

LI Bus

**MTA Long Island Bus
2005 Final Proposed Budget
November Financial Plan 2005-2008**

MISSION STATEMENT

MTA Long Island Bus (LI Bus) remains committed to providing a safe, reliable, convenient and efficient transit bus service throughout Nassau, eastern Queens and western Suffolk counties.

AGENCY OVERVIEW

LI Bus operates 335 fixed route buses serving over 96 communities, 47 Long Island Rail Road stations, 5 New York City Transit subway stations, shopping centers, colleges, museums, parks, theaters and beaches throughout the area. Fixed route ridership is projected to reach 30.05 million in 2005, which is slightly higher than 2004. An increase of less than 1% is estimated for each of the years, 2006-2008.

In 1995, LI Bus began operating the Able-Ride Paratransit program. This program offers curb-to-curb transportation for eligible customers who, because of their disabilities, are unable to use public transportation. Demand for this service has grown tremendously over the years and the 2005 ridership is projected to be 326 thousand. Moderate annual increases of 2.5% are projected for the 2005-2008 period. The fleet currently has 87 fully equipped paratransit vehicles.

LI Bus continues to address the needs of its customers and employees by utilizing the latest technology to improve scheduling, communication, safety and reliability of its fleet. Through the use of JobAccess/Reverse Commute (JARC), Community Solutions for Transportation (CST) and Innovative Mobility Demonstration grants, we continue to be responsive and flexible in providing services that meet the demand for weekend, job access and reverse commute services on the fixed route system. In particular, Sunday ridership has shown a steady increase during 2004.

FINANCIAL OVERVIEW

LI Bus plans service to best meet customer's demands while being cognizant of financial constraints. Programs and services are constantly being reviewed to realize productivity and efficiency gains. The budget contained in this plan (2005-2008) reflects such initiatives and shows substantial reduction from the adopted budget. Individual programs were reviewed to come up with accurate needs and where applicable, lower Regional Economic Indicators were utilized to formulate projections.

The 2005 budget provides for service levels comparable to previous year. Revenue projections of \$47.2 million, operating expenses of \$112.8 million and cash adjustments of \$.5 million create a cash deficit of \$65.1 million before subsidies or programs to eliminate gap (PEGs). Under the lease and operating agreement between the MTA and Nassau County, the operating deficit after State subsidies is to be funded by Nassau County.

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Increases in future operating deficits will rely on increases in State and Nassau County subsidies and fare increases in 2005 and 2007 to fund them. If gap closing actions or subsidy levels contained in this plan are not realized, LI Bus will be forced to consider service related reductions in the 2006-2008 period.

In conjunction with the detailed review of our programs to realize savings, we are again reducing administrative expenses by \$.4 million and personnel expenses by \$1.0 million. This will be achieved through delayed hiring of the equivalent of 9 administrative positions through out the year.

PROGRAMMATIC OVERVIEW

The final phase of the conversion of LI Bus's fixed route fleet to 100% compressed natural gas (CNG) is complete. With the acceptance of 58 of the 67 new (CNG) buses on order, all the diesel-powered buses have been retired. The remaining 9 buses on order will replace older 1992 CNG buses. LI Bus now has the largest 100% CNG fleet in the nation with an average age of 6 years.

LI Bus received five expansion Paratransit buses during the last quarter in 2003. As of October 2004, we have received 10 of the planned 22 replacement vehicles scheduled in 2004.

The automated vehicle locator system will be fully deployed in 2004, providing increased efficiency and management of the fleet by monitoring, measuring and optimizing schedule and route adherence.

Plans to develop a training center in our Rockville Centre depot are on schedule and will include a bus simulator that will be used to provide "state of the art" training and accident simulation for our bus operators. Completion is expected by the 2nd quarter of 2005.

Steady progress is being made on the rehabilitation of the Stewart Avenue Paratransit facility and completion is scheduled for December 2006.

POSITIONS

Through an extended vacancy turnover initiative, position levels in the 2005 – 2008 period have been effectively reduced by the equivalent of 9 administrative positions.

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Accrual Statement of Operations by Category
(\$ in millions)

NON-REIMBURSABLE

	2003 Actuals	2004 November Forecast	2005 Final Proposed Budget	2006	2007	2008
<u>Revenue</u>						
Farebox Revenue	\$35.326	\$37.017	\$37.205	\$37.390	\$37.577	\$37.767
Vehicle Toll Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Other Operating Revenue	3.530	3.759	4.397	4.455	3.685	3.578
Capital and Other Reimbursements	0.000	0.000	0.000	0.000	0.000	0.000
Total Revenue	\$38.856	\$40.776	\$41.602	\$41.845	\$41.262	\$41.345
<u>Expenses</u>						
Labor:						
Payroll	\$54.099	\$55.103	\$58.315	\$60.090	\$61.195	\$62.475
Overtime	5.120	4.752	4.984	5.134	5.233	5.343
Health and Welfare	8.836	9.714	11.203	12.244	13.383	14.628
Pensions	1.835	5.022	5.911	6.025	6.152	6.289
Other Fringe Benefits	5.317	6.453	6.580	6.778	6.910	7.055
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
Total Labor Expenses	\$75.207	\$81.044	\$86.993	\$90.270	\$92.873	\$95.790
Non-Labor:						
Traction and Propulsion Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel for Buses and Trains	5.430	6.028	5.920	5.690	5.394	5.147
Insurance	0.069	0.099	0.107	0.118	0.130	0.143
Claims	5.251	2.725	2.840	2.845	2.946	3.125
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other						
Operating Contracts	3.042	3.359	3.485	3.528	3.595	3.669
Professional Service Contracts	1.594	1.598	1.969	1.991	2.023	2.058
Materials & Supplies	2.146	2.055	2.159	2.227	2.335	2.453
Other Business Expenses	2.902	3.653	3.742	3.753	3.771	3.798
Total Non-Labor Expenses	\$20.434	\$19.518	\$20.223	\$20.152	\$20.194	\$20.393
Other Expenses Adjustments:						
Other	0.000	0.000	0.000	0.000	0.000	0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenses before Depreciation	\$95.641	\$100.562	\$107.216	\$110.422	\$113.067	\$116.182
Depreciation	0.000	0.000	0.000	0.000	0.000	0.000
Total Expenses	\$95.641	\$100.562	\$107.216	\$110.422	\$113.067	\$116.182
Baseline Net Surplus/(Deficit)	(\$56.785)	(\$59.785)	(\$65.614)	(\$68.577)	(\$71.805)	(\$74.837)
2004/2005 Program to Eliminate the Gap	0.000	0.150	1.399	1.399	1.399	1.399
2006 Program to Eliminate the Gap	0.000	0.000	0.000	0.000	0.000	0.000
Net Surplus/(Deficit)	(\$56.785)	(\$59.635)	(\$64.215)	(\$67.178)	(\$70.406)	(\$73.438)

REIMBURSABLE

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MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Accrual Statement of Operations by Category
(\$ in millions)

**NON-REIMBURSABLE and
REIMBURSABLE**

	2003 Actuals	2004 November Forecast	2005 Final Proposed Budget	2006	2007	2008
<u>Revenue</u>						
Farebox Revenue	\$35.326	\$37.017	\$37.205	\$37.390	\$37.577	\$37.767
Vehicle Toll Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Other Operating Revenue	3.530	3.759	4.397	4.455	3.685	3.578
Capital and Other Reimbursements	4.194	4.331	5.569	5.724	5.939	6.108
Total Revenue	\$43.050	\$45.107	\$47.171	\$47.569	\$47.201	\$47.453
<u>Expenses</u>						
Labor:						
Payroll	\$54.786	\$55.848	\$59.145	\$60.948	\$62.133	\$63.434
Overtime	5.120	4.752	4.984	5.134	5.233	5.343
Health and Welfare	8.967	9.875	12.513	13.677	14.949	16.339
Pensions	1.859	5.089	5.980	6.096	6.224	6.363
Other Fringe Benefits	5.369	6.511	6.640	6.840	6.973	7.119
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
Total Labor Expenses	\$76.101	\$82.075	\$89.262	\$92.694	\$95.512	\$98.598
Non-Labor:						
Traction and Propulsion Power						
Fuel for Buses and Trains	\$5.430	\$6.028	\$5.920	\$5.690	\$5.394	\$5.147
Insurance	0.069	0.099	0.107	0.118	0.130	0.143
Claims	5.251	2.725	2.840	2.845	2.946	3.125
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other						
Operating Contracts	3.042	3.359	3.485	3.528	3.595	3.669
Professional Service Contracts	1.594	1.598	1.969	1.991	2.023	2.058
Materials & Supplies	5.446	5.355	5.459	5.527	5.635	5.753
Other Business Expenses	2.902	3.653	3.742	3.753	3.771	3.798
Total Non-Labor Expenses	\$23.734	\$22.818	\$23.523	\$23.452	\$23.494	\$23.693
Other Expenses Adjustments:						
Other	0.000	0.000	0.000	0.000	0.000	0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenses before Depreciation	\$99.835	\$104.893	\$112.785	\$116.146	\$119.006	\$122.290
Depreciation	0.000	0.000	0.000	0.000	0.000	0.000
Total Expenses	\$99.835	\$104.893	\$112.785	\$116.146	\$119.006	\$122.290
Baseline Net Surplus/(Deficit)	(\$56.785)	(\$59.785)	(\$65.614)	(\$68.577)	(\$71.805)	(\$74.837)
2004/2005 Program to Eliminate the Gap	0.000	0.150	1.399	1.399	1.399	1.399
2006 Program to Eliminate the Gap	0.000	0.000	0.000	0.000	0.000	0.000
Net Surplus/(Deficit)	(\$56.785)	(\$59.635)	(\$64.215)	(\$67.178)	(\$70.406)	(\$73.438)

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Cash Receipts & Expenditures
(\$ in millions)

	2003 Actuals	2004 November Forecast	2005 Final Proposed Budget	2006	2007	2008
<u>Receipts</u>						
Farebox Revenue	\$34.944	\$36.600	\$36.775	\$36.950	\$37.127	\$37.305
Vehicle Toll Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Other Operating Revenue	4.355	4.759	4.425	4.504	3.814	3.726
Capital and Other Reimbursements	4.011	4.325	5.484	5.620	5.757	5.907
Total Receipts	\$43.310	\$45.684	\$46.684	\$47.074	\$46.698	\$46.938
<u>Expenditures</u>						
Labor:						
Payroll	\$53.327	\$55.598	\$58.877	\$60.671	\$61.848	\$63.140
Overtime	4.984	4.733	4.964	5.113	5.212	5.321
Health and Welfare	10.091	10.875	12.463	13.622	14.889	16.274
Pensions	2.311	0.000	5.806	5.980	6.096	6.224
Other Fringe Benefits	6.042	6.485	6.614	6.812	6.944	7.089
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
Total Labor Expenditures	\$76.755	\$77.691	\$88.724	\$92.198	\$94.989	\$98.048
Non-Labor:						
Traction and Propulsion Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel for Buses and Trains	5.622	5.941	5.834	5.608	5.316	5.073
Insurance	0.000	0.099	0.107	0.118	0.130	0.143
Claims	2.562	3.775	2.800	2.800	2.900	3.077
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	2.793	3.230	3.351	3.392	3.457	3.528
Professional Service Contracts	1.463	1.523	1.892	1.912	1.942	1.976
Materials & Supplies	5.484	5.299	5.401	5.468	5.574	5.691
Other Business Expenses	3.271	3.603	3.691	3.701	3.718	3.745
Total Non-Labor Expenditures	\$21.195	\$23.470	\$23.076	\$22.999	\$23.037	\$23.233
Other Expenditure Adjustments:						
Other	0.000	0.000	0.000	0.000	0.000	0.000
Total Other Expenditure Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenditures	\$97.950	\$101.161	\$111.800	\$115.197	\$118.026	\$121.281
Baseline Net Cash Deficit	(\$54.640)	(\$55.477)	(\$65.116)	(\$68.123)	(\$71.328)	(\$74.343)
2004/2005 Program to Eliminate the Gap	0.000	0.150	1.399	1.399	1.399	1.399
2006 Program to Eliminate the Gap	0.000	0.000	0.000	0.000	0.000	0.000
Net Cash Deficit	(\$54.640)	(\$55.327)	(\$63.717)	(\$66.724)	(\$69.929)	(\$72.944)

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Cash Conversion (Cash Flow Adjustments)
(\$ in millions)

	2003 Actuals	2004 November Forecast	2005 Final Proposed Budget	2006	2007	2008
<u>Receipts</u>						
Farebox Revenue	(\$0.382)	(\$0.417)	(\$0.430)	(\$0.440)	(\$0.450)	(\$0.462)
Vehicle Toll Revenue	0.000	0.000	0.000	0.000	0.000	0.000
Other Operating Revenue	0.825	1.000	0.028	0.049	0.129	0.148
Capital and Other Reimbursements	(0.183)	(0.006)	(0.085)	(0.104)	(0.182)	(0.201)
Total Receipt Adjustments	\$0.260	\$0.577	(\$0.487)	(\$0.495)	(\$0.503)	(\$0.515)
<u>Expenditures</u>						
Labor:						
Payroll	\$1.459	\$0.250	\$0.268	\$0.277	\$0.285	\$0.294
Overtime	0.136	0.019	0.020	0.021	0.021	0.022
Health and Welfare	(1.124)	(1.000)	0.050	0.055	0.060	0.065
Pensions	(0.452)	5.089	0.174	0.116	0.128	0.139
Other Fringe Benefits	(0.673)	0.026	0.026	0.028	0.029	0.030
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000
Total Labor Expenditures	(\$0.654)	\$4.384	\$0.538	\$0.496	\$0.523	\$0.550
Non-Labor:						
Traction and Propulsion Power						
Fuel for Buses and Trains	(\$0.192)	\$0.087	\$0.086	\$0.082	\$0.078	\$0.074
Insurance	0.069	0.000	0.000	0.000	0.000	0.000
Claims	2.689	(1.050)	0.040	0.045	0.046	0.048
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	0.249	0.129	0.134	0.136	0.138	0.141
Professional Service Contracts	0.131	0.075	0.077	0.079	0.081	0.082
Materials & Supplies	(0.038)	0.056	0.058	0.059	0.061	0.062
Other Business Expenditures	(0.369)	0.050	0.051	0.052	0.053	0.053
Total Non-Labor Expenditures	\$2.539	(\$0.652)	\$0.447	\$0.453	\$0.457	\$0.460
Other Expenditure Adjustments:						
Other	0.000	0.000	0.000	0.000	0.000	0.000
Total Other Expenditure Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Cash Conversion Adjustments before Depreciation	\$1.885	\$3.732	\$0.985	\$0.949	\$0.980	\$1.009
Depreciation Adjustment	0.000	0.000	0.000	0.000	0.000	0.000
Baseline Total Cash Conversion Adjustments	\$2.145	\$4.308	\$0.498	\$0.454	\$0.477	\$0.494
2004/2005 Program to Eliminate the Gap	0.000	0.000	0.000	0.000	0.000	0.000
2006 Program to Eliminate the Gap	0.000	0.000	0.000	0.000	0.000	0.000
Total Cash Conversion Adjustments	\$2.145	\$4.308	\$0.498	\$0.454	\$0.477	\$0.494

MTA Long Island Bus
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November Financial Plan 2005-2008
Year-to-Year Changes by Category – Baseline Narrative

1. REVENUE

- **Farebox:**
 - **2004 – 2005:** Lower projected Paratransit revenue (\$.083 million) reflective of September YTD actual.
 - **2005 – 2008:** Projected annual average growth rate of .5%
- **Other Operating Revenue**
 - **2004 – 2008:** Small increase in non-farebox revenue netted against the reclassification of reimbursable retiree costs to Capital and Other Reimbursements line item.
- **Capital & Other Reimbursements**
 - **2004 – 2008:** Year to year increases shown are due mainly to the addition of reimbursable retiree costs from the Other Operating Revenue line.

2. LABOR EXPENSES

- **Payroll/Overtime:**
 - **2004 – 2005:** Delayed hiring and vacancy savings are reflected in the 2004 budget. This resulted in a net change between years above the 3% CPI used.
 - **2005 – 2008:** Inflators of 3%, 1.94%, 2.09% were used in the years 2006 – 2008 respectively.
- **Health & Welfare**
 - Variance between years due to:
 - **2004 – 2005:** Change in rates +12.9%
 - **2005 – 2008:** Change in rates +9.3%
- **Pension**
 - Variance between years due to:
 - **2004 – 2005:** Deferral of 2004 payments to 2005 (\$4.927 million). An actual payment of \$5.8 million is due in 2005.
 - **2005 – 2008:** Changes are the result of inflation rates applied to payroll.
- **Other Fringe**
 - **2004 – 2008:** Year to year changes are due to inflators used (3% - 2006, 1.94% - 2007, 2.09% - 2008), netted against payroll reductions.

3. NON LABOR EXPENSES

- **Fuel**
 - **2004 – 2005:** Inflators particular to each fuel type were used to calculate the annual change. The net change amongst all the fuel types are; -1.80% in 2005, -3.87% in 2006, -5.21% in 2007 and -4.57% in 2008. Subsequent budget revisions will look at more current data for this expenses category and make the necessary adjustments.
- **Insurance**
 - **2004 – 2008:** New projected insurance rates issued by MTA Budget resulted in the annual increases shown (+\$.085 million in 2004, +\$.093 million in 2005, +\$.104 million in 2006, +\$.116 million in 2007 and +\$.128 million in 2008).
- **Claims**

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Year-to-Year Changes by Category – Baseline Narrative

- **2004 – 2008:** Cash adjustments were made to the 2006/2007 data that resulted in slightly lower projected expenses.
- **Maintenance & Other Operating Contracts**
 - **2004 – 2005:** Contract renewals at higher rates created a need for additional funding in 2004. A CPI of 1.93% was then applied to project 2005 expenses.
 - **2005 – 2008:** The most recent regional CPI's {2005--1.93%, 2006 -- 1.24%, 2007--1.94%, 2008—2.09%} were applied to project expenses for the out years.
- **Professional Service Contracts**
 - **2005 – 2008:** The most recent regional CPI's {2005--1.93%, 2006 -- 1.24%, 2007--1.94%, 2008—2.09%} were applied to project expenses for the out years.
- **Material & Supplies**
 - **2005 – 2008:** The most recent regional CPI's {2005--1.93%, 2006 -- 1.24%, 2007--1.94%, 2008—2.09%} were applied to project expenses for the out years.
- **Other Business Expenses**
 - **2005 – 2008:** The most recent regional CPI's {2005--1.93%, 2006 -- 1.24%, 2007--1.94%, 2008—2.09%} were applied to project expenses for the out years.

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Year-to-Year Changes by Category - Accrual Basis
(\$ in millions)

**NON-REIMBURSABLE and
REIMBURSABLE**

	Favorable/(Unfavorable)								
	2004	2005	Change 2005 - 2004	2006	Change 2006 - 2005	2007	Change 2007 - 2006	2008	Change 2008 - 2007
Revenue									
Farebox Revenue	\$37.017	\$37.205	\$0.188	\$37.390	\$0.185	\$37.577	\$0.187	\$37.767	\$0.190
Vehicle Toll Revenue	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other Operating Revenue	3.759	4.397	0.638	4.455	0.058	3.685	(0.770)	3.578	(0.107)
Capital and Other Reimbursements	4.331	5.569	1.238	5.724	0.155	5.939	0.215	6.108	0.169
Total Revenue	\$45.107	\$47.171	\$2.064	\$47.569	\$0.398	\$47.201	(\$0.368)	\$47.453	\$0.252
Expenses									
Labor:									
Payroll	\$55.848	\$59.145	(\$3.297)	\$60.948	(\$1.803)	\$62.133	(\$1.185)	\$63.434	(\$1.301)
Overtime	4.752	4.984	(0.232)	5.134	(0.150)	5.233	(0.100)	5.343	(0.110)
Health and Welfare	9.875	12.513	(2.638)	13.677	(1.164)	14.949	(1.272)	16.339	(1.390)
Pensions	5.089	5.980	(0.891)	6.096	(0.116)	6.224	(0.128)	6.363	(0.139)
Other Fringe Benefits	6.511	6.640	(0.129)	6.840	(0.200)	6.973	(0.133)	7.119	(0.146)
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Labor Expenses	\$82.075	\$89.262	(\$7.187)	\$92.694	(\$3.432)	\$95.512	(\$2.818)	\$98.598	(\$3.086)
Non-Labor:									
Traction and Propulsion Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel for Buses and Trains	6.028	5.920	0.108	5.690	0.230	5.394	0.296	5.147	0.247
Insurance	0.099	0.107	(0.008)	0.118	(0.011)	0.130	(0.012)	0.143	(0.013)
Claims	2.725	2.840	(0.115)	2.845	(0.005)	2.946	(0.101)	3.125	(0.179)
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other	3.359	3.485	(0.126)	3.528	(0.042)	3.595	(0.067)	3.669	(0.074)
Professional Service Contracts	1.598	1.969	(0.371)	1.991	(0.021)	2.023	(0.032)	2.058	(0.034)
Materials & Supplies	5.355	5.459	(0.104)	5.527	(0.068)	5.635	(0.108)	5.753	(0.118)
Other Business Expenses	3.653	3.742	(0.088)	3.753	(0.011)	3.771	(0.017)	3.798	(0.028)
Total Non-Labor Expenses	\$22.818	\$23.523	(\$0.705)	\$23.452	\$0.071	\$23.494	(\$0.042)	\$23.693	(\$0.199)
Other Expenses Adjustments:									
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Other Expense Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenses before Depreciation	\$104.893	\$112.785	(\$7.892)	\$116.146	(\$3.361)	\$119.006	(\$2.860)	\$122.290	(\$3.285)
Depreciation									
Total Expenses	\$104.893	\$112.785	(\$7.892)	\$116.146	(\$3.361)	\$119.006	(\$2.860)	\$122.290	(\$3.285)
Baseline Net Surplus/(Deficit)	(\$59.785)	(\$65.614)	(\$5.828)	(\$68.577)	(\$2.963)	(\$71.805)	(\$3.228)	(\$74.837)	(\$3.033)
2004/2005 Program to Eliminate the Gap	0.150	1.399	1.249	1.399	0.000	1.399	0.000	1.399	0.000
2006 Program to Eliminate the Gap	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Net Surplus/(Deficit)	(\$59.635)	(\$64.215)	(\$4.579)	(\$67.178)	(\$2.963)	(\$70.406)	(\$3.228)	(\$73.438)	(\$3.033)

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Year-to-Year Changes by Category - Cash Basis
(\$ in millions)

	Favorable/(Unfavorable)								
	2004	2005	Change 2005 - 2004	2006	Change 2006 - 2005	2007	Change 2007 - 2006	2008	Change 2008 - 2007
Cash Receipts & Expenditures									
<u>Receipts</u>									
Farebox Revenue	\$36.600	\$36.775	\$0.175	\$36.950	\$0.175	\$37.127	\$0.177	\$37.305	\$0.178
Vehicle Toll Revenue	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other Operating Revenue	4.759	4.425	(0.334)	4.504	0.079	3.814	(0.690)	3.726	(0.088)
Capital and Other Reimbursements	4.325	5.484	1.159	5.620	0.136	5.757	0.137	5.907	0.150
Total Receipts	\$45.684	\$46.684	\$1.000	\$47.074	\$0.390	\$46.698	(\$0.376)	\$46.938	\$0.240
<u>Expenditures</u>									
Labor:									
Payroll	\$55.598	\$58.877	(\$3.279)	\$60.671	(\$1.794)	\$61.848	\$1.177	\$63.140	\$1.292
Overtime	4.733	4.964	(0.231)	5.113	(0.149)	5.212	0.099	5.321	0.109
Health and Welfare	10.875	12.463	(1.588)	13.622	(1.159)	14.889	1.267	16.274	1.385
Pensions	0.000	5.806	(5.806)	5.980	(0.174)	6.096	0.116	6.224	0.128
Other Fringe Benefits	6.485	6.614	(0.129)	6.812	(0.198)	6.944	0.132	7.089	0.145
Reimbursable Overhead	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Labor Expenditures	\$77.691	\$88.724	(\$11.033)	\$92.198	(\$3.474)	\$94.989	\$2.791	\$98.048	\$3.059
Non-Labor:									
Traction and Propulsion Power	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fuel for Buses and Trains	5.941	5.834	0.107	5.608	0.226	5.316	0.292	5.073	0.243
Insurance	0.099	0.107	(0.008)	0.118	(0.011)	0.130	(0.012)	0.143	(0.013)
Claims	3.775	2.800	0.975	2.800	0.000	2.900	(0.100)	3.077	(0.177)
Paratransit Service Contracts	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Maintenance and Other Operating Contracts	3.230	3.351	(0.121)	3.392	(0.041)	3.457	(0.065)	3.528	(0.071)
Professional Service Contracts	1.523	1.892	(0.369)	1.912	(0.020)	1.942	(0.030)	1.976	(0.034)
Materials & Supplies	5.299	5.401	(0.102)	5.468	(0.067)	5.574	(0.106)	5.691	(0.117)
Other Business Expenses	3.603	3.691	(0.088)	3.701	(0.010)	3.718	(0.017)	3.745	(0.027)
Total Non-Labor Expenditures	\$23.470	\$23.076	\$0.394	\$22.999	\$0.077	\$23.037	(\$0.038)	\$23.233	(\$0.196)
Other Expenditure Adjustments:									
Other	0.000	0.000	\$0.000	0.000	\$0.000	0.000	\$0.000	0.000	\$0.000
Total Other Expenditure Adjustments	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Expenditures	\$101.161	\$111.800	(\$10.639)	\$115.197	(\$3.397)	\$118.026	(\$2.829)	\$121.281	(\$3.255)
Baseline Net Cash Deficit	(\$55.477)	(\$65.116)	(\$9.639)	(\$68.123)	(\$3.007)	(\$71.328)	(\$3.205)	(\$74.343)	(\$3.015)
2004/2005 Program to Eliminate the Gap									
2006 Program to Eliminate the Gap	0.150	1.399	1.249	1.399	0.000	1.399	0.000	1.399	0.000
	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Net Cash Deficit	(\$55.327)	(\$63.717)	(\$8.390)	(\$66.724)	(\$3.007)	(\$69.929)	(\$3.205)	(\$72.944)	(\$3.015)

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Ridership/Traffic Volume (Utilization)
(in millions)

	2003 Actuals	2004 November Forecast	2005 Final Proposed Budget	2006	2007	2008
Fixed Route	30.040	29.979	30.105	30.231	30.358	30.486
Paratransit	0.310	0.318	0.326	0.334	0.343	0.351
Baseline Total Ridership	30.350	30.297	30.431	30.565	30.701	30.837
<i>Impact of:</i>						
2005 Program to Eliminate the Gap						
2006 Program to Eliminate the Gap						
Total Ridership	30.350	30.297	30.431	30.565	30.701	30.837

**MTA Long Island Bus
2005 Final Proposed Budget
November Financial Plan 2005-2008
Summary of Major Plan-to-Plan Changes**

1. REVENUE

- **Farebox:**
 - 2004 revenue projection was reduced by (\$.083million) to reflect the lower September YTD actual results. All other changes were related to the adjustments in ridership/revenue projections in the 2005 – 2008 period. The annual increase (2005-2008) is projected at .5% fixed route and 2.5% Paratransit.
- **Other Operating Revenue**
 - The major change affecting this line item is the reclassification of reimbursable retiree costs to the Capital and Other Reimbursement line item.
- **Capital & Other Reimbursements**
 - The major change affecting this line item is the reclassification of reimbursable retiree costs from the Other Operating Revenue line item.

2. LABOR EXPENSES

- **Payroll/Overtime:**
 - Lower inflators were used in the November Plan for the 2007 – 2008 period (1.94%, 2.09%). This along with adjustments in payroll for 2005 –2008 created the net savings shown from the July Plan.
- **Health & Welfare**
 - No change from the July Plan.
- **Pension**
 - Pension costs were lower in 2007 and 2008 as a result of lower Labor costs in these years.
- **Other Fringe**
 - Other Fringe costs were lower in 2007 and 2008 as a result of lower Labor costs in these years.

3. NON LABOR EXPENSES

- **Fuel:**
 - Due to higher /volatile fuel prices in 2004; additional funds were needed to cover projected expenses in the November plan. Revised CPI's from the September Global Insight Inc. were also used to determine future expenses.

**MTA Long Island Bus
2005 Final Proposed Budget
November Financial Plan 2005-2008
Summary of Major Plan-to-Plan Changes**

- **Insurance**
 - In the November plan, LI Bus used the new insurance rates issued by MTA budget. (+\$.085 million in 2004, +\$.093 million in 2005, +\$.104 million in 2006, +\$.116 million in 2007 and +\$.128 million in 2008).
- **Claims**
 - Changes reflect savings of \$.100 million in 2006 and \$.087 million in 2007.
- **Maintenance & Other Operating Contracts**
 - Increase in contract costs in 2004 necessitated the allocation of additional funds to this line item. This base was then used in conjunction with the most current CPI's to calculate the expenses in the out years. Net result is reduced cost for 2005 – 2008.
- **Professional Service Contracts**
 - Changes between plans are due to the use of lower CPI's in the November plan.
- **Material & Supplies**
 - Changes between plan are due to lower 2004 EOY projected expenses and the use of lower CPI's in the November plan.
- **Other Business Expenses**
 - Changes between plan are due to revised Utilities expenses in 2004 and the use of lower CPI's in the November plan.

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Summary of Changes Between Financial Plans by Category
(\$ in millions)

NON-REIMBURSABLE

	2004	2005	2006	2007	2008
2004 July Financial Plan - Baseline Net Cash Income/(Deficit)	(\$60.081)	(\$64.447)	(\$68.637)	(\$73.132)	(\$78.196)
Baseline Changes (List):					
Revenue					
Change in Projected Farebox Revenue	(0.083)	0.030	(0.060)	(0.016)	0.075
Other Operating Revenue	0.000	(0.029)	0.176	(0.250)	(0.195)
401h Payments					
Sub-Total Revenue Changes	(\$.083)	\$.001	\$.116	(\$.266)	(\$.120)
Expenses					
Change in Pension Payments	(0.900)	(0.817)	(0.689)	(0.664)	0.223
Payroll (including OT) due to budgeted quota reduction	0.397	0.902	1.329	2.030	2.498
Health & Welfare - (401h)	0.000	0.000	0.000	0.000	0.000
Health & Welfare - Quota Reduction	0.000	(0.001)	0.006	0.071	0.247
Other Fringe	0.004	0.035	0.099	0.237	0.307
Fuel	(0.162)	(0.654)	(0.596)	(0.128)	0.220
Insurance	(0.085)	(0.093)	(0.104)	(0.116)	(0.128)
Claims	0.000	0.000	0.100	0.087	0.000
Maintenance & Other Operating Contracts	(0.172)	(0.021)	0.123	0.173	0.218
Professional Services	0.036	(0.326)	(0.264)	(0.234)	(0.215)
Material & Supplies	0.106	0.336	0.380	0.462	0.522
Other Business Expenses	0.002	0.072	0.175	0.277	0.224
Sub-Total Expense Changes	(\$.774)	(\$.567)	\$.559	\$ 2.195	\$ 4.116
Cash Adjustments:					
Revenue					
Other Operating	0.000	(1.100)	(1.185)	(1.099)	(1.079)
Capital Reimbursement					
Expense					
Payroll (OT) change in accrual adjustment	(0.397)	(0.371)	(0.376)	(0.391)	(0.403)
Pension - Delayed Payment	5.827	0.212	0.154	0.167	0.185
Health & Welfare(401h)	0.000	1.178	1.289	1.348	1.292
Other Fringe- Change in accrual adjustments	(0.004)	(0.003)	(0.003)	(0.004)	(0.003)
Fuel - Increase rate	0.007	0.001	(0.006)	(0.017)	(0.031)
Maintenance & Other Operating Contracts	0.022	0.017	0.009	0.002	(0.003)
Professional Services	(0.036)	0.022	0.031	0.028	0.033
Material & Supplies	0.044	(0.046)	(0.058)	(0.141)	(0.117)
Other Business Expenses	(0.002)	(0.013)	(0.016)	(0.018)	(0.017)
Sub-Total Cash Adjustment Changes	\$ 5.461	(\$.103)	(\$.161)	(\$.125)	(\$.143)
Total Baseline Changes	\$ 4.604	(\$ 0.669)	\$ 0.514	\$ 1.804	\$ 3.853
2004 November Financial Plan - Baseline Net Cash Income/(Deficit)	(\$55.477)	(\$65.116)	(\$68.123)	(\$71.328)	(\$74.343)
July Financial Plan - Program to Eliminate the Gap	\$ 0.000	\$ 0.000	\$ 0.000	\$ 0.000	\$ 0.000
Changes:					
2005 PEG Changes (List)					
2004/2005 PEG's	\$ 0.150	\$ 1.399	\$ 1.399	\$ 1.399	\$ 1.399
2006 PEG Changes (List)					
Sub-Total PEG Changes	\$ 0.150	\$ 1.399	\$ 1.399	\$ 1.399	\$ 1.399
November Financial Plan - Program to Eliminate the Gap	\$ 0.150	\$ 1.399	\$ 1.399	\$ 1.399	\$ 1.399
2004 November Financial Plan - Net Cash Income/(Deficit)	(\$55.327)	(\$63.717)	(\$66.724)	(\$69.929)	(\$72.944)

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Summary of Changes Between Financial Plans by Category
(\$ in millions)

REIMBURSABLE

	2004	2005	2006	2007	2008
2004 July Financial Plan - Baseline Net Cash Income/(Deficit)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Baseline Changes (List):					
Revenue					
<i>Lower Paratransit Rideship</i>					
<i>Other Operating Revenue</i>					
<i>401h Payments</i>	.000	1.177	1.295	1.372	1.491
Sub-Total Revenue Changes	\$0.000	\$1.177	\$1.295	\$1.372	\$1.491
Expenses					
<i>Change in Pension Payments</i>	0.000	0.000	0.000	0.009	0.006
<i>Payroll (including OT) due to budgeted quota reduction</i>	0.000	0.000	0.000	0.038	0.042
<i>Health & Welfare - (401h)</i>	0.000	(1.177)	(1.295)	(1.296)	(1.493)
<i>Health & Welfare - Quota Reduction</i>	0.000	0.000	0.000	(0.123)	(0.046)
<i>Other Fringe</i>					
<i>Fuel</i>					
<i>Insurance</i>					
<i>Claims</i>					
<i>Maintenanace & Other Operating Contracts</i>					
<i>Professional Services</i>					
<i>Material & Supplies</i>					
<i>Other Business Expenses</i>					
Sub-Total Expense Changes	\$0.000	(\$1.177)	(\$1.295)	(\$1.372)	(\$1.491)
Cash Adjustments:					
Revenue					
<i>Other Operating</i>					
<i>Capital Reimbursement</i>	0.000	(0.048)	(0.061)	(0.133)	(0.113)
<i>Expense</i>					
<i>Payroll (OT) change in accrual adjustment</i>					
<i>Pension - Delayed Payment</i>					
<i>Health & Welfare</i>					
<i>Other Fringe- Change in accrual adjustments</i>					
<i>Fuel - Increase rate</i>					
<i>Maintenanace & Other Operating Contracts</i>					
<i>Professional Services</i>					
<i>Material & Supplies</i>	0.000	0.048	0.061	0.133	0.113
<i>Other Business Expenses</i>					
Sub-Total Cash Adjustment Changes	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Total Baseline Changes	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
2004 November Financial Plan - Baseline Net Cash Income/(Deficit)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<i>July Financial Plan - Program to Eliminate the Gap</i>	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Changes:					
2005 PEG Changes (List)					
2006 PEG Changes (List)					
Sub-Total PEG Changes	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
November Financial Plan - Program to Eliminate the Gap	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
2004 November Financial Plan - Net Cash Income/(Deficit)	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Summary of Changes Between Financial Plans by Category
(\$ in millions)

**NON-REIMBURSABLE/
REIMBURSABLE**

	2004	2005	2006	2007	2008
2004 July Financial Plan - Baseline Net Cash Income/(Deficit)	(\$60.081)	(\$64.447)	(\$68.637)	(\$73.132)	(\$78.196)
Baseline Changes (List):					
Revenue					
<i>Lower Paratransit Rideship</i>	(0.083)	0.030	(0.060)	(0.016)	0.075
<i>Other Operating Revenue</i>	0.000	(0.029)	0.176	(0.250)	(0.195)
<i>401h Payments</i>	0.000	1.177	1.295	1.372	1.491
Sub-Total Revenue Changes	(\$.083)	\$1.178	\$1.411	\$1.106	\$1.371
Expenses					
<i>Change in Pension Payments</i>	(0.900)	(0.817)	(0.689)	(0.655)	0.229
<i>Payroll (including OT) due to budgeted quota reduction</i>	0.397	0.902	1.329	2.068	2.540
<i>Health & Welfare - (401h)</i>	0.000	(1.177)	(1.295)	(1.296)	(1.493)
<i>Health & Welfare - Quota Reduction</i>	0.000	(0.001)	0.006	(0.052)	0.201
<i>Other Fringe</i>	0.004	0.035	0.099	0.237	0.307
<i>Fuel</i>	(0.162)	(0.654)	(0.596)	(0.128)	0.220
<i>Insurance</i>	(0.085)	(0.093)	(0.104)	(0.116)	(0.128)
<i>Claims</i>	0.000	0.000	0.100	0.087	0.000
<i>Maintenanace & Other Operating Contracts</i>	(0.172)	(0.021)	0.123	0.173	0.218
<i>Professional Services</i>	0.036	(0.326)	(0.264)	(0.234)	(0.215)
<i>Material & Supplies</i>	0.106	0.336	0.380	0.462	0.522
<i>Other Business Expenses</i>	0.002	0.072	0.175	0.277	0.224
Sub-Total Expense Changes	(\$.774)	(\$1.744)	(\$.736)	\$\$.823	\$2.625
Cash Adjustments:					
Revenue					
<i>Other Operating</i>	0.000	(1.100)	(1.185)	(1.099)	(1.079)
<i>Capital Reimbursement</i>	0.000	(0.048)	(0.061)	(0.133)	(0.113)
Expense					
<i>Payroll (OT) change in accrual adjustment</i>	(0.397)	(0.371)	(0.376)	(0.391)	(0.403)
<i>Pension - Delayed Payment</i>	5.827	0.212	0.154	0.167	0.185
<i>Health & Welfare</i>	0.000	1.178	1.289	1.348	1.292
<i>Other Fringe- Change in accrual adjustments</i>	(0.004)	(0.003)	(0.003)	(0.004)	(0.003)
<i>Fuel - Increase rate</i>	0.007	0.001	(0.006)	(0.017)	(0.031)
<i>Maintenanace & Other Operating Contracts</i>	0.022	0.017	0.009	0.002	(0.003)
<i>Professional Services</i>	(0.036)	0.022	0.031	0.028	0.033
<i>Material & Supplies</i>	0.044	0.002	0.003	(0.008)	(0.004)
<i>Other Business Expenses</i>	(0.002)	(0.013)	(0.016)	(0.018)	(0.017)
<i>Other Business Expenses</i>					
Sub-Total Cash Adjustment Changes	\$5.461	(\$.103)	(\$.161)	(\$.125)	(\$.143)
Total Baseline Changes	\$4.604	(\$0.669)	\$0.514	\$1.804	\$3.853
2004 November Financial Plan - Baseline Net Cash Income/(Deficit)	(\$55.477)	(\$65.116)	(\$68.123)	(\$71.328)	(\$74.343)
<i>July Financial Plan - Program to Eliminate the Gap</i>	<i>\$0.000</i>	<i>\$0.000</i>	<i>\$0.000</i>	<i>\$0.000</i>	<i>\$0.000</i>
Changes:					
2005 PEG Changes (List)	0.150	1.399	1.399	1.399	1.399
2006 PEG Changes (List)	0.000	0.000	0.000	0.000	0.000
Sub-Total PEG Changes	\$0.150	\$1.399	\$1.399	\$1.399	\$1.399
November Financial Plan - Program to Eliminate the Gap	\$0.150	\$1.399	\$1.399	\$1.399	\$1.399
2004 November Financial Plan - Net Cash Income/(Deficit)	(\$55.327)	(\$63.717)	(\$66.724)	(\$69.929)	(\$72.944)

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Summary of 2005 Program to Eliminate the Gap
(\$ in millions)

	2004		2005		2006		2007		2008	
	Positions ¹	Dollars	Positions ¹	Dollars	Positions ¹	Dollars	Positions ¹	Dollars	Positions ¹	Dollars
LIST of PROGRAMS										
Administration:										
<i>Delayed Vacancy Hiring</i>		0.150	9	1.000	9	1.000	9	1.000	9	1.000
<i>Administrative Efficiencies</i>				0.399		0.399		0.399		0.399
Sub-Total Administration	0	\$.150	9	\$1.399	9	\$1.399	9	\$1.399	9	\$1.399
Customer Convenience & Amenities:										
Sub-Total Customer Convenience & Amenities	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Service:										
Sub-Total Service	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Maintenance:										
Sub-Total Maintenance	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Revenue Enhancements:										
Sub-Total Revenue Enhancements	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Other:										
Sub-Total Other	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Total PEGS	0	\$.150	9	\$1.399	9	\$1.399	9	\$1.399	9	\$1.399

¹ Reflects the impact of amendments on year-end positions.

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Summary of 2006 Program to Eliminate the Gap
(\$ in millions)

	2004		2005		2006		2007		2008	
	Positions ¹	Dollars	Positions ¹	Dollars	Positions ¹	Dollars	Positions ¹	Dollars	Positions ¹	Dollars
LIST of PROGRAMS										
Administration:										
Sub-Total Administration	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Customer Convenience & Amenities:										
Sub-Total Customer Convenience & Amenities	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Service:										
Sub-Total Service	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Maintenance:										
Sub-Total Maintenance	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Revenue Enhancements:										
Sub-Total Revenue Enhancements	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Other:										
Sub-Total Other	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Total 2006 PEGS	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000
Total PEGS	0	\$.000	0	\$.000	0	\$.000	0	\$.000	0	\$.000

¹ Reflects the impact of amendments on year-end positions.

MTA LONG ISLAND BUS
November Financial Plan 2005 - 2008
Total Non-Reimbursable - Reimbursable Positions at End-of-Year
Full-Time Positions and Full Time Equivalents
(\$ in millions)

Departments	2003 Actuals	2004 November Forecast	2005 Final Proposed Budget	2006	2007	2008
<i>President</i>	4	4	4	4	4	4
<i>Administration</i>	23	25	25	25	25	25
<i>Finance</i>	22	26	26	26	26	26
<i>Legal</i>	21	24	24	24	24	24
<i>Information & Technology</i>	23	24	24	24	24	24
<i>Operations</i>						
<i>Admin, Scheduling, Bus Stop, TIC</i>	27	31	31	31	31	31
<i>Transportation</i>	584	599	599	599	599	599
<i>Maintenance</i>	227	237	237	237	237	237
<i>Plant & Equipment</i>	13	13	13	13	13	13
<i>Operations Technology</i>	4	5	5	5	5	5
	855	885	885	885	885	885
<i>Paratransit</i>						
<i>Admin, Scheduling, Customer Service</i>	38	41	41	41	41	41
<i>Transportation</i>	128	150	150	150	150	150
<i>Maintenance</i>	12	15	15	15	15	15
	178	206	206	206	206	206
Baseline Total Positions	1,126	1,194	1,194	1,194	1,194	1,194
<i>Non-Reimbursable</i>	1,113	1,180	1,180	1,180	1,180	1,180
<i>Reimbursable</i>	13	14	14	14	14	14
<i>Total Full-Time</i>	1,007	1,043	1,043	1,043	1,043	1,043
<i>Total Full-Time-Equivalents</i>	89	113	113	113	113	113
<hr/>						
Impact of:						
2005 Program to Eliminate the Gap	0	0	9	9	9	9
2006 Program to Eliminate the Gap	0	0	0	0	0	0
Total Positions	0	0	9	9	9	9
<i>Non-Reimbursable</i>	1,113	1,180	1,171	1,171	1,171	1,171
<i>Reimbursable</i>	13	14	14	14	14	14
<i>Total Full-Time</i>	1,007	1,043	1,034	1,034	1,034	1,034
<i>Total Full-Time-Equivalents</i>	89	113	113	113	113	113