

Memorandum



Metropolitan Transportation Authority

State of New York

April 28, 2005

Mr. Rahul Jain
Office of the State Comptroller
59 Maiden Lane, 29th Floor
New York, New York 10038

Dear Mr. Jain,

Please find the Fourth Quarter 2024 status report on MTA's gap-closing initiatives, as required under NY State Comptroller's Regulation 4, Section 202.5 (c) which requires the MTA to report "each quarter, until implemented or rescinded, the status of each gap-closing initiative with a projected value equal to or greater than \$1 million in any given fiscal year, including milestones, impact on staffing, current implementation status, actual savings or revenues to date and projected annual savings or revenues in comparison to Budget and Plan projections."

Attached is a summary of the results of the 4th Quarter Monitoring Program for 2024, as well as copies of the Monitored Milestone Reports. The summary shows that the MTA tracked gap closing initiatives with an annual value of \$553.7 million with a reduction of 716 positions. The actual savings for the year of \$475.2 million represents 85.8% of the planned savings actions for the year, additionally, 704 positions have been reduced, and that reflects 98.3% of the target.

If you have any questions, please do not hesitate to call.

Sincerely,

A handwritten signature in black ink, appearing to read "DKeller".

David Keller
Co-Deputy Chief, Management & Budget

cc: Kevin Willens
Janno Lieber
Jai Patel
S. Weiss
F. Chou

A. Simon
K. Leopold
T. Briefs
N. Zuckerman
L. Liberto (OSDC)

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Consolidated Results
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
New York City Transit **	433	255.118	433	255.118	421	182.495	(12)	(72.623)	71.5%	71.5%
Long Island Rail Road	74	187.071	74	187.071	74	187.071	0	0.000	100.0%	100.0%
Metro-North Railroad	29	45.616	29	45.616	29	39.713	0	(5.903)	87.1%	87.1%
MTA Bus	0	21.294	0	21.294	0	21.294	0	0.000	100.0%	100.0%
Bridges & Tunnels	180	44.620	180	44.620	180	44.620	0	0.000	100.0%	100.0%
MTA Headquarters	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA CONSOLIDATED	716	553.719	716	553.719	704	475.193	(12)	(78.526)	85.8%	85.8%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Administration Reductions - Summary
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
New York City Transit **	89	112.574	89	112.574	89	55.434	0	(57.140)	49.2%	49.2%
Long Island Rail Road	0	7.520	0	7.520	0	7.520	0	0.000	100.0%	100.0%
Metro-North Railroad	3	4.447	3	4.447	3	4.447	0	0.000	100.0%	100.0%
MTA Bus	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Bridges & Tunnels	165	35.222	165	35.222	165	35.222	0	0.000	100.0%	100.0%
MTA Headquarters	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA CONSOLIDATED	257	159.762	257	159.762	257	102.622	0	(57.140)	64.2%	64.2%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Customer Convenience Reductions - Summary
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
New York City Transit **	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Long Island Rail Road	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Metro-North Railroad	0	1.573	0	1.573	0	1.573	0	0.000	100.0%	100.0%
MTA Bus	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Bridges & Tunnels	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA Headquarters	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA CONSOLIDATED	0	1.573	0	1.573	0	1.573	0	0.000	100.0%	100.0%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Maintenance Reductions - Summary
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
New York City Transit **	344	71.640	344	71.640	332	70.640	(12)	(1.000)	98.6%	98.6%
Long Island Rail Road	73	53.402	73	53.402	73	53.402	0	0.000	100.0%	100.0%
Metro-North Railroad	26	39.596	26	39.596	26	33.693	0	(5.903)	85.1%	85.1%
MTA Bus	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Bridges & Tunnels	15	9.399	15	9.399	15	9.399	0	0.000	100.0%	100.0%
MTA Headquarters	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA CONSOLIDATED	458	174.037	458	174.037	446	167.134	(12)	(6.903)	96.0%	96.0%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Revenue Reductions - Summary
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
New York City Transit **	0	22.118	0	22.118	0	19.518	0	(2.600)	88.2%	88.2%
Long Island Rail Road	0	1.100	0	1.100	0	1.100	0	0.000	100.0%	100.0%
Metro-North Railroad	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA Bus	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Bridges & Tunnels	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA Headquarters	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA CONSOLIDATED	0	23.218	0	23.218	0	20.618	0	(2.600)	88.8%	88.8%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Service Reductions - Summary
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
New York City Transit **	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Long Island Rail Road	1	2.378	1	2.378	1	2.378	0	0.000	100.0%	100.0%
Metro-North Railroad	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA Bus	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Bridges & Tunnels	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA Headquarters	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA CONSOLIDATED	1	2.378	1	2.378	1	2.378	0	0.000	100.0%	100.0%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Service Support Reductions - Summary
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
New York City Transit **	0	18.488	0	18.488	0	15.903	0	(2.585)	86.0%	86.0%
Long Island Rail Road	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Metro-North Railroad	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA Bus	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
Bridges & Tunnels	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA Headquarters	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
MTA CONSOLIDATED	0	18.488	0	18.488	0	15.903	0	(2.585)	86.0%	86.0%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
Savings Actions Monitoring Summary
4th Quarter 2024 (results through December)
Other Reductions - Summary
(\$ in millions)

			4th Quarter Results (ytd)							
MTA Agencies	2024 Monitored * (Full Year)		"Planned" Savings		"Realized" Savings		Variance Fav/(Unfav)		"Realized" Savings as % of "Planned" Savings	% Implemented for the year
New York City Transit ** Long Island Rail Road Metro-North Railroad MTA Bus Bridges & Tunnels MTA Headquarters MTA CONSOLIDATED	Pos	(\$)	Pos	(\$)	Pos	(\$)	Pos (\$)		(%)	(%)
	0	30.298	0	30.298	0	21.000	0	(9.298)	69.3%	69.3%
	0	122.671	0	122.671	0	122.671	0	0.000	100.0%	100.0%
	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
	0	21.294	0	21.294	0	21.294	0	0.000	100.0%	100.0%
	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
	0	0.000	0	0.000	0	0.000	0	0.000	N/A	N/A
	0	174.262	0	174.262	0	164.964	0	(9.298)	94.7%	94.7%

* The value of the monitored Savings Actions reflects re-estimates captured through the November 2024 Financial Plan

** NYCT includes savings from Staten Island Railway

Metropolitan Transportation Authority
2024 NYCT Savings Action Monitoring Program
4th Quarter results

In 2024, 23 Savings Actions were monitored with a full-year savings target of \$255.1 million and a reduction of 433 positions.

Results at the end of the year show that \$182.5 million or 71.5% of the planned Saving Actions reductions was realized and 421 positions were reduced.

The following Saving Actions did not reach the targeted savings for the quarter:

- NYCT Adm 24-1
 - Improve Employee Availability
 - Availability improvements have been made in select titles but have not yielded the full targeted improvement. Efforts are underway to boost availability, but responsibilities have been challenging.
- NYCT Adm 24-2
 - Workers' Compensation Process Transformation
 - This initiative primarily refers to the transition to a Third Party Administrator (TPA) for our handling of Workers Compensation claims, as well as process and policy improvements. Based on the latest timeline, the TPA is now scheduled to be onboarded in Q2 2025. However, improved processing by the existing Workers Compensation team and changes in policy yielded a significant portion of the expected 2024 value.
- NYCT Adm 24-6
 - Telecom Savings
 - Savings target assumed shorter lead time for device and service adjustments than occurred due to factors including providing grace periods.
- NYCT Main 24-2
 - Bus Predictive Maintenance
 - Pilot from vendor did not yield expected results, leading to a revised RFP.
- NYCT Rev 23-1
 - ACE Revenue
 - Revenue comes in on a lagging quarterly basis. Camera go-live plans initially delayed due to city approvals, among other factors.
- NYCT Serv SPT 24-2
 - Reduce Paratransit Call Center Costs
 - NYCT continues to closely monitor this initiative, which is based on a targeted adoption rate that has been partially met. Additional efforts have been underway, and alternative savings were identified and implemented.
- NYCT Serv SPT 24-3
 - Self Service Elevators
 - This initiative was deemed unlikely due to external legal actions facing NYCT. Additional efforts have been identified and implemented.

- NYCT Other 24-1
 - Optimize Overtime Utilization
 - OT reduction efforts delayed at facility that failed inspection needed to safely implement new strategy.
- NYCT Other 24-2
 - Enhanced Energy Efficiencies
 - Supply chain issues caused delays in delivery of LED lighting for subway cars.

The following Savings Actions have been fully implemented and will no longer be monitored:

- NYCT ADM 24-4 Prioritize Public Liability Claims Resolution
- NYCT ADM 24-5 Extend Maximum Crew Tour
- NYCT MAIN 23-6 Restructure Emergency Response Teams
- NYCT MAIN 23-7 Revaluation of Procurement Requirements for Materials
- NYCT MAIN 23-8 Bus Maintenance Efficiencies
- NYCT MAIN 24-1 Extend Car Inspection Interval
- NYCT MAIN 24-3 Restructure Terminal Car Cleaning
- NYCT MAIN 24-4 Contract Efficiencies
- NYCT Serv SPT 24-1 Re-imagine Station Agent Roles
- NYCT Serv SPT 24-2 Consolidation of Facility Lease
- NYCT Serv SPT 24-3 Reduce Paratransit Call Center Costs

The following Savings Action, while they were not fully implemented, will no longer be monitored:

- NYCT Serv SPT 24-3 Self Service Elevators
 - This initiative was deemed unlikely due to external legal actions facing NYCT. Additional efforts have been identified and implemented

MTA New York City Transit

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Name: Administration Reductions

Savings Actions Description: 7 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan:	Nov-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		89	\$112.574	114	\$120.982	114	\$121.578	114	\$121.578	114	\$121.578

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	9.381	9.381	9.381	9.381	9.381	9.381	9.381	9.381	9.381	9.381	9.381	9.381	112.574
Actual/Proj.	6.153	6.155	6.153	6.153	6.153	6.153	4.540	4.540	4.540	1.631	1.631	1.631	55.434
Month Var.	(3.228)	(3.226)	(3.228)	(3.228)	(3.228)	(3.228)	(4.841)	(4.841)	(4.841)	(7.750)	(7.750)	(7.750)	-
YTD Var.	(3.228)	(6.455)	(9.683)	(12.911)	(16.140)	(19.368)	(24.209)	(29.050)	(33.891)	(41.641)	(49.390)	(57.140)	(57.140)

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA New York City Transit
Administration Reduction Initiatives
4th Quarter 2024 (results through December)

Description				Savings Action has been fully implemented	Positions																										
					Projected	Eliminated	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total												
NYCT	ADM	24-1	Improve Employee Availability Focus on improving employee availability through a comprehensive approach that covers several key areas.	No	69	69	Yearly														\$	85.144									
							Monthly	\$	7.095	\$	7.095	\$	7.095	\$	7.095	\$	7.095	\$	7.095	\$	7.095	\$	7.095	\$	85.144						
							Actual	\$	4.159	\$	4.159	\$	4.159	\$	4.159	\$	4.159	\$	4.271	\$	4.271	\$	0.212	\$	0.212	\$	38.404				
							Month Var.	\$	(2.936)	\$	(2.936)	\$	(2.936)	\$	(2.936)	\$	(2.936)	\$	(2.824)	\$	(2.824)	\$	(6.883)	\$	(6.883)	\$	(6.883)				
							YTD Var.	\$	(2.936)	\$	(5.873)	\$	(8.809)	\$	(11.745)	\$	(14.682)	\$	(17.618)	\$	(20.442)	\$	(23.267)	\$	(26.091)	\$	(32.974)	\$	(46.740)		
NYCT	ADM	24-2	Workers' Compensation Process Transformation Enhance operational efficiency by partnering with reputable third-party experts to manage workers' compensation.	No	0	0	Yearly														\$	11.500									
							Monthly	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	11.500				
							Actual	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	0.958	\$	(1.017)	\$	(1.017)	\$	(1.017)	\$	0.300	\$	0.300	\$	3.600		
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(1.975)	\$	(1.975)	\$	(0.658)	\$	(0.658)	\$	(0.658)		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	(1.975)	\$	(3.950)	\$	(5.925)	\$	(6.583)	\$	(7.242)	\$	(7.900)
NYCT	ADM	24-3	Streamline Timekeeping Processes Implement a digital timekeeping system to streamline administrative processes and improve productivity as well as eliminate underutilized contracts.	No	6	6	Yearly														\$	2.632									
							Monthly	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	2.632				
							Actual	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	0.219	\$	2.632				
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
NYCT	ADM	24-4	Prioritize Public Liability Claims Resolution Initiate an early settlement strategy targeting specific tort claims with the aim of reducing our overall expenditure in this area.	Yes	0	0	Yearly														\$	5.000									
							Monthly	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	5.000				
							Actual	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	5.000				
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
NYCT	ADM	24-5	Extend Maximum Crew Tour Extending crew tour times by one hour on certain lines allows for more efficient scheduling of crews.	Yes	14	14	Yearly														\$	1.726									
							Monthly	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	1.726				
							Actual	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	0.144	\$	1.726				
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
NYCT	ADM	24-6	Telecom Savings Optimize devices and services related telecommunications usage.	No	0	0	Yearly														\$	5.000									
							Monthly	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	0.417	\$	5.000				
							Actual	\$	0.125	\$	0.127	\$	0.125	\$	0.125	\$	0.125	\$	0.375	\$	0.375	\$	0.375	\$	0.208	\$	0.208	\$	2.500		
							Month Var.	\$	(0.292)	\$	(0.290)	\$	(0.292)	\$	(0.292)	\$	(0.292)	\$	(0.042)	\$	(0.042)	\$	(0.042)	\$	(0.208)	\$	(0.208)	\$	(0.208)		
							YTD Var.	\$	(0.292)	\$	(0.582)	\$	(0.874)	\$	(1.166)	\$	(1.458)	\$	(1.750)	\$	(1.792)	\$	(1.833)	\$	(1.875)	\$	(2.083)	\$	(2.292)	\$	(2.500)
NYCT	ADM	24-7	Consolidation of Facility Lease Eliminates the lease costs at the Middle Village Facility and Meredith Depot. The employees at this location will be able to perform duties from other existing facilities.	No	0	0	Yearly														\$	1.572									
							Monthly	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	1.572				
							Actual	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	1.572				
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
Administration Reduction Initiatives					89	89	Yearly														\$	112.574									
							Monthly	\$	9.381	\$	9.381	\$	9.381	\$	9.381	\$	9.381	\$	9.381	\$	9.381	\$	9.381	\$	9.381	\$	112.574				
							Actual	\$	6.153	\$	6.155	\$	6.153	\$	6.153	\$	6.153	\$	6.153	\$	4.540	\$	4.540	\$	4.540	\$	1.631	\$	1.631	\$	1.631
							Month Var.	\$	(3.228)	\$	(3.226)	\$	(3.228)	\$	(3.228)	\$	(3.228)	\$	(3.228)	\$	(4.841)	\$	(4.841)	\$	(4.841)	\$	(7.750)	\$	(7.750)		
							YTD Var.	\$	(3.228)	\$	(6.455)	\$	(9.683)	\$	(12.911)	\$	(16.140)	\$	(19.368)	\$	(24.209)	\$	(29.050)	\$	(33.891)	\$	(41.641)	\$	(49.390)	\$	(57.140)

MTA New York City Transit
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Name: Maintenance/Operations

Savings Actions Description: 9 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

		2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		344	\$ 71.640	414	\$ 82.554	480	\$ 94.813	464	\$ 97.908	464	\$ 97.908
Original Plan:	Jul-23 Nov-23										

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	5.970	5.970	5.970	5.970	5.970	5.970	5.970	5.970	5.970	5.970	5.970	5.970	71.640
Actual/Proj.	5.862	5.862	5.862	5.862	5.862	5.862	5.937	5.937	5.937	5.887	5.887	5.887	70.640
Month Var.	(0.108)	(0.108)	(0.108)	(0.108)	(0.108)	(0.108)	(0.033)	(0.033)	(0.033)	(0.083)	(0.083)	(0.083)	
YTD Var.	(0.108)	(0.217)	(0.325)	(0.433)	(0.542)	(0.650)	(0.683)	(0.717)	(0.750)	(0.833)	(0.917)	(1.000)	(1.000)

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA New York City Transit
Maintenance Reduction Initiatives
4th Quarter 2024 (results through December)

Description				Savings Action has been fully implemented	Positions																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
					Projected	Eliminated	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
NYCT	Main	23-1	Extend Railcar Scheduled Maintenance System Interval After a review of scheduled maintenance system cycles for railcars, it is recommended to extend the overhaul period from 6 years to 6.5 years to align with use. Data suggests extending the cycle by six months will not impact service or car reliability.	No	159	159	Yearly													\$	37.745																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	37.745																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Actual	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	3.145	\$	37.745																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
NYCT	Main	23-6	Restructure Emergency Response Teams Consolidates incident types with Combined Action Teams where overlap exists reducing the need for certain specialized requirements.	Yes	42	42	Yearly													\$	4.559																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	4.559																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Actual	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	0.380	\$	4.559																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
NYCT	Main	23-7	Revaluation of Procurement Requirements for Reevaluate the specifications for material purchases to be more in line with business needs.	Yes	0	0	Yearly													\$	11.000																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	11.000																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Actual	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	0.917	\$	11.000																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
NYCT	Main	23-8	Bus Maintenance Efficiencies Improve bus inventory management to ensure that material and equipment purchases are aligned with usage and systematic needs.	Yes	0	0	Yearly													\$	3.750																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.313	\$	0.313	\$	0.313	\$	0.313	\$	0.313	\$	0.313	\$	0.313	\$	0.313	\$	3.750																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Actual	\$	0.288	\$	0.288	\$	0.288	\$	0.288	\$	0.363	\$	0.363	\$	0.363	\$	0.313	\$	0.313	\$	3.750																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Month Var.	\$	(0.025)	\$	(0.025)	\$	(0.025)	\$	(0.025)	\$	0.050	\$	0.050	\$	0.050	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	(0.025)	\$	(0.050)	\$	(0.075)	\$	(0.100)	\$	(0.125)	\$	(0.150)	\$	(0.100)	\$	(0.050)	\$	-	\$	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
NYCT	Main	24-1	Extend Car Inspection Interval After a review of car inspection intervals for railcars, it is recommended lengthening intervals between inspection cycles for certain car classes without materially reducing reliability.	Yes	23	23	Yearly													\$	3.037																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	3.037																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Actual	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	0.253	\$	3.037																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
NYCT	Main	24-2	Bus Predictive Maintenance Utilize new technology to more efficiently predict maintenance requirements for bus equipment leading to less costly repairs.	No	60	60	Yearly													\$	1.000																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.083	\$	0.083	\$	0.083	\$	0.083	\$	0.083	\$	0.083	\$	0.083	\$	0.083	\$	1.000																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Actual	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							Month Var.	\$	(0.083)	\$	(0.083)	\$	(0.083)	\$	(0.083)	\$	(0.083)	\$	(0.083)	\$	(0.083)	\$	(0.083)	\$	(0.083)	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	(0.083)	\$	(0.167)	\$	(0.250)	\$	(0.333)	\$	(0.417)	\$	(0.500)	\$	(0.583)	\$	(0.667)	\$	(0.750)	\$	(0.833)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
NYCT	Main	24-3	Restructure Terminal Car Cleaning Reorganization of the Terminal Car Cleaning unit resulting in reduced supervision labor expenditures.	Yes	48	48	Yearly													\$	6.177																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	6.177																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Actual	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	0.515	\$	6.177																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
NYCT	Main	24-4	Contract Efficiencies Assess and eliminate underutilized contracts.	Yes	0	0	Yearly													\$	2.918																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	2.918																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
							Actual	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	0.243	\$	2.918																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
NYCT	Main	24-5	Restructure Combined Action Teams (CAT) Optimizes the team staffing levels based on the most common incident types without affecting response times.	No	12	0	Yearly													\$	1.454																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
							Monthly	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	1.454																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Actual	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	0.121	\$	1.454																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
			Maintenance Reduction Initiatives		344	332	Yearly													\$	71.640																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
Monthly	\$	5.970					\$	5.970	\$	5.970	\$	5.970	\$	5.970	\$	5.970	\$	5.970	\$	5.970	\$	5.970	\$	71.640																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
Actual	\$	5.862					\$	5.862	\$	5.862	\$	5.862	\$	5.862	\$	5.937	\$	5.937	\$	5.937	\$	5.887	\$	5.887	\$	70.640																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
Month Var.	\$	(0.108)					\$	(0.108)	\$	(0.108)	\$	(0.108)	\$	(0.108)	\$	(0.033)	\$	(0.033)	\$	(0.033)	\$	(0.083)	\$	(0.083)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
YTD Var.	\$	(0.108)					\$	(0.217)	\$	(0.325)	\$	(0.433)	\$	(0.542)	\$	(0.650)	\$	(0.683)	\$	(0.717)	\$	(0.750)	\$	(0.833)	\$	(0.917)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												</

MTA New York City Transit
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Name: Revenue Enhancement

Savings Actions Description: 1 Savings Action is being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (in millions)

Original Plan:	Jul-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		0	\$ 22.118	0	\$ 17.318	0	\$ 14.718	0	\$ 14.718	0	\$ 14.718

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.843	1.843	1.843	1.843	1.843	1.843	1.843	1.843	1.843	1.843	1.843	1.843	22.118
Actual/Proj.	1.627	1.627	1.627	1.627	1.627	1.627	1.627	1.627	1.627	1.627	1.627	1.627	19.518
Month Var.	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	
YTD Var.	(0.217)	(0.433)	(0.650)	(0.867)	(1.083)	(1.300)	(1.517)	(1.733)	(1.950)	(2.167)	(2.383)	(2.600)	(2.600)

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA New York City Transit
Revenue Enhancement Reduction Initiatives
4th Quarter 2024 (results through December)

Description				Savings Action has been fully implemented	Positions		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
					Projected	Eliminated													
NYCT	Rev	23-1	ABLE Revenue	No	0	0	Yearly												\$ 22.118
			Automated Buse Lane Enforcement (ABLE) measures through camera installation on additional buses and expanded enforcement. Net revenue from vehicles fined in bus lanes.				Monthly	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 22.118
							Actual	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 19.518
							Month Var.	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)
							YTD Var.	\$ (0.217)	\$ (0.433)	\$ (0.650)	\$ (0.867)	\$ (1.083)	\$ (1.300)	\$ (1.517)	\$ (1.733)	\$ (1.950)	\$ (2.167)	\$ (2.383)	\$ (2.600)
							Yearly												\$ 22.118
							Monthly	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 22.118
							Actual	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 19.518
							Month Var.	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)
							YTD Var.	\$ (0.217)	\$ (0.433)	\$ (0.650)	\$ (0.867)	\$ (1.083)	\$ (1.300)	\$ (1.517)	\$ (1.733)	\$ (1.950)	\$ (2.167)	\$ (2.383)	\$ (2.600)
			Revenue Enhancement Reduction Initiatives		0	0	Yearly												\$ 22.118
							Monthly	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 1.843	\$ 22.118
							Actual	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 1.627	\$ 19.518
							Month Var.	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)	\$ (0.217)
							YTD Var.	\$ (0.217)	\$ (0.433)	\$ (0.650)	\$ (0.867)	\$ (1.083)	\$ (1.300)	\$ (1.517)	\$ (1.733)	\$ (1.950)	\$ (2.167)	\$ (2.383)	\$ (2.600)

MTA New York City Transit
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Name: Service Support

Savings Actions Description: 4 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan:	Jul-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		0	\$ 18.488	0	\$ 18.982	0	\$ 18.982	0	\$ 18.982	0	\$ 18.982

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.541	1.541	1.541	1.541	1.541	1.541	1.541	1.541	1.541	1.541	1.541	1.541	18.488
Actual/Proj.	1.326	1.325	1.325	1.325	1.325	1.325	1.325	1.325	1.325	5.887	5.887	5.887	15.903
Month Var.	(0.215)	(0.216)	(0.216)	(0.216)	(0.216)	(0.216)	(0.216)	(0.216)	(0.216)	(0.216)	(0.216)	(0.216)	
YTD Var.	(0.215)	(0.430)	(0.646)	(0.861)	(1.077)	(1.292)	(1.508)	(1.723)	(1.939)	(2.154)	(2.370)	(2.585)	(2.585)

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA New York City Transit
Service Support Reduction Initiatives
4th Quarter 2024 (results through December)

Description				Savings Action has been fully implemented	Positions															Total											
					Projected	Eliminated	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec													
NYCT	Serv SPT	23-1	Re-imagine Station Agent Roles Improve customer service and hourly pay while reducing net cost due to coverage requirements during lunch breaks.	Yes	0	0	Yearly														\$	10.082									
							Monthly	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	10.082				
							Actual	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	0.840	\$	10.082				
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
NYCT	Serv SPT	24-1	Consolidation of Facility Lease Eliminates the lease costs at the Middle Village Facility. The employees at this location will be able to perform duties from other existing facilities.	Yes	0	0	Yearly														\$	1.572									
							Monthly	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	1.572				
							Actual	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	0.131	\$	1.572				
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
NYCT	Serv SPT	24-2	Reduce Paratransit Call Center Costs Continuously promote the increased utilization of the MTA AAR application to book trips resulting in reduced call center costs.	Yes	0	0	Yearly														\$	4.500									
							Monthly	\$	0.375	\$	0.375	\$	0.375	\$	0.375	\$	0.375	\$	0.375	\$	0.375	\$	0.375	\$	0.375	\$	4.500				
							Actual	\$	0.355	\$	0.354	\$	0.354	\$	0.354	\$	0.354	\$	0.354	\$	0.354	\$	0.354	\$	0.354	\$	4.249				
							Month Var.	\$	(0.020)	\$	(0.021)	\$	(0.021)	\$	(0.021)	\$	(0.021)	\$	(0.021)	\$	(0.021)	\$	(0.021)	\$	(0.021)	\$	(0.251)				
							YTD Var.	\$	(0.020)	\$	(0.041)	\$	(0.062)	\$	(0.083)	\$	(0.104)	\$	(0.125)	\$	(0.146)	\$	(0.167)	\$	(0.188)	\$	(0.209)	\$	(0.230)	\$	(0.251)
NYCT	Serv SPT	24-3	Self Service Elevators With the replacement of elevators at certain stations and improved safety measures such as built-in cameras and functionality for customers to communicate in an emergency to both the station booth and the Operations Control Center, manual elevator operators are no longer required	Yes	0	0	Yearly														\$	2.334									
							Monthly	\$	0.195	\$	0.195	\$	0.195	\$	0.195	\$	0.195	\$	0.195	\$	0.195	\$	0.195	\$	0.195	\$	2.334				
							Actual	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-			
							Month Var.	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)	\$	(0.195)		
							YTD Var.	\$	(0.195)	\$	(0.389)	\$	(0.584)	\$	(0.778)	\$	(0.973)	\$	(1.167)	\$	(1.362)	\$	(1.556)	\$	(1.751)	\$	(1.945)	\$	(2.140)	\$	(2.334)
			Service Support Reduction Initiatives		0	0	Yearly														\$	18.488									
Monthly	\$	1.541					\$	1.541	\$	1.541	\$	1.541	\$	1.541	\$	1.541	\$	1.541	\$	1.541	\$	1.541	\$	1.541	\$	1.541	\$	18.488			
Actual	\$	1.326					\$	1.325	\$	1.325	\$	1.325	\$	1.325	\$	1.325	\$	1.325	\$	1.325	\$	1.325	\$	1.325	\$	1.325	\$	15.903			
Month Var.	\$	(0.215)					\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)	\$	(0.216)			
							YTD Var.	\$	(0.215)	\$	(0.430)	\$	(0.646)	\$	(0.861)	\$	(1.077)	\$	(1.292)	\$	(1.508)	\$	(1.723)	\$	(1.939)	\$	(2.154)	\$	(2.370)	\$	(2.585)

MTA New York City Transit
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Other
Name:

Savings Actions 2 Savings Actions are being monitored in 2024
Description:

Savings Actions
Status:

Savings Actions VALUE: (in millions)

Original Plan: Jul-23	2024		2025		2026		2027		2028	
	Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
	0	\$ 30.298	300	\$ 76.981	300	\$ 76.981	300	\$ 76.981	300	\$ 76.981

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	2.525	2.525	2.525	2.525	2.525	2.525	2.525	2.525	2.525	2.525	2.525	2.525	30.298
Actual/Proj.	2.075	2.075	2.075	2.075	2.075	2.075	1.875	1.875	1.875	0.976	0.976	0.976	21.000
Month Var.	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	(0.217)	
YTD Var.	(0.217)	(0.433)	(0.650)	(0.867)	(1.083)	(1.300)	(1.517)	(1.733)	(1.950)	(2.167)	(2.383)	(2.600)	(9.298)

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA New York City Transit
Other Reduction Initiatives
4th Quarter 2024 (results through December

Description				Savings Action has been fully implemented	Positions																										
					Projected	Eliminated	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total												
NYCT	Other	24-1	Optimize Overtime Utilization Establish a comprehensive range of strategies aimed at strategically minimizing overtime through continuous enforcement of existing timekeeping rules and actively reducing overtime hours in target areas throughout the agency.	No	0	0	Yearly														\$	15,228									
							Monthly	\$	1,269	\$	1,269	\$	1,269	\$	1,269	\$	1,269	\$	1,269	\$	1,269	\$	1,269	\$	1,269	\$	15,228				
							Actual	\$	0,852	\$	0,852	\$	0,852	\$	0,852	\$	0,852	\$	1,552	\$	1,552	\$	1,552	\$	0,043	\$	0,043	\$	0,043	\$	9,900
							Month Var.	\$	(0,417)	\$	(0,417)	\$	(0,417)	\$	(0,417)	\$	(0,417)	\$	0,283	\$	0,283	\$	0,283	\$	(1,226)	\$	(1,226)	\$	(1,226)		
								\$	(0,417)	\$	(0,833)	\$	(1,250)	\$	(1,667)	\$	(2,083)	\$	(2,500)	\$	(2,217)	\$	(1,933)	\$	(1,650)	\$	(2,876)	\$	(4,102)	\$	(5,328)
							YTD Var.														\$	(5,328)									
NYCT	Other	24-2	Enhanced Energy Efficiencies Implement a comprehensive set of energy-efficient initiatives, including LED lighting throughout Subway system, remote boiler monitoring, energy audits, and optimized heating and cooling of subway cars and office spaces.	No	0	0	Yearly														\$	15,070									
							Monthly	\$	1,256	\$	1,256	\$	1,256	\$	1,256	\$	1,256	\$	1,256	\$	1,256	\$	1,256	\$	1,256	\$	1,256	\$	15,070		
							Actual	\$	1,223	\$	1,222	\$	1,223	\$	1,223	\$	1,223	\$	0,323	\$	0,323	\$	0,323	\$	0,933	\$	0,933	\$	0,933	\$	11,100
							Month Var.	\$	(0,033)	\$	(0,034)	\$	(0,033)	\$	(0,033)	\$	(0,033)	\$	(0,033)	\$	(0,933)	\$	(0,933)	\$	(0,933)	\$	(0,323)	\$	(0,323)	\$	(0,323)
								\$	(0,033)	\$	(0,067)	\$	(0,100)	\$	(0,133)	\$	(0,167)	\$	(0,200)	\$	(1,133)	\$	(2,067)	\$	(3,000)	\$	(3,323)	\$	(3,647)	\$	(3,970)
							YTD Var.														\$	(3,970)									
Other Reduction Initiatives				0	0	Yearly														\$	30,298										
						Monthly	\$	2,525	\$	2,525	\$	2,525	\$	2,525	\$	2,525	\$	2,525	\$	2,525	\$	2,525	\$	2,525	\$	2,525	\$	30,298			
						Actual	\$	2,075	\$	2,075	\$	2,075	\$	2,075	\$	2,075	\$	1,875	\$	1,875	\$	1,875	\$	0,976	\$	0,976	\$	0,976	\$	21,000	
						Month Var.	\$	(0,450)	\$	(0,450)	\$	(0,450)	\$	(0,450)	\$	(0,450)	\$	(0,650)	\$	(0,650)	\$	(0,650)	\$	(1,549)	\$	(1,549)	\$	(1,549)			
						YTD Var.	\$	(0,450)	\$	(0,900)	\$	(1,350)	\$	(1,800)	\$	(2,250)	\$	(2,700)	\$	(4,000)	\$	(4,650)	\$	(6,199)	\$	(7,749)	\$	(9,298)	\$	(9,298)	

**Metropolitan Transportation Authority
2024 LIRR Savings Action Monitoring Program
4th Quarter results**

In 2024, 15 Savings Actions were monitored with a full-year projected savings of \$187.1 million and a reduction of 74 positions.

Results at the end of the year show that \$187.1 million or 100.0% of the planned Saving Actions was realized and 74 positions were reduced.

The following Saving Action's did not reach the targeted savings for the quarter or year:

- LIRR Main 23-1
 - Improve Equipment Maintenance Workflows in Shops
 - Unfavorable due to higher overtime within MofE primarily as a result of higher periodic inspections.
- LIRR Main 23-2
 - Maintenance Overtime
 - Unfavorable due to higher overtime within MofE primarily as a result of higher running repair.

The following Savings Actions have been fully implemented and will no longer be monitored:

- LIRR ADM 23-1 Management Oversight of Operating Contracts
- LIRR ADM 24-1 TRS-On Board Staffing Optimization
- LIRR Main 23-3 Material and Inventory Management and Control
- LIRR Main 24-1 TRS-On Board Staffing Optimization
- LIRR Rev 24-1 Fare Collection - Lift Changes
- LIRR Ser 24-1 Discontinuation of UBS Shuttle Service
- LIRR Other 24-3 Additional Non Payroll Re-baseline.
- LIRR Other 24-4 Amtrak Joint Facilities
- LIRR Other 24-5 Electric Consumption Changes.
- LIRR Other 24-6 OPEB Current
- LIRR Other 24-7 Remove Corporate Placeholder for Pension costs, GCM Employees

The following Savings Actions, while they were not fully implemented, will no longer be monitored:

- LIRR Main 23-1 Improve Equipment Maintenance Workflows in Shops
 - Achieved 98.4% of target savings and reduced 43 positions
- LIRR Main 23-2 Maintenance Overtime
 - Achieved 95.1% of target savings

MTA Long Island Rail Road

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Name: Administration Reductions

Savings Actions Description: 2 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan:	Nov-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		0	\$ 7.520	0	\$ 7.650	0	\$ 7.783	0	\$ 7.919	0	\$ 7.919

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	7.520
Actual/Proj.	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	0.627	7.520
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA Long Island Rail Road
Administration Reduction Initiatives
4th Quarter 2024 (results through December)

[illegible]

MTA Long Island Rail Road
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Name: Maintenance/Operations

Savings Actions Description: 4 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan:	Jul-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		73	\$ 53.402	73	\$ 64.422	73	\$ 65.462	73	\$ 66.524	73	\$ 66.924

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	4.450	4.450	4.450	4.450	4.450	4.450	4.450	4.450	4.450	4.450	4.450	4.450	53.402
Actual/Proj.	3.602	3.860	3.736	3.733	3.659	3.416	9.144	4.450	4.450	4.450	4.451	4.450	53.402
Month Var.	(0.849)	(0.590)	(0.714)	(0.717)	(0.791)	(1.034)	4.694	(0.000)	(0.000)	(0.000)	0.001	0.000	
YTD Var.	(0.849)	(1.438)	(2.152)	(2.870)	(3.660)	(4.694)	(0.000)	(0.000)	(0.000)	(0.001)	0.000	0.000	0.000

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA Long Island Rail Road
Maintenance Reduction Initiatives
4th Quarter 2024 (results through December)

Description				Savings Action has been fully implemented	Positions															Total		
					Projected	Eliminated	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec				
LIRR	Main	23-1	Improve Equipment Maintenance Workflows in Shops Streamlining of the M7 truck overhaul Reliability Centered Maintenance program, reducing support equipment duty cycles, expanding training for specific work tasks and utilizing tech support to reduce preparation times.	No	43	43	Yearly													\$	14,920	
							Monthly	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 1,243	\$ 14,920	
							Actual	\$ 0.928	\$ 1.093	\$ 1.016	\$ 1.012	\$ 1.012	\$ 1.012	\$ 1.606	\$ 1.498	\$ 1.064	\$ 1.465	\$ 0.985	\$ 1.985	\$ 14,677		
							Month Var.	\$ (0.315)	\$ (0.150)	\$ (0.227)	\$ (0.231)	\$ (0.231)	\$ (0.231)	\$ 0.363	\$ 0.255	\$ (0.179)	\$ 0.222	\$ (0.258)	\$ 0.742	\$ 0.984		
								\$ (0.315)	\$ (0.466)	\$ (0.693)	\$ (0.924)	\$ (1.155)	\$ (1.386)	\$ (1.023)	\$ (0.768)	\$ (0.948)	\$ (0.726)	\$ (0.984)	\$ (0.242)			
							YTD Var.														\$	(0.242)
LIRR	Main	23-2	Maintenance Overtime Focus on key craft title hiring to reduce backfill overtime coverage; review and revise shop and infrastructure maintenance schedules to reduce overtime usage for planned activities.	No	0	0	Yearly													\$	9,326	
							Monthly	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 0.777	\$ 9,326	
							Actual	\$ 0.244	\$ 0.337	\$ 0.291	\$ 0.291	\$ 0.217	\$ (0.026)	\$ 4.085	\$ 0.777	\$ (0.713)	\$ 0.383	\$ 2.425	\$ 0.553	\$ 8,865		
							Month Var.	\$ (0.533)	\$ (0.440)	\$ (0.486)	\$ (0.486)	\$ (0.560)	\$ (0.803)	\$ 3.308	\$ -	\$ (1.490)	\$ (0.394)	\$ 1.648	\$ (0.224)	\$ 0.951		
								\$ (0.533)	\$ (0.973)	\$ (1.459)	\$ (1.946)	\$ (2.505)	\$ (3.308)	\$ (0.000)	\$ (0.000)	\$ (1.490)	\$ (1.885)	\$ (0.237)	\$ (0.461)			
							YTD Var.														\$	(0.461)
LIRR	Main	23-3	Material and Inventory Management and Control Improve inventory management to ensure that material and equipment purchases are aligned with usage and systematic needs.	Yes	0	0	Yearly													\$	24,657	
							Monthly	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 24,657		
							Actual	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 2,055	\$ 3,078	\$ 1,800	\$ 3,724	\$ 2,227	\$ 0.666	\$ 1,537	\$ 25,360		
							Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1.023	\$ (0.255)	\$ 1.669	\$ 0.172	\$ (1.389)	\$ (0.518)	\$ 0.703	
								\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1.023	\$ 0.768	\$ 2.438	\$ 2.610	\$ 1.221	\$ 0.703	
							YTD Var.														\$	
LIRR	Main	24-1	TRS-On Board Staffing Optimization Based on a preliminary review of load weight data, have identified 30 collector positions that can be moved to support the capital program (flagging).	Yes	30	30	Yearly													\$	4,500	
							Monthly	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 4,500	
							Actual	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 0.375	\$ 4,500	
							Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
								\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
							YTD Var.														\$	
Maintenance Reduction Initiatives					73	73	Yearly													\$	53,402	
							Monthly	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,450	\$ 53,402	
							Actual	\$ 3,602	\$ 3,860	\$ 3,736	\$ 3,733	\$ 3,659	\$ 3,416	\$ 9,144	\$ 4,450	\$ 4,450	\$ 4,450	\$ 4,451	\$ 4,450	\$ 53,402		
							Month Var.	\$ (0.849)	\$ (0.590)	\$ (0.714)	\$ (0.717)	\$ (0.791)	\$ (1.034)	\$ 4,694	\$ (0.000)	\$ (0.000)	\$ (0.000)	\$ (0.001)	\$ 0.001	\$ 0.000	\$	
								\$ (0.849)	\$ (1.438)	\$ (2.152)	\$ (2.870)	\$ (3.660)	\$ (4.694)	\$ (0.000)	\$ (0.000)	\$ (0.000)	\$ (0.001)	\$ 0.000	\$ 0.000	\$ 0.000	\$ 0.000	

MTA Long Island Rail Road
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Name: Revenue Enhancement

Savings Actions Description: 1 Savings Actions is being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (in millions)

Original Plan:	Jul-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		0	\$ 1.100	0	\$ 1.100	0	\$ 1.100	0	\$ 1.100	0	\$ 1.100

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.092	0.092	0.092	0.092	0.092	0.092	0.092	0.092	0.092	0.092	0.092	0.092	1.100
Actual/Proj.	-	-	0.089	0.278	0.092	0.092	0.092	0.092	0.092	0.092	0.092	0.092	1.100
Month Var.	(0.092)	(0.092)	(0.003)	0.186	-	-	-	-	-	-	-	-	
YTD Var.	(0.092)	(0.183)	(0.186)	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA Long Island Rail Road
Revenue Enhancement Reduction Initiatives
4th Quarter 2024 (results through December)

[illegible]

MTA Long Island Rail Road

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Service
Name:

Savings Actions Description: 1 Savings Action is being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (in millions)

Original Plan: Jul-23	2024		2025		2026		2027		2028	
	Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
	1	\$ 2.378	1	\$ 2.426	1	\$ 2.475	1	\$ 2.524	1	\$ 2.524

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	2.378
Actual/Proj.	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	0.198	2.378
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

**MTA Long Island Rail Road
Service Reduction Initiatives
4th Quarter 2024 (results through December)**

[illegible]

MTA Long Island Rail Road

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Other
Name:

Savings Actions 7 Savings Actions are being monitored in 2024
Description:

Savings Actions
Status:

Savings Actions VALUE: (in millions)

Original Plan: Jul-23	2024		2025		2026		2027		2028	
	Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
	0	\$122.671	33	\$130.164	33	\$ -	33	\$ (1.761)	33	\$ (5.627)

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	122.671
Actual/Proj.	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	10.223	122.671
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

[illegible]

Metropolitan Transportation Authority
2024 MNR Savings Action Monitoring Program
4th Quarter results

In 2024, 8 Savings Actions were monitored with a full-year projected savings of \$45.6 million and a reduction of 29 positions.

Results at the end of the year show that \$39.7 million or 87.1% of the planned Saving Actions was realized and 29 positions were reduced.

The following Saving Action's did not reach the targeted savings for the quarter:

- MNR Main 24-2
 - Maintenance/Operations Overtime
 - MofW team is using data analytics to better manage Overtime and hopefully get on track in 2025.
 - Monitoring in 2025 will continue
- MNR Main 24-3
 - Capitalize MofW Work
 - Work underway to identify additional capital projects.
 - Monitoring in 2025 will continue.

The following Savings Actions have been fully implemented and will no longer be monitored:

- MNR ADM 24-1 Operations Support Positions
- MNR ADM 23-2 Energy Management
- MNR CC 24-1 Train & Crew Scheduling
- MNR Main 23-2 Material and Inventory Management and Control
- MNR Main 23-3 Management Oversight of Operating Contracts
- MNR Main 24-1 Improve Equipment Maintenance Workflows in Shops

MTA Metro North Rail Road

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Name: Administration Reductions

Savings Actions Description: 2 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan:	Nov-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		3	\$ 4.447	3	\$ 7.228	3	\$ 7.224	3	\$ 7.269	3	\$ 7.304

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	4.447
Actual/Proj.	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	0.371	4.447
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

**MTA Metro North Rail Road
Administration Reduction Initiatives
4th Quarter 2024 (results through December)**

[illegible]

MTA Metro North Rail Road
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Name: Customer Convenience

Savings Actions Description: 1 Savings Action is being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan:	Nov-23	2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		0	\$ 1.573	0	\$ 7.503	0	\$ 7.632	0	\$ 7.753	0	\$ 7.753

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	1.573
Actual/Proj.	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	0.131	1.573
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA Metro North Rail Road
Customer Convenience Reduction Initiatives
4th Quarter 2024 (results through December)

[illegible]

MTA Metro North Rail Road
2024 Savings Actions Monitoring Milestone Report
4th Quarter 2024 (results through December)

Savings Actions Name: Maintenance/Operations

Savings Actions Description: 5 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan: Jul-23 Nov-23		2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		26	\$ 39.596	26	\$ 50.435	26	\$ 48.220	26	\$ 48.971	26	\$ 49.950

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2023	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	3.300	3.300	3.300	3.300	3.300	3.300	3.300	3.300	3.300	3.300	3.300	3.300	39.596
Actual/Proj.	2.808	2.808	2.808	2.808	2.808	2.808	2.808	2.808	2.808	2.808	2.808	2.808	33.693
Month Var.	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	(0.492)	
YTD Var.	(0.492)	(0.984)	(1.476)	(1.968)	(2.460)	(2.952)	(3.443)	(3.935)	(4.427)	(4.919)	(5.411)	(5.903)	(5.903)

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA Metro North Rail Road
Maintenance Reduction Initiatives
4th Quarter 2024 (results through December)

Description				Savings Action has been fully implemented	Positions																Total							
					Projected	Eliminated	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec										
MNR	Main	23-2	Material and Inventory Management and Control Improve inventory management to ensure that material and equipment purchases are aligned with usage and systematic needs	No	0	0	Yearly														\$	5.286						
							Monthly	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	5.286	
							Actual	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	0.441	\$	5.286	
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-
MNR	Main	23-3	Management Oversight of Operating Contracts Management Oversight of operating contracts to better align third-party services at work locations along the right-of-way	Yes	0	0	Yearly														\$	17.137						
							Monthly	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	17.137	
							Actual	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	1.428	\$	17.137	
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-
MNR	Main	24-1	Improve Equipment Maintenance Workflows in Shops Standardizing inspection processes across the M7 and Diesel Fleets as well as optimizing staffing for inspections and maintenance by utilizing new shop space in Harmon Shop.	Yes	26	26	Yearly														\$	3.183						
							Monthly	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	3.183	
							Actual	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	0.265	\$	3.183	
							Month Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-
							YTD Var.	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	-
MNR	Main	24-2	Maintenance/Operations Overtime Focus on key craft title hiring to reduce backfill overtime coverage; review and revise shop and infrastructure maintenance schedules to reduce overtime usage for planned activities.	No	0	0	Yearly														\$	9.239						
							Monthly	\$	0.770	\$	0.770	\$	0.770	\$	0.770	\$	0.770	\$	0.770	\$	0.770	\$	0.770	\$	0.770	\$	9.239	
							Actual	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	4.039	
							Month Var.	\$	(0.433)	\$	(0.433)	\$	(0.433)	\$	(0.433)	\$	(0.433)	\$	(0.433)	\$	(0.433)	\$	(0.433)	\$	(0.433)	\$	(5.200)	
							YTD Var.	\$	(0.433)	\$	(0.867)	\$	(1.300)	\$	(1.733)	\$	(2.167)	\$	(2.600)	\$	(3.033)	\$	(3.467)	\$	(3.900)	\$	(4.333)	\$
MNR	Main	24-3	Capitalize MofW Work Currently there are major projects underway that are funded by the Operating Budget. Due to the scope, criteria, and complexity of the projects there is opportunity to move these projects to the Capital Program.	No	0	0	Yearly														\$	4.750						
							Monthly	\$	0.396	\$	0.396	\$	0.396	\$	0.396	\$	0.396	\$	0.396	\$	0.396	\$	0.396	\$	0.396	\$	4.750	
							Actual	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	0.337	\$	4.047	
							Month Var.	\$	(0.059)	\$	(0.059)	\$	(0.059)	\$	(0.059)	\$	(0.059)	\$	(0.059)	\$	(0.059)	\$	(0.059)	\$	(0.059)	\$	(0.703)	
							YTD Var.	\$	(0.059)	\$	(0.117)	\$	(0.176)	\$	(0.234)	\$	(0.293)	\$	(0.352)	\$	(0.410)	\$	(0.469)	\$	(0.527)	\$	(0.586)	\$
			Maintenance Reduction Initiatives		26	26	Yearly														\$	39.596						
Monthly	\$	3.300					\$	3.300	\$	3.300	\$	3.300	\$	3.300	\$	3.300	\$	3.300	\$	3.300	\$	3.300	\$	39.596				
Actual	\$	2.808					\$	2.808	\$	2.808	\$	2.808	\$	2.808	\$	2.808	\$	2.808	\$	2.808	\$	2.808	\$	33.693				
Month Var.	\$	(0.492)					\$	(0.492)	\$	(0.492)	\$	(0.492)	\$	(0.492)	\$	(0.492)	\$	(0.492)	\$	(0.492)	\$	(0.492)	\$	(5.903)				
YTD Var.	\$	(0.492)					\$	(0.984)	\$	(1.476)	\$	(1.968)	\$	(2.460)	\$	(2.952)	\$	(3.443)	\$	(3.935)	\$	(4.427)	\$	(4.919)	\$	(5.411)	\$	(5.903)

Metropolitan Transportation Authority
2024 MTA Bus Saving Actions Monitoring Program
4th Quarter results

In 2024, 7 Saving Actions were monitored with a projected full-year savings of \$21.3 million and a reduction of 0 positions.

Results for the year show that \$21.3 million or 100.0% of the planned Saving Actions realized and 0 positions were reduced.

The following Saving Actions have been fully implemented and will no longer be monitored:

- MTA Bus Other 24-2 Health and Welfare
- MTA Bus Other 24-3 OPEB Current Payment
- MTA Bus Other 24-4 Other Fringe Benefits
- MTA Bus Other 24-5 Maintenance and Other Operating
- MTA Bus Other 24-6 Professional Service Contracts
- MTA Bus Other 24-7 Materials and Supplies

MTA Bus

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Other
Name:

Savings Actions 7 Savings Actions are being monitored in 2024
Description:

Savings Actions
Status:

Savings Actions VALUE: (in millions)

Original Plan: Jul-24	2024		2025		2026		2027		2028	
	Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
	0	\$ 21.294	0	\$ 46.716	0	\$ 46.976	0	\$ 46.540	0	\$ 46.750

MONTHLY CASH SAVINGS: (in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	3.549	3.549	3.549	3.549	3.549	3.549	21.294
Actual/Proj.	-	-	-	-	-	-	3.549	3.549	3.549	3.549	3.549	3.549	21.294
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

MTA Bus
Other Reduction Initiatives
4th Quarter 2024 (results through December)

Description				Savings Action has been fulli implemented	Positions																			
					Projected	Eliminated	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total					
MTA Bus	Other	24-1	Overtime Savings Reduction of overtime due to continued monitoring/managing availability	No	0	0	Yearly												\$	2,074				
			Monthly											\$	0.346	\$	0.346	\$	0.346	\$	0.346	\$	2,074	
			Actual											\$	0.346	\$	0.346	\$	0.346	\$	0.346	\$	2,074	
			Month Var.											\$	-	\$	-	\$	-	\$	-	\$	-	\$
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				
MTA Bus	Other	24-2	Health and Welfare Reduction of the budget due to anticipated vacancies	Yes	0	0	Yearly												\$	2,000				
			Monthly											\$	0.333	\$	0.333	\$	0.333	\$	0.333	\$	2,000	
			Actual											\$	0.333	\$	0.333	\$	0.333	\$	0.333	\$	2,000	
			Month Var.											\$	-	\$	-	\$	-	\$	-	\$	-	\$
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				
MTA Bus	Other	24-3	OPEB Current Payment Lower than anticipated expenses	Yes	0	0	Yearly												\$	1,000				
			Monthly											\$	0.167	\$	0.167	\$	0.167	\$	0.167	\$	1,000	
			Actual											\$	0.167	\$	0.167	\$	0.167	\$	0.167	\$	1,000	
			Month Var.											\$	-	\$	-	\$	-	\$	-	\$	-	\$
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				
MTA Bus	Other	24-4	Other Fringe Benefits Reduction of the budget due to anticipated vacancies	Yes	0	0	Yearly												\$	1,193				
			Monthly											\$	0.199	\$	0.199	\$	0.199	\$	0.199	\$	1,193	
			Actual											\$	0.199	\$	0.199	\$	0.199	\$	0.199	\$	1,193	
			Month Var.											\$	-	\$	-	\$	-	\$	-	\$	-	\$
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				
MTA Bus	Other	24-5	Maintenance and Other Operating Continued review of controllable non-labor categories to right-size the budget due to timing/reduction of programs	Yes	0	0	Yearly												\$	5,008				
			Monthly											\$	0.835	\$	0.835	\$	0.835	\$	0.835	\$	5,008	
			Actual											\$	0.835	\$	0.835	\$	0.835	\$	0.835	\$	5,008	
			Month Var.											\$	-	\$	-	\$	-	\$	-	\$	-	\$
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				
MTA Bus	Other	24-6	Professional Service Contracts Continued review of controllable non-labor categories to right-size the budget due to timing/reduction of programs	Yes	0	0	Yearly												\$	5,019				
			Monthly											\$	0.837	\$	0.837	\$	0.837	\$	0.837	\$	5,019	
			Actual											\$	0.837	\$	0.837	\$	0.837	\$	0.837	\$	5,019	
			Month Var.											\$	-	\$	-	\$	-	\$	-	\$	-	\$
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				
MTA Bus	Other	24-7	Materials & Supplies Continued review of controllable non-labor categories to right-size the budget due to timing/reduction of programs	Yes	0	0	Yearly												\$	5,000				
			Monthly											\$	0.833	\$	0.833	\$	0.833	\$	0.833	\$	5,000	
			Actual											\$	0.833	\$	0.833	\$	0.833	\$	0.833	\$	5,000	
			Month Var.											\$	-	\$	-	\$	-	\$	-	\$	-	\$
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				
			Other Reduction Initiatives		0	0	Yearly												\$	21,294				
							Monthly								\$	3,549	\$	3,549	\$	3,549	\$	3,549	\$	21,294
							Actual								\$	3,549	\$	3,549	\$	3,549	\$	3,549	\$	21,294
							Month Var.								\$	-	\$	-	\$	-	\$	-	\$	-
			YTD Var.					\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$				

**Metropolitan Transportation Authority
2024 B&T Savings Action Monitoring Program
4th Quarter results**

In 2024, 4 Savings Actions were monitored with a full-year savings of \$44.6 million and a reduction of 180 positions.

Results for the year show that \$44.6 million or 100% of the planned Saving was realized and 180 positions were reduced.

The following Saving Actions have been fully implemented and will no longer be monitored:

- B&T ADM 23-1 Eliminate Vacancies
- B&T ADM 24-1 Realign Administrative Non-Labor Budgets
- B&T Main 24-1 Realign Maintenance and Operations Non-Labor Budgets

Bridges & Tunnels

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Name: Administration Reductions

Savings Actions Description: 2 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

		2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
Plans	Nov-23 Jul-24	165	\$ 35.222	165	\$ 40.466	165	\$ 40.909	165	\$ 40.996	165	\$ 40.887

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.939	1.939	1.939	1.939	1.939	1.939	3.932	3.932	3.932	3.932	3.932	3.932	35.222
Actual/Proj.	1.939	1.939	1.939	1.939	1.939	1.939	3.932	3.932	3.932	3.932	3.932	3.932	35.222
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

Bridges & Tunnels
Administration Reduction Initiatives
4th Quarter 2024 (results through December)

[illegible]

Bridges & Tunnels

2024 Savings Actions Monitoring Milestone Report

4th Quarter 2024 (results through December)

Savings Actions Name: Maintenance/Operations

Savings Actions Description: 2 Savings Actions are being monitored in 2024

Savings Actions Status:

Savings Actions VALUE: (\$ in millions)

Original Plan: Jul-24		2024		2025		2026		2027		2028	
		Pos	\$	Pos	\$	Pos	\$	Pos	\$	Pos	\$
		15	\$ 9.399	58	\$ 16.289	58	\$ 16.177	58	\$ 16.005	58	\$ 15.829

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	1.566	1.566	1.566	1.566	1.566	1.566	9.399
Actual/Proj.	-	-	-	-	-	-	1.566	1.566	1.566	1.566	1.566	1.566	9.399
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
Savings Actions Has Been Fully Implemented: No

Bridges & Tunnels
Maintenance Reduction Initiatives
4th Quarter 2024 (results through December)

Description					Positions		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total								
					Projected	Eliminated																					
B&T	Main	24-1	Realign Maintenance and Operations Non-Labor Budgets B&T rebaselined their maintenance and operations non-labor budgets back to 2023 levels in E-ZPass Customer Service Center.	Yes	0	0	Yearly													\$	6,640						
							Monthly																	\$	6,640		
							Actual																		\$	6,640	
							Month Var.																				
							YTD Var.																				
B&T	Main	24-2	Open Road Tolling (ORT) Re-examination of Budgetary Needs and Impacts B&T reviewed its staffing requirements needed to oversee open road tolling operations and reduce positions supporting daily revenue enforcement functions.	No	15	15	Yearly														\$	2,759					
							Monthly																		\$	2,759	
							Actual																			\$	2,759
							Month Var.																				
							YTD Var.																				
			Maintenance Reduction Initiatives		15	15	Yearly														\$	9,399					
Monthly																								\$	9,399		
Actual																									\$	9,399	
Month Var.																											
YTD Var.																											