted a proposal in the amount of \$4.425 million for B&T and Port Authority for Phases 1 and 2. Negotiations were conducted and the parties agreed to the proposed amount. B&T's portion of the proposed amount is \$1,935,617, which includes a \$199,075 cost that is specific to B&T and a common cost of \$1,736,542. The common cost total amount of \$3,473,084 is shared between B&T and the Port Authority and designated to benefit both agencies. The Port Authority's portion includes \$753,480 in Port Authority specific costs along with their share of the common costs, \$1,736,542. The labor rates have been reviewed and are consistent with the contract rates. Man-hours have been found to be acceptable. Therefore, the negotiated amount of \$1,935,617 is considered fair and reasonable. Funding is available in the Operating Budget under GL #711413.

Schedule H: Modifications to Personal Service Contracts and Miscellaneous Service Contracts

Item Number: 6 (Final)

| | | |
|--|---|---------------------------|
| Vendor Name (& Location) EnviroMed Services, Inc. (Meriden, CT) | Contract Number PSC-11-2898 | AWO/Modification # |
| Description Independent Safety Monitor for Ongoing Authority Construction Projects | | |
| Contract Term (including Options, if any) March 15, 2012 – December 15, 2014 | Original Amount: | \$734,085.00 |
| Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | Prior Modifications: | \$140,000.00 |
| Procurement Type <input checked="" type="checkbox"/> Competitive <input type="checkbox"/> Non-competitive | Prior Budgetary Increases: | N/A |
| Solicitation Type <input checked="" type="checkbox"/> RFP <input type="checkbox"/> Bid <input type="checkbox"/> Other: | Current Amount: | \$874,085.00 |
| Funding Source <input checked="" type="checkbox"/> Operating <input type="checkbox"/> Capital <input type="checkbox"/> Federal <input type="checkbox"/> Other: | This Request: | \$325,000.00 |
| Requesting Dept/Div & Dept/Div Head Name: Engineering & Construction, Joe Keane, P.E. | % of This Request to Current Amount: | 37.2% |
| % of Modifications (including This Request) to Original Amount: | | 63.3% |

Discussion:

B&T is seeking Board approval under the All-Agency Guidelines for Procurement of Services to amend Contract PSC-11-2898 with EnviroMed Services, Inc. (EnviroMed) for funding additional services required. The contract requires EnviroMed to monitor and report on construction safety for ongoing construction projects undertaken by B&T's Engineering and Construction Department. The additional funding is required for EnviroMed Services to maintain a safety presence and oversight at field construction projects until a new contract is awarded later this year. Funding in the amount of \$325,000 is necessary to increase the number of inspectors to provide sufficient coverage for existing and ongoing projects, including night and weekend construction work. To ensure continued coverage, verbal authorization was issued by B&T in the amount of \$50,000. Consistent with the Procurement Guidelines this amendment constitutes a substantial change.

EnviroMed submitted a proposal of \$325,000 for the additional services to be performed. The Engineering Estimate for this work is \$324,140. The Authority accepted EnviroMed's proposal, which is considered fair and reasonable. Funding for this amendment is available in the 2014 Operating Budget under GES-184, GL #712151.

Schedule I: Modifications to Purchase and Public Works Contracts
Item Number: 7 (Final)

| | | |
|--|--|--------------------------------|
| Vendor Name (& Location) Ahern Painting Contractors, Inc. | Contract Number TN-82B | AWO/Modification # 5 |
| Description Interim Repairs of Orthotropic Deck Structures at the Throgs Neck Bridge | Original Amount: | \$47,359,845.00 |
| Contract Term (including Options, if any) July 29, 2011 – June 30, 2014 | Prior Modifications: | \$1,945,189.47 |
| Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | Prior Budgetary Increases: | N/A |
| Procurement Type <input checked="" type="checkbox"/> Competitive <input type="checkbox"/> Non-competitive | Current Amount: | \$49,305,034.47 |
| Solicitation Type <input type="checkbox"/> RFP <input checked="" type="checkbox"/> Bid <input type="checkbox"/> Other: | This Request: | \$2,140,973.10 |
| Funding Source <input type="checkbox"/> Operating <input checked="" type="checkbox"/> Capital <input type="checkbox"/> Federal <input type="checkbox"/> Other: | % of This Request to Current Amount: | 4.34% |
| Requesting Dept/Div & Dept/Div Head Name: Engineering & Construction, Joe Keane, P.E. | % of Modifications (including This Request) to Original Amount: | 8.63% |

Discussion:

B&T is seeking Board approval under the All-Agency Procurement Guidelines to amend the Contract with Ahern Painting Contractors, Inc. (Contractor) to perform additional steel repairs and painting of parapets and medians on the suspended span in the negotiated total of \$2,140,973.10.

Upon completion of abrasive blast cleaning operation of the steel members of the Throgs Neck Bridge (TNB) Bronx Approach, it was determined that additional structural steel repairs and painting are required. Furthermore, it deemed prudent and cost effective at this time to complete the median barrier and parapet cleaning and painting by adding Spans 25 – 29 on the suspended spans.

Additional steel quantities are required for Items: 02072.2 Removal of Structural Steel-Subfloorbeam Replacement; 02072.3 Removal of Structural Steel-Stringer Web Retrofit and 05120.2 Structural Steel-Subfloorbeam Replacement. The additional steel quantities were reviewed in accordance Article 3.02 Variable Quantities Clause, whereby the Engineer may determine if a quantity increase/decrease in excess of 10% creates a substantial inequity to either the Contractor or B&T, which allows for unit price re-determinations. The Engineer determined that no inequity exists for Items 02072.2 and 2072.3 and the quantity increases at the Contract unit prices totaling \$646,631 is necessary. The Engineer also determined that a substantial inequity to the Contractor exists for Item 05120.2, the Contract unit price is \$9.50/LB. B&T requires an additional quantity of 34,262 LBS. Ahern submitted a proposal totaling \$591,761. The Engineer's estimate \$586,722.43. During negotiation the scope was reviewed and B&T accepted Ahern's proposal in the amount of \$591,761 (approximately \$17.27/LB). The total additional structural steel repairs total \$1,238,392 (\$646,631 + \$591,761), which is 1.9% above the estimate and is fair and reasonable.

Ahern submitted proposals totaling \$937,425.42 for the additional cleaning and painting. The Engineer's estimates total \$908,034.65. Negotiations resulted in B&T and Ahern agreeing to \$902,581.10, which is 0.6% below the estimate and is fair and reasonable.

The amendment totals \$2,140,973.10. Funding is available in the 2010 – 2014 Capital Program under Project TN-82B (Steel) in the amount of \$1,390,973.10 and TN-82B (Painting) in the amount of \$750,000.

Schedule I: Modifications to Purchase and Public Works Contracts

Item Number: 8 (Final)

| | | |
|--|--|---------------------------|
| Vendor Name (& Location) E.E. Cruz/Tully Construction Co., JV, LLC | Contract Number BW-89C | AWO/Modification # |
| Description Replacement of the Queens Approach at the Bronx-Whitestone Bridge | Original Amount: | \$108,786,080.00 |
| Contract Term (including Options, if any) July 29, 2011 – January 28, 2015 | Prior Modifications: | \$1,833,632.40 |
| Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | Prior Budgetary Increases: | \$0.00 |
| Procurement Type <input checked="" type="checkbox"/> Competitive <input type="checkbox"/> Non-competitive | Current Amount: | \$110,619,712.40 |
| Solicitation Type <input type="checkbox"/> RFP <input checked="" type="checkbox"/> Bid <input type="checkbox"/> Other: | This Request: | \$2,100,000.00 |
| Funding Source <input type="checkbox"/> Operating <input checked="" type="checkbox"/> Capital <input type="checkbox"/> Federal <input type="checkbox"/> Other: | % of This Request to Current Amount: | 1.9% |
| Requesting Dept/Div & Dept/Div Head Name: Engineering & Construction, Joe Keane, PE | % of Modifications (including This Request) to Original Amount: | 3.6% |

Discussion:

B&T is seeking the Board’s approval under the All Agency Procurement Guidelines to modify this Contract with E.E. Cruz & Tully Construction Co., A Joint Venture, LLC (CTJV) for additional funding to furnish and install the following: (i) barrier mounted translucent walls along approximately 800 LF of the east and west sides (approximately 400 LF on each side) of the elevated Queens Approach and (ii) approximately 1000 LF of pre-cast concrete walls along the west side of the on-grade approach in the negotiated amount of \$2,100,000.

The Engineer deems it prudent to have CTJV furnish and install these two wall systems along the elevated and on-grade sections of the Queens Approach. Installation of these wall systems will mitigate noise impacts to residences located adjacent to and within very close proximity to the Bronx-Whitestone Bridge, Queens Approach.

The Engineer’s estimates totaled \$1,941,022.11. CTJV submitted proposals totaling \$2,470,761.82. During negotiations it was determined that the estimate understated the labor required to install the pre-cast concrete wall panels. B&T and CTJV agreed to the negotiated amount totaling \$2,100,000 to perform the Work, which is 8.2% above the estimate and is fair and reasonable. Funding is available in the 2010 – 2014 Capital Program under Project BW-89.

Schedule I: Modifications to Purchase and Public Works Contracts

Item Number: **9** (Final)

| | | |
|---|--|---------------------------|
| Vendor Name (& Location) Perini/O&G, A Joint Venture | Contract Number BW-82 | AWO/Modification # |
| Description Replacement of the Roadway Deck in Suspended Spans at the Bronx-Whitestone Bridge | Original Amount: | \$136,671,252.40 |
| Contract Term (including Options, if any) December 24, 2003 – November 23, 2006 | Prior Modifications: | \$6,169,090.00 |
| Option(s) included in Total Amount? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No | Prior Budgetary Increases: | \$0.00 |
| Procurement Type <input checked="" type="checkbox"/> Competitive <input type="checkbox"/> Non-competitive | Current Amount: | \$142,840,342.40 |
| Solicitation Type <input type="checkbox"/> RFP <input checked="" type="checkbox"/> Bid <input type="checkbox"/> Other: | This Request: | \$1,742,741.75 |
| Funding Source <input checked="" type="checkbox"/> Operating <input checked="" type="checkbox"/> Capital <input type="checkbox"/> Federal <input type="checkbox"/> Other: | % of This Request to Current Amount: | 1.2% |
| Requesting Dept/Div & Dept/Div Head Name: Engineering & Construction, Joe Keane, PE | % of Modifications (including This Request) to Original Amount: | 5.8% |

Discussion:

B&T is seeking the Board's approval under the All Agency Procurement Guidelines to modify this Contract with Perini/O&G, A Joint Venture (PO&G) for the payment of the remaining items of additional work, the settlement of all contractor claims and the reconciliation of final contract quantities for the completion of Contract BW-82 in the negotiated amount of \$1,742,741.25.

During the course of the Work, PO&G submitted change requests and claims for extra compensation totaling \$8,761,712.43. These requests include additional work and claims for additional time with impact costs resulting from delays in completing the Work. The items fall into categories as follows - Additional Work: (i) additional transition plate installation during staged roadway construction; (ii) compensation for the installation of lateral bracing and track beams out of sequence; (iii) application of a 3rd layer and excess repair costs of the bonded aggregate surface, and (iv) traveler spare parts and repairs. Claims include delays in the shop fabrication of the steel deck with extended general conditions and impact costs and delays during the staged roadway construction. Ensuing negotiations resulted in PO&G withdrawing certain claims and reducing the total amount of the remaining additional work requests and claims to \$3,383,500.90. B&T reviewed each item in detail and determined that the Contractor is entitled to extra compensation for the additional work items, in the negotiated amount of approximately \$2,190,000. Additionally, PO&G may be entitled to a portion of its claims due to unanticipated field conditions in the context of complex and demanding construction requirements. B&T and PO&G agreed to settle these claims in the approximate amount of \$1,010,000. The parties agreed to the global settlement of \$3,200,000.

The final negotiated amount is considered fair and reasonable based on the determination that these are items of additional work entitled to extra compensation; it is in B&T's best interest to settle the claims given the risk of adverse findings if these matters were litigated. In executing the resulting amendment, PO&G thereby releases and waives all of its claims against B&T.

Furthermore, final reconciliation of contract quantities results in a net credit totaling (\$1,457,258.25), which is fair and reasonable since they are at the Contract unit prices. The amendment total is \$1,742,741.75. Funding is available in the 2000 – 2004 Capital Program and charged to Project BW-82.



Bridges and Tunnels

Diversity Report First Quarter 2014



The Agency has conducted an availability analysis of females and minorities in its workforce. The availability analysis consists of comparing the Agency's March 31st, 2014 workforce percentages for females and minorities to 80 percent of the females and minorities available within the relevant labor market based on the U.S. Census.

The following numbers and information do not reflect availability for specific job groups. In addition, the numbers and information provided do not show statistical disparities or explain the reasons or provide a root cause for any identified failure to meet availability. Nothing in this report constitutes a finding or admission of unlawful discrimination.

DEFINITIONS OF EEO JOB CATEGORIES:

Officials & Administrators

Occupations in which employees set broad policies, exercise overall responsibility for execution of these policies, or direct individual departments or special phases of the agency's operations, or provide specialized consultation on a regional, district or area basis.

Professionals

Occupations which require specialized and theoretical knowledge which is usually acquired through college training or through work experience and other training which provides comparable knowledge.

Technicians

Occupations which require a combination of basic scientific or technical knowledge and manual skill which can be obtained through specialized post-secondary school education or through equivalent on-the-job training.

Protective Services

Occupations in which workers are entrusted with public safety, security and protection from destructive forces.

Paraprofessionals

Occupations in which workers perform some of the duties of a professional or technician in a supportive role, which usually require less formal training and/or experience normally required for professional or technical status.

Administrative Support

Occupations in which workers are responsible for internal and external communication, recording and retrieval of data and/or information and other paperwork required in an office.

Skilled Craft

Occupations in which workers perform jobs which require special manual skill and a thorough and comprehensive knowledge of the process involved in the work which is acquired through on-the-job training and experience or through apprenticeship or other formal training programs.

Service Maintenance

Occupations in which workers perform duties which result in or contribute to the comfort, convenience, hygiene or safety of the general public or which contribute to the upkeep and care of buildings, facilities or grounds of public property.

2014 FIRST QUARTER EEO REPORT

AGENCY NAME: Bridges and Tunnels

**NEW HIRES
AS OF 3/31/2014**

| JOB CATEGORY | TOTAL ¹ | FEMALES ² | | Minorities | | Non-Minorities | | BLACKS | | HISPANICS | | ASIANS | | AI/AN | | NHOPI | | OTHER | |
|----------------------------|--------------------|----------------------|------------|------------|------------|----------------|------------|----------|------------|-----------|------------|----------|------------|----------|-----------|----------|-----------|----------|-----------|
| | | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % |
| Officials & Administrators | 2 | 2 | 100% | 2 | 100% | 0 | 0% | 1 | 50% | 0 | 0% | 1 | 50% | 0 | 0% | 0 | 0% | 0 | 0% |
| Professionals | 7 | 2 | 29% | 4 | 57% | 3 | 43% | 1 | 14% | 3 | 43% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Technicians | 0 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Protective Services | 0 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Paraprofessionals | 0 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Administrative Support | 0 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Skilled Craft | 0 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Service Maintenance | 0 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Total | 9 | 4 | 44% | 6 | 67% | 3 | 33% | 2 | 22% | 3 | 33% | 1 | 11% | 0 | 0% | 0 | 0% | 0 | 0% |

¹ Total includes males and females (in each of the protected racial/ethnic groups as well as including non-minorities).

² Total includes females in each of the protected racial/ethnic groups as well as including non-minorities.

2014 FIRST QUARTER EEO REPORT

AGENCY NAME: **Bridges and Tunnels**

EEO AND TITLE VI COMPLAINTS

AS OF 3/31/2014

| Category | Race | Disability | Gender | National Origin | Age | Sexual Harassment | Religion | Other ¹ | Total Issues ² | Total Cases | Status (# Open) |
|---------------------|------|------------|--------|-----------------|-----|-------------------|----------|--------------------|---------------------------|-------------|-----------------|
| EEO | | | | | | | | | | | |
| External Complaints | 2 | 0 | 2 | 0 | 1 | 0 | 0 | 3 | 8 | 4 | 4 |
| Internal Complaints | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 1 | NONE |

| Category | Race | National Origin | Color | Total Issues ³ | Total Cases | Status (# Open) |
|----------|------|-----------------|-------|---------------------------|-------------|-----------------|
| Title VI | 0 | 0 | 0 | 0 | 0 | 0 |

¹ "Other" contains all EEO categories not otherwise specifically mentioned on the chart.

² In some instances a single complaint may involve two or more EEO categories.

³ In some instances a single complaint may involve two or more EEO categories based on race, national origin, or color.

2014 FIRST QUARTER EEO REPORT

AGENCY NAME: [Bridges and Tunnels](#)

**EEO DISCRIMINATION COMPLAINT RESOLUTIONS
AS OF 3/31/2014**

| | Decided in Favor of Agency | Decided in Favor of Complainant | Administrative Closure | Withdrawn | Dismissed | Resolved/Settled | Total |
|---------------------|-----------------------------------|--|-------------------------------|------------------|------------------|-------------------------|--------------|
| EEO | | | | | | | |
| Internal Complaints | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| External Complaints | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

2014 FIRST QUARTER EEO REPORT

AGENCY NAME: **Bridges and Tunnels**

**WORKFORCE UTILIZATION ANALYSIS
AS OF 3/31/2014**

| JOB CATEGORY | FEMALES* | | | BLACKS | | | HISPANICS | | | ASIANS | | | AI/AN** | | | NHOPI*** | | | OTHER | | |
|----------------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|
| | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) |
| Officials & Administrators | 29% | 17% | No | 6% | 17% | Yes | 8% | 6% | No | 5% | 9% | Yes | 2% | 0% | No | 0% | 0% | Yes | 1% | 4% | Yes |
| Professionals | 31% | 38% | Yes | 8% | 19% | Yes | 8% | 17% | Yes | 9% | 20% | Yes | 0% | 0% | Yes | 1% | 0% | No | 1% | 2% | Yes |
| Technicians | 12% | 20% | Yes | 12% | 18% | Yes | 11% | 16% | Yes | 4% | 5% | Yes | 0% | 0% | Yes | 3% | 0% | No | 0% | 4% | Yes |
| Protective Services | 19% | 23% | Yes | 29% | 32% | Yes | 5% | 23% | Yes | 3% | 4% | Yes | 0% | 0% | Yes | 0% | 0% | Yes | 0% | 1% | Yes |
| Paraprofessionals | 0% | 0% | Yes |
| Administrative Support | 53% | 72% | Yes | 18% | 59% | Yes | 22% | 12% | No | 2% | 8% | Yes | 2% | 0% | No | 4% | 0% | No | 1% | 0% | No |
| Skilled Craft | 0% | 0% | Yes |
| Service Maintenance | 1% | 2% | Yes | 11% | 17% | Yes | 15% | 15% | Yes | 3% | 4% | Yes | 0% | 0% | Yes | 1% | 0% | No | 1% | 2% | Yes |

*Females are also included in the percentage totals for each of the racial/ethnic groups.

**American Indian/Alaskan Native

***Native Hawaiian Other Pacific Islander

MTA BRIDGES and TUNNELS

REPORT ON EEO AND RECRUITMENT STRATEGIES

FIRST QUARTER 2014



MTA Bridges and Tunnels

2014 FIRST QUARTER EEO REPORT

AGENCY NAME: **Bridges and Tunnels**

WORKFORCE UTILIZATION ANALYSIS

AS OF 3/31/2014

| JOB CATEGORY | FEMALES* | | | BLACKS | | | HISPANICS | | | ASIANS | | | AI/AN** | | | NHOPI*** | | | OTHER | | |
|----------------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|-----------|----------|--------------------|
| | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) | Est Avail | Actual % | Met Avail (Yes/No) |
| Officials & Administrators | 29% | 17% | No | 6% | 17% | Yes | 8% | 6% | No | 5% | 9% | Yes | 2% | 0% | No | 0% | 0% | Yes | 1% | 4% | Yes |
| Professionals | 31% | 38% | Yes | 8% | 19% | Yes | 8% | 17% | Yes | 9% | 20% | Yes | 0% | 0% | Yes | 1% | 0% | No | 1% | 2% | Yes |
| Technicians | 12% | 20% | Yes | 12% | 18% | Yes | 11% | 16% | Yes | 4% | 5% | Yes | 0% | 0% | Yes | 3% | 0% | No | 0% | 4% | Yes |
| Protective Services | 19% | 23% | Yes | 29% | 32% | Yes | 5% | 23% | Yes | 3% | 4% | Yes | 0% | 0% | Yes | 0% | 0% | Yes | 0% | 1% | Yes |
| Paraprofessionals | 0% | 0% | Yes |
| Administrative Support | 53% | 72% | Yes | 18% | 59% | Yes | 22% | 12% | No | 2% | 8% | Yes | 2% | 0% | No | 4% | 0% | No | 1% | 0% | No |
| Skilled Craft | 0% | 0% | Yes |
| Service Maintenance | 1% | 2% | Yes | 11% | 17% | Yes | 15% | 15% | Yes | 3% | 4% | Yes | 0% | 0% | Yes | 1% | 0% | No | 1% | 2% | Yes |

*Females are also included in the percentage totals for each of the racial/ethnic groups.

**American Indian/Alaskan Native

***Native Hawaiian Other Pacific Islander



MTA BRIDGES and TUNNELS AREAS OF UNDERUTILIZATION

Overall BRIDGES and TUNNELS Workforce

Overall in the B&T workforce as of March 31, 2014, the following underutilization is noted:

- Women are underutilized in the Officials and Administrator categories.
- Hispanics are underutilized in the Officials and Administrators, and Administrative Support categories.
- American Indian/Alaskan Native are underutilized in Officials & Administrators categories.
- Native Hawaiian/Other Pacific Islander are underutilized in Professionals, Technicians, and administrative Support.
- The Other category is underutilized in Administrative Support.



MTA Bridges and Tunnels

THREE-YEAR NEW HIRE COMPARISON

JANUARY 1, 2011 – MARCH 31, 2014

2014 FIRST QUARTER EEO REPORT

AGENCY NAME: **Bridges and Tunnels**

THREE-YEAR NEW HIRE COMPARISON AS OF 3/31/2014

| Year | Total | Non Minority | | Blacks | | Hispanics | | Asians | | AI/AN | | NHOPI | | Other | |
|-------------|-------|--------------|--------|--------|--------|-----------|--------|--------|--------|-------|--------|-------|--------|-------|--------|
| | | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
| 2011 | 39 | 14 | 2 | 7 | 5 | 8 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| % | 100.0 | 36 | 5 | 18 | 13 | 21 | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2012 | 45 | 13 | 6 | 4 | 8 | 5 | 3 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 2 |
| % | 100.0 | 29 | 13 | 9 | 18 | 11 | 7 | 2 | 7 | 0 | 0 | 0 | 0 | 0 | 4 |
| 2013 | 84 | 32 | 11 | 7 | 10 | 5 | 6 | 9 | 3 | 0 | 0 | 0 | 0 | 1 | 0 |
| % | 100.0 | 38 | 13 | 8 | 12 | 6 | 7 | 11 | 4 | 0 | 0 | 0 | 0 | 1 | 0 |
| 2014 | 9 | 2 | 1 | 0 | 2 | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| % | 100.0 | 22 | 11 | 0 | 22 | 33 | 0 | 0 | 11 | 0 | 0 | 0 | 0 | 0 | 0 |

Note: 2014, period 01/01/2014 - 03/31/2014.

MTA Bridges and Tunnels

STRATEGIES/CHALLENGES IN HIRING ETHNIC MINORITIES/WOMEN

MTA Bridges and Tunnels

B&T remains engaged in assertive targeted recruitment and outreach efforts to increase female and minority representation in these areas of underutilization as described below. :

- **Officials and Administrators/Professionals:** There is underutilization in Females, Hispanics, and American Indian/Alaskan Native. In Professionals there is underutilization in Native Hawaiian/Other Pacific Islander. B&T remains engaged in assertive targeted recruitment and outreach efforts to increase female and minority representation in these areas of underutilization.
- **Technicians:** The Sergeants civil service examination is promotional and only open to Bridge and Tunnel Officers. Concerted efforts will be made to attract American Indian/Alaskan Native and Native Hawaiian/Other Pacific Islander applicants and other under-represented groups to take the next civil service examination for the Bridge and Tunnel Officer position.
- **Administrative Support:** Recruitment and outreach efforts will be launched to achieve improvement in Hispanic, American Indian/Alaskan Native and Native Hawaiian/Other Pacific Islander, and Other categories representation.
- **Bridges and Tunnels Human Resources (“HR”)** will work in closer partnership with The Department of EEO to specifically identify which positions within each of the job categories at B&T are underutilized.

