

## **VI. APPENDIX**

**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004-2007**  
**MTA- WIDE NON-RECURRING REVENUES AND SAVINGS**  
**2003 - 2007**  
(\$ in millions)

Non-recurring revenues and savings with a value of \$1 million or more in calendar years 2003 through 2007.

Agency	2003 Final Estimate		2004 Adopted Budget		2005 Plan	2006 Plan	2007 Plan
<b>Bridges &amp; Tunnels</b>	\$ 7.2	Additional revenues from greater than planned traffic levels.	\$ 3.3	Savings from rescheduling of bridge painting projects.	\$ 5.7	None	None
	\$ 2.0	Savings from rescheduling of bridge painting projects.	\$ 35.4	Reimbursements, recoveries and other cash adjustments.			
<b>Subtotal</b>	<u>\$ 9.2</u>		<u>\$ 38.7</u>		<u>\$ 5.7</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Long Island Bus</b>	None		\$ 1.0	Cash disbursement adjustment for claim expense, that has been reclassified into 2004 from 2003.	None	None	None
<b>Subtotal</b>	<u>\$ -</u>		<u>\$ 1.0</u>		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Long Island Rail Road</b>	None		\$ 3.6	Reimbursements, recoveries and other cash adjustments.	\$ 30.0	None	None
<b>Subtotal</b>	<u>\$ -</u>		<u>\$ 3.6</u>		<u>\$ 30.0</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Metro-North Railroad</b>	None		\$ 3.7	Reimbursements, recoveries and other cash adjustments.	\$ 2.9	\$2.5	\$2.2
					Cost savings M1 rehabilitation program.	Equipment replacement disposal cost.	Equipment replacement plan H&H lines.
					\$ 20.0		\$2.8
					Benefit of pension prepayment in 2003.		Genesis locomotive remanufacture.
<b>Subtotal</b>	<u>\$ -</u>		<u>\$ 3.7</u>		<u>\$ 22.9</u>	<u>\$2.5</u>	<u>\$5.0</u>

Agency	2003 Final Estimate		2004 Adopted Budget		2005 Plan	2006 Plan	2007 Plan		
MTA Headquarters	None		\$ 7.5	Reimbursements, recoveries and other cash adjustments.	None	None	None		
Subtotal	\$ -		\$ 7.5		\$ -	\$ -	\$ -		
New York City Transit	\$ 10.3	Drawdown of accumulated transit adjudication funds.	\$ 42.5	Timing of MABSTOA pension payments.	\$ 70.0	Timing of MABSTOA pension payments.	None	None	
			\$ 10.8	Drawdown of accumulated stabilization fund interest income.					
			\$ 13.5	Insurance reimbursement.					
			\$ 95.2	Reimbursements, recoveries and other cash adjustments.					
			\$ 1.1	Temporary closure of Amsterdam Depot.					
Subtotal	\$ 10.3		\$ 163.1		\$ 70.0	\$ -	\$ -		
Staten Island Railway	None		None		None	None	None		
Subtotal	\$ -		\$ -		\$ -	\$ -	\$ -		
MTA Transactions			\$ 8.9	Additional Gov't Assistance.		\$ -	None	\$ -	None
	\$ 59.3	Corp. Account MRT-2.	\$ 91.3	Corp. Account MRT-2.	\$ 8.7	Corp. Account MRT-2.			
	\$ 229.6	NYCT Stabilization Fund.	\$ 30.0	NYCT Debt Prepayment in 2003.	\$ 16.7	NYCT Debt Prepayment in 2003.			
	\$ 60.0	CR Stabilization Fund.	\$ 65.0	CR Debt Prepayment in 2003.	\$ 15.3	CR Debt Prepayment in 2003.			
	\$ 50.9	Debt Prepayment from Restructuring in 2002.	\$ 43.5	Debt Prepayment from Restructuring in 2002.					
	\$ 164.0	Debt Service Cash Payments from 2002 B&T Debt Restructuring.							
	\$ 5.4	CR Additional State Aid/ AMTAP.							
Subtotal	\$ 569.2		\$ 238.7		\$ 40.7	\$ -	\$ -		
Total Non-Recurring Resources (>or = \$1million)	\$ 588.7		\$ 456.3		\$ 169.3	\$ 2.5	\$ 5.0		

# **METROPOLITAN TRANSPORTATION AUTHORITY**

## **MTA-WIDE FEBRUARY FINANCIAL PLAN 2004 - 2007**

### **MTA OPERATING BUDGET RESERVES**

(\$ in millions)

	<b><u>2003</u></b>	<b><u>2004</u></b>	<b><u>2005</u></b>	<b><u>2006</u></b>	<b><u>2007</u></b>
MTA General Reserve	-	\$30.000	\$30.000	\$30.000	\$30.000
Agency Reimbursement for Operating Budget Security Projects	\$38.600	\$26.400	\$29.300	\$31.400	\$33.400

METROPOLITAN TRANSPORTATION AUTHORITY  
FEBRUARY FINANCIAL PLAN 2004 - 2007  
MTA-Wide Reconciliation of the Program to Eliminate the Gap  
2003 - 2007  
(\$ in millions)

	Favorable/(Unfavorable)											
	2003		2004		Two-Year Total		2005 Plan		2006 Plan		2007 Plan	
	Positions <sup>1</sup>	Dollars	Positions <sup>1</sup>	Dollars	Dollars	Positions <sup>1</sup>	Dollars	Positions <sup>1</sup>	Dollars	Positions <sup>1</sup>	Dollars	
2003 October Forecast (October Plan)												
Grand Total	99	\$184.850	1,077	\$250.014	\$434.864	988	\$356.911	967	\$440.054	954	\$535.402	
Amendments:												
Administration:												
LIRR	16	\$9.145	0	\$2.170	\$11.315	0	\$0.000	0	\$0.000	0	\$0.000	
MNR	0	8.732	0	(8.732)	0.000	0	0.000	0	0.000	0	0.000	
NYCT	0	0.283	(15)	18.655	18.938	(15)	12.854	(15)	12.699	(15)	12.481	
SIR	0	0.069	0	0.000	0.069	0	0.000	0	0.000	0	0.000	
Sub-Total Administration	16	18.229	(15)	12.093	30.322	(15)	12.854	(15)	12.699	(15)	12.481	
Customer Convenience & Amenities:												
NYCT	0	0.000	3	(0.011)	(0.011)	3	(0.011)	3	(0.011)	3	(0.011)	
Sub-Total Customer Convenience & Amenities	0	0.000	3	(0.011)	(0.011)	3	(0.011)	3	(0.011)	3	(0.011)	
Maintenance:												
B&T	0	2.000	0	(6.179)	(4.179)	0	0.000	0	0.000	0	0.000	
LIRR	26	4.265	0	0.048	4.313	0	0.000	0	0.000	0	0.000	
NYCT	0	3.608	(2)	(1.502)	2.106	0	(2.000)	0	(1.000)	0	0.000	
Sub-Total Maintenance	26	9.873	(2)	(7.633)	2.240	0	(2.000)	0	(1.000)	0	0.000	
Other:												
B&T	0	0.818	0	(0.036)	0.782	0	0.000	0	0.000	0	0.000	
LIRR (Cash only and other adjustments)	0	(0.121)	0	0.000	(0.121)	0	0.000	0	0.000	0	0.000	
NYCT	0	1.292	(24)	0.000	1.292	(24)	0.000	(24)	0.000	(24)	0.000	
Sub-Total Other	0	1.989	(24)	(0.036)	1.953	(24)	0.000	(24)	0.000	(24)	0.000	
Revenue:												
B&T	0	7.240	0	0.000	7.240	0	0.000	0	0.000	0	0.000	
LIRR	0	(0.324)	0	0.000	(0.324)	0	0.000	0	0.000	0	0.000	
Sub-Total Revenue	0	6.916	0	0.000	6.916	0	0.000	0	0.000	0	0.000	
Total Amendments	42	\$37.007	(38)	\$4.413	\$41.420	(36)	\$10.843	(36)	\$11.688	(36)	\$12.470	
2004 Adopted Budget (December Plan)												
Grand Total	141	\$221.857	1,039	\$254.427	\$476.284	952	\$367.754	931	\$451.742	918	\$547.872	
Amendments	0	\$0.000	0	\$0.000	\$0.000	0	\$0.000	0	\$0.000	0	\$0.000	
2004 Adopted Budget/February Plan Grand Total	141	\$221.857	1,039	\$254.427	\$476.284	952	\$367.754	931	\$451.742	918	\$547.872	

<sup>1</sup> Reflects the impact of amendments on year-end positions.

**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004 - 2007**  
**OPERATING BUDGET PROJECTIONS BY CATEGORY AND AGENCY**  
**PROGRAMS TO ELIMINATE THE GAP (PEGS)**  
**2003 - 2007**  
(\$ in thousands)

*Favorable / (Unfavorable)*

	<b>2003 Final Estimate</b>		<b>2004 Final Adopted Budget</b>		<b>2005 Plan</b>		<b>2006 Plan</b>		<b>2007 Plan</b>	
	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>
<b>MTA-WIDE</b>										
New York City Transit	81	\$69,669	854	\$119,394	744	\$144,646	702	\$183,085	680	\$253,605
Long Island Rail Road	60	57,166	97	52,822	112	79,403	124	119,056	133	131,463
Metro-North Railroad	0	43,465	27	21,855	35	82,237	44	84,718	44	93,933
Bridges and Tunnels	0	45,599	61	56,757	61	57,960	61	61,307	61	65,223
Long Island Bus	0	4,105	0	1,243	0	1,330	0	1,343	0	1,356
Staten Island Railway	0	216	0	636	0	433	0	433	0	433
MTA Headquarters	0	1,637	0	1,690	0	1,745	0	1,800	0	1,859
<b>Total MTA-WIDE</b>	<b>141</b>	<b>\$221,857</b>	<b>1,039</b>	<b>\$254,397</b>	<b>952</b>	<b>\$367,754</b>	<b>931</b>	<b>\$451,742</b>	<b>918</b>	<b>\$547,872</b>
<b>MTA-Wide By Category</b>										
Administrative	55	\$110,316	292	\$108,646	279	\$119,386	285	\$119,243	285	\$122,614
Customer Service and Amenities	34	6,564	142	22,370	104	20,816	120	21,694	117	22,207
Service	17	5,443	94	24,546	94	34,881	94	51,465	94	77,384
Maintenance Effeciencies	35	51,319	450	38,214	412	47,275	369	50,602	359	61,821
Revenue	0	43,787	0	49,188	0	58,346	0	72,330	0	82,272
Other	0	4,428	61	11,432	63	6,981	63	7,376	63	7,193
Unspecified PEGs *	0	0	0	0	0	80,069	0	129,032	0	174,380
<b>Total MTA-Wide By Category</b>	<b>141</b>	<b>\$221,857</b>	<b>1,039</b>	<b>\$254,397</b>	<b>952</b>	<b>\$367,754</b>	<b>931</b>	<b>\$451,742</b>	<b>918</b>	<b>\$547,872</b>

\* Agencies' Financial Plan PEG targets for 2005-2007 reflect internal actions - Unspecified PEGs- that will be required to contain controllable expense growth to inflation.

**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004 - 2007**  
**OPERATING BUDGET PROJECTIONS BY CATEGORY AND AGENCY**  
**PROGRAMS TO ELIMINATE THE GAP (PEGS)**

**2003 - 2007**

(\$ in thousands)

<i>Favorable / (Unfavorable)</i>										
	<b>2003 Final Estimate</b>		<b>2004 Final Adopted Budget</b>		<b>2005 Plan</b>		<b>2006 Plan</b>		<b>2007 Plan</b>	
	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>
<b>Administration</b>										
New York City Transit	30	\$44,184	275	\$68,355	262	\$62,860	268	\$61,171	268	\$60,698
Long Island Rail Road	25	24,919	17	17,652	13	7,857	13	7,633	13	7,800
Metro-North Railroad	0	22,816	0	(1,940)	4	29,099	4	29,742	4	34,901
Bridges and Tunnels	0	12,439	0	21,244	0	16,296	0	17,355	0	15,801
Long Island Bus	0	4,105	0	1,243	0	1,330	0	1,343	0	1,356
Staten Island Railway	0	216	0	402	0	199	0	199	0	199
MTA Headquarters	0	1,637	0	1,690	0	1,745	0	1,800	0	1,859
<b>Total Administration</b>	<b>55</b>	<b>\$110,316</b>	<b>292</b>	<b>\$108,646</b>	<b>279</b>	<b>\$119,386</b>	<b>285</b>	<b>\$119,243</b>	<b>285</b>	<b>\$122,614</b>
<b>Customer Convenience and Amenities</b>										
New York City Transit	34	\$3,053	114	\$14,252	78	\$13,014	97	\$13,689	97	\$14,128
Long Island Rail Road	0	3,511	28	7,921	26	7,168	23	7,077	20	7,004
Metro-North Railroad	0	0	0	197	0	634	0	928	0	1,075
Bridges and Tunnels	0	0	0	0	0	0	0	0	0	0
Long Island Bus	0	0	0	0	0	0	0	0	0	0
Staten Island Railway	0	0	0	0	0	0	0	0	0	0
MTA Headquarters	0	0	0	0	0	0	0	0	0	0
<b>Total Customer Convenience and Amenities</b>	<b>34</b>	<b>\$6,564</b>	<b>142</b>	<b>\$22,370</b>	<b>104</b>	<b>\$20,816</b>	<b>120</b>	<b>\$21,694</b>	<b>117</b>	<b>\$22,207</b>
<b>Service</b>										
New York City Transit	17	\$5,443	94	\$24,477	94	\$34,811	94	\$51,393	94	\$77,311
Long Island Rail Road	0	0	0	69	0	70	0	72	0	73
Metro-North Railroad	0	0	0	0	0	0	0	0	0	0
Bridges and Tunnels	0	0	0	0	0	0	0	0	0	0
Long Island Bus	0	0	0	0	0	0	0	0	0	0
Staten Island Railway	0	0	0	0	0	0	0	0	0	0
MTA Headquarters	0	0	0	0	0	0	0	0	0	0
<b>Total Service</b>	<b>17</b>	<b>\$5,443</b>	<b>94</b>	<b>\$24,546</b>	<b>94</b>	<b>\$34,881</b>	<b>94</b>	<b>\$51,465</b>	<b>94</b>	<b>\$77,384</b>

**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004 - 2007**  
**OPERATING BUDGET PROJECTIONS BY CATEGORY AND AGENCY**  
**PROGRAMS TO ELIMINATE THE GAP (PEGS)**

**2003 - 2007**

(\$ in thousands)

<i>Favorable / (Unfavorable)</i>										
	<b>2003 Final Estimate</b>		<b>2004 Final Adopted Budget</b>		<b>2005 Plan</b>		<b>2006 Plan</b>		<b>2007 Plan</b>	
	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>
<b>Maintenance Efficiencies</b>										
New York City Transit	0	\$16,731	371	\$12,253	310	\$8,166	243	\$6,837	221	\$8,973
Long Island Rail Road	35	24,770	52	18,222	73	22,827	88	30,503	100	37,295
Metro-North Railroad	0	7,124	27	3,345	29	9,655	38	12,445	38	14,889
Bridges and Tunnels	0	2,694	0	4,160	0	6,393	0	583	0	430
Long Island Bus	0	0	0	0	0	0	0	0	0	0
Staten Island Railway	0	0	0	234	0	234	0	234	0	234
MTA Headquarters	0	0	0	0	0	0	0	0	0	0
<b>Total Maintenance Efficiencies</b>	<b>35</b>	<b>\$51,319</b>	<b>450</b>	<b>\$38,214</b>	<b>412</b>	<b>\$47,275</b>	<b>369</b>	<b>\$50,602</b>	<b>359</b>	<b>\$61,821</b>
<b>Revenue</b>										
New York City Transit	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Long Island Rail Road	0	869	0	556	0	1,469	0	1,717	0	1,291
Metro-North Railroad	0	13,006	0	19,936	0	24,412	0	30,140	0	34,977
Bridges and Tunnels	0	29,912	0	28,696	0	32,465	0	40,473	0	46,004
Long Island Bus	0	0	0	0	0	0	0	0	0	0
Staten Island Railway	0	0	0	0	0	0	0	0	0	0
MTA Headquarters	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>\$43,787</b>	<b>0</b>	<b>\$49,188</b>	<b>0</b>	<b>\$58,346</b>	<b>0</b>	<b>\$72,330</b>	<b>0</b>	<b>\$82,272</b>
<b>Other</b>										
New York City Transit	0	\$258	0	\$57	0	\$395	0	\$395	0	\$395
Long Island Rail Road	0	3,097	0	8,401	0	1,769	0	1,184	0	801
Metro-North Railroad	0	519	0	317	2	2,011	2	2,901	2	3,009
Bridges and Tunnels	0	554	61	2,657	61	2,806	61	2,896	61	2,988
Long Island Bus	0	0	0	0	0	0	0	0	0	0
Staten Island Railway	0	0	0	0	0	0	0	0	0	0
MTA Headquarters	0	0	0	0	0	0	0	0	0	0
<b>Total Other</b>	<b>0</b>	<b>\$4,428</b>	<b>61</b>	<b>\$11,432</b>	<b>63</b>	<b>\$6,981</b>	<b>63</b>	<b>\$7,376</b>	<b>63</b>	<b>\$7,193</b>



**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004 - 2007**  
**OPERATING BUDGET PROJECTIONS BY CATEGORY AND AGENCY**  
**PROGRAMS TO ELIMINATE THE GAP (PEGs)**

**2003 - 2007**

(\$ in thousands)

*Favorable / (Unfavorable)*

	<b>2003 Final Estimate</b>		<b>2004 Final Adopted Budget</b>		<b>2005 Plan</b>		<b>2006 Plan</b>		<b>2007 Plan</b>	
	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>	<u>Positions</u>	<u>Dollars</u>
<b>Unspecified PEGs</b>										
New York City Transit	0	\$0	0	\$0	0	\$25,400	0	\$49,600	0	\$92,100
Long Island Rail Road (Unspecified PEG)	0	0	0	0	0	28,471	0	51,266	0	53,082
Long Island Rail Road (Pension Shortfall Make-up) *	0	0	0	0	0	9,772	0	19,604	0	24,116
Metro-North Railroad	0	0	0	0	0	16,426	0	8,562	0	5,082
Bridges and Tunnels	0	0	0	0	0	0	0	0	0	0
Long Island Bus	0	0	0	0	0	0	0	0	0	0
Staten Island Railway	0	0	0	0	0	0	0	0	0	0
MTA Headquarters	0	0	0	0	0	0	0	0	0	0
<b>Total Unspecified PEGs</b>	<b>0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>0</b>	<b>\$80,069</b>	<b>0</b>	<b>\$129,032</b>	<b>0</b>	<b>\$174,380</b>

**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004 - 2007**  
**TOTAL INCUMBENTS AND POSITIONS 2003 - 2007**  
**Full-Time and Full-Time Equivalents (FTEs)**  
**NON-REIMBURSABLE AND REIMBURSABLE**

	<b>2003 Final Estimate</b>			<b>2004 Adopted Budget</b>			<b>2005 Plan</b>			<b>2006 Plan</b>			<b>2007 Plan</b>		
	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>
<b>Bridges and Tunnels</b>	1,319	428	<b>1,747</b>	1,377	434	<b>1,811</b>	1,377	435	<b>1,812</b>	1,377	435	<b>1,812</b>	1,377	435	<b>1,812</b>
<b>Long Island Bus</b>	996	182	<b>1,178</b>	1,008	186	<b>1,194</b>	1,026	186	<b>1,212</b>	1,035	186	<b>1,221</b>	1,044	186	<b>1,230</b>
<b>Long Island Rail Road</b>	5,687	724	<b>6,411</b>	5,833	763	<b>6,596</b>	5,894	768	<b>6,662</b>	5,891	768	<b>6,659</b>	5,881	768	<b>6,649</b>
<b>Metro-North Railroad</b>	4,949	1,044	<b>5,993</b>	4,986	1,046	<b>6,032</b>	5,089	1,072	<b>6,161</b>	5,094	1,075	<b>6,169</b>	5,107	1,075	<b>6,182</b>
<b>MTA Headquarters <sup>1</sup></b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>
<b>New York City Transit</b>	42,822	5,411	<b>48,233</b>	42,397	4,979	<b>47,376</b>	42,294	4,973	<b>47,267</b>	42,174	4,963	<b>47,137</b>	42,274	4,964	<b>47,238</b>
<b>Staten Island Railway</b>	280	33	<b>313</b>	280	33	<b>313</b>	280	33	<b>313</b>	280	33	<b>313</b>	280	33	<b>313</b>
<b>Total</b>	<b>56,687</b>	<b>8,556</b>	<b>65,243</b>	<b>56,515</b>	<b>8,175</b>	<b>64,690</b>	<b>56,594</b>	<b>8,201</b>	<b>64,795</b>	<b>56,485</b>	<b>8,194</b>	<b>64,679</b>	<b>56,597</b>	<b>8,195</b>	<b>64,792</b>

<sup>1</sup> MTA Headquarters positions are non-reimbursable only.

**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004 - 2007**  
**TOTAL INCUMBENTS AND POSITIONS 2003 - 2007**  
**Full-Time and Full-Time Equivalents (FTEs)**  
**NON-REIMBURSABLE**

	<b>2003 Final Estimate</b>			<b>2004 Adopted Budget</b>			<b>2005 Plan</b>			<b>2006 Plan</b>			<b>2007 Plan</b>		
	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>
<b>Bridges and Tunnels</b>	1,319	312	<b>1,631</b>	1,377	318	<b>1,695</b>	1,377	319	<b>1,696</b>	1,377	319	<b>1,696</b>	1,377	319	<b>1,696</b>
<b>Long Island Bus</b>	996	168	<b>1,164</b>	1,008	172	<b>1,180</b>	1,026	172	<b>1,198</b>	1,035	172	<b>1,207</b>	1,044	172	<b>1,216</b>
<b>Long Island Rail Road</b>	5,171	539	<b>5,710</b>	5,290	571	<b>5,861</b>	5,264	574	<b>5,838</b>	5,263	574	<b>5,837</b>	5,254	574	<b>5,828</b>
<b>Metro-North Railroad</b>	4,448	840	<b>5,288</b>	4,505	844	<b>5,349</b>	4,608	870	<b>5,478</b>	4,613	873	<b>5,486</b>	4,626	873	<b>5,499</b>
<b>MTA Headquarters</b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>	634	734	<b>1,368</b>
<b>New York City Transit</b>	38,227	4,015	<b>42,242</b>	38,116	3,658	<b>41,774</b>	38,354	3,669	<b>42,023</b>	38,332	3,662	<b>41,994</b>	38,468	3,664	<b>42,132</b>
<b>Staten Island Railway</b>	274	33	<b>307</b>	274	33	<b>307</b>	274	33	<b>307</b>	274	33	<b>307</b>	274	33	<b>307</b>
<b>Total</b>	<b>51,069</b>	<b>6,641</b>	<b>57,710</b>	<b>51,204</b>	<b>6,330</b>	<b>57,534</b>	<b>51,537</b>	<b>6,371</b>	<b>57,908</b>	<b>51,528</b>	<b>6,367</b>	<b>57,895</b>	<b>51,677</b>	<b>6,369</b>	<b>58,046</b>

**METROPOLITAN TRANSPORTATION AUTHORITY**  
**FEBRUARY FINANCIAL PLAN 2004 - 2007**  
**TOTAL INCUMBENTS AND POSITIONS 2003 - 2007**  
**Full-Time and Full-Time Equivalents (FTEs)**  
**REIMBURSABLE**

	<b>2003 Final Estimate</b>			<b>2004 Adopted Budget</b>			<b>2005 Plan</b>			<b>2006 Plan</b>			<b>2007 Plan</b>		
	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>	<u>Represented</u>	<u>Non- Represented</u>	<u>Total</u>
<b>Bridges and Tunnels</b>	0	116	116	0	116	116	0	116	116	0	116	116	0	116	116
<b>Long Island Bus</b>	0	14	14	0	14	14	0	14	14	0	14	14	0	14	14
<b>Long Island Rail Road</b>	516	185	701	543	192	735	630	194	824	628	194	822	627	194	821
<b>Metro-North Railroad</b>	501	204	705	481	202	683	481	202	683	481	202	683	481	202	683
<b>MTA Headquarters</b>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>New York City Transit</b>	4,595	1,396	5,991	4,281	1,321	5,602	3,940	1,304	5,244	3,842	1,301	5,143	3,806	1,300	5,106
<b>Staten Island Railway</b>	6	0	6	6	0	6	6	0	6	6	0	6	6	0	6
<b>Total</b>	<b>5,618</b>	<b>1,915</b>	<b>7,533</b>	<b>5,311</b>	<b>1,845</b>	<b>7,156</b>	<b>5,057</b>	<b>1,830</b>	<b>6,887</b>	<b>4,957</b>	<b>1,827</b>	<b>6,784</b>	<b>4,920</b>	<b>1,826</b>	<b>6,746</b>