



Second Avenue Subway has long been promised





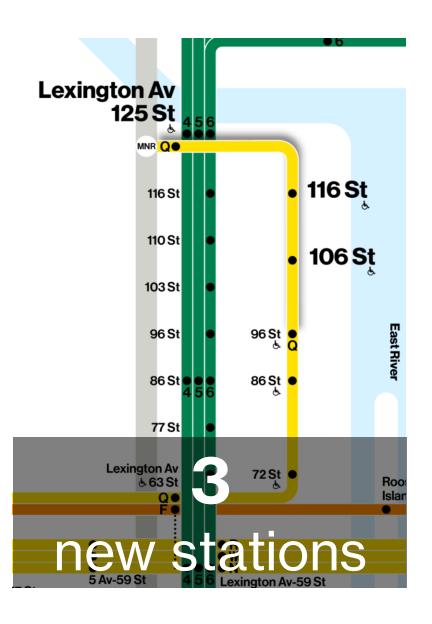




East Harlem deserves it





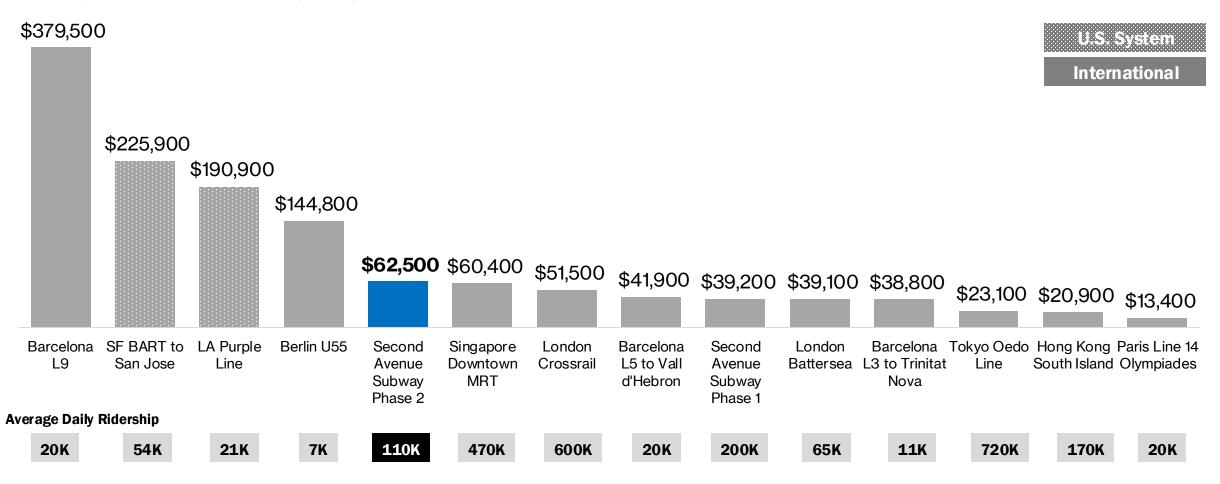




High cost-benefit

Compared to international peers, SAS2 delivers more value for riders.

Underground Rail Cost Per Average Daily Rider (2027 \$M)





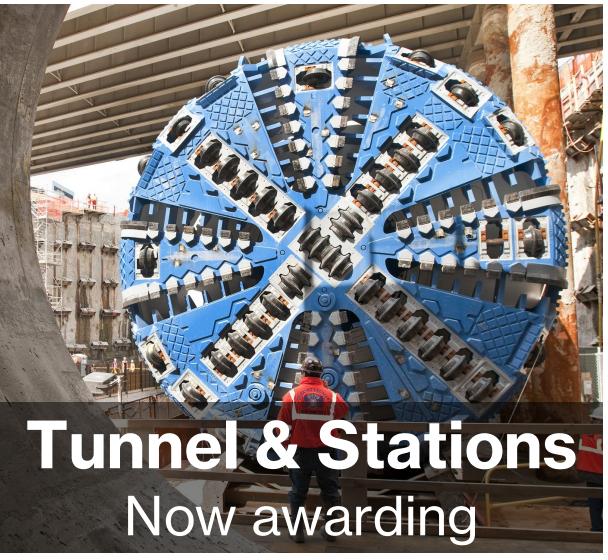
Governor Hochul & the new MTA are delivering it





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Better, Faster, Cheaper: Program-Wide



- ✓ Created MTA Construction & Development
- Experienced, international team
- √ \$1.3B in design savings
- ✓ Design Build
- ✓ Labor efficiencies



Better, Faster, Cheaper: Tunneling Contract

40% smaller tunnel crew

\$100 million labor savings

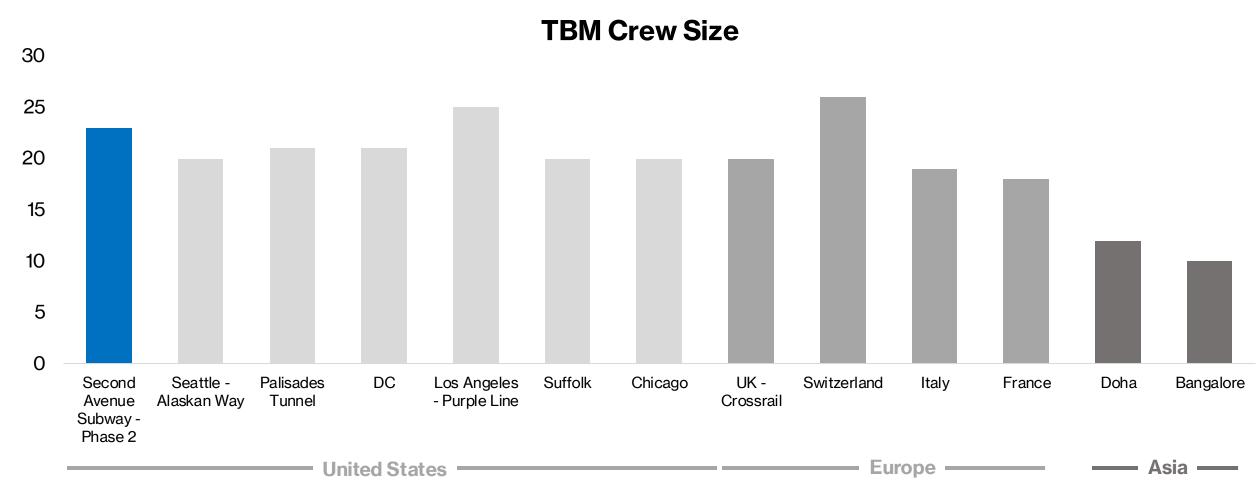
Reduced tunnel costs





Better, Faster, Cheaper: Partnering for Labor Efficiency

TBM staffing will be reduced on Phase 2, remaining in line with domestic and European benchmarks.





Better, Faster, Cheaper: Local Hiring & Engagement

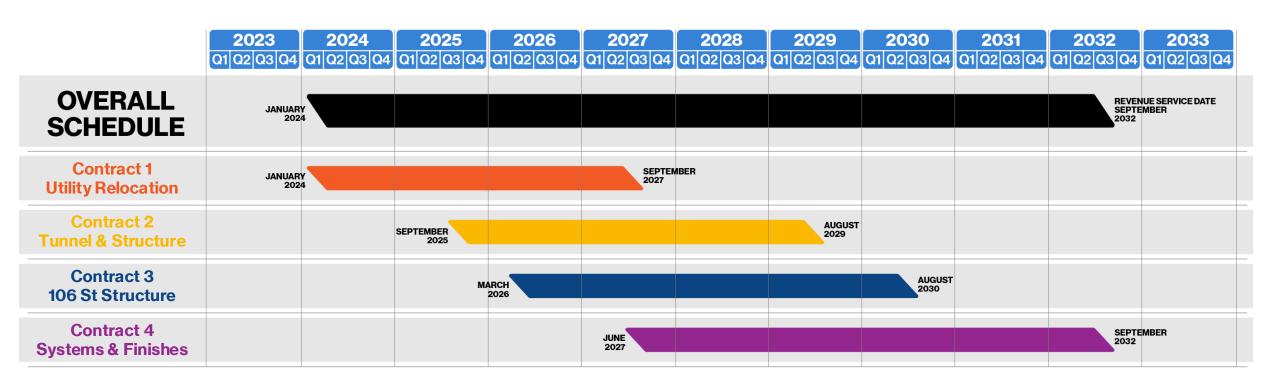
Through 20% local hire goal and CUNY partnerships, the project will generate job opportunities for hundreds of East Harlem residents.







On schedule for revenue service target



Contract 2 Upcoming Activities

- Q4 2025 Early street-level work
- Q1 2026 Heavy civil construction
- Q1 2027 Tunnel boring